

## 2026 budget & fee model

The Energy Transitions Commission has outlined an ambitious work programme for 2026, which is presented in detail in a separate document.

We propose an overall budget in line with previous years to maintain the ambition of the ETC. Despite inflationary pressures which raise our staff and supplier costs, we are not proposing increasing fees ETC membership fee levels in 2026,<sup>1</sup> recognising that valued ETC members are also facing these pressures.

### **BUDGET**

The Energy Transition Commission (ETC) work programme for 2026 will have a total proposed budget of €3.75-4.75m, comprising of (Table 1):

- **Our member-funded core budget** will amount to a total €3.55M, divided between:
  - **Secretariat, Events & Member Engagement:** €825K  
This includes general ETC leadership (including support to regional and sectoral initiatives), project management and administration, member engagement & events, and travel.
  - **Analytical Programme:** €1.35M  
This focuses on the *Protecting Paris* work, and supports core analytical work such as power systems transformation, low-carbon solutions across sectors, and economic analyses related to the energy transition (including reports and insights briefings) as well as a focus on the State of the Transition.
  - **Communications & Outreach:** €1.2M  
This covers ETC's communications efforts, public relations activities, engagement at external events (e.g., COP30), and collaboration with members.
  - **Regional Programmes:** €210K  
Strengthening regional influence, including in India, Indonesia and wider Asia and enabling new work in sub-Saharan Africa, Canada and with Australia in the run up to COP31
- **Additional opportunities**, the ETC will target €400K-€1.0M of additional funding (philanthropic fundraising and new members) to complement core activities, expanding the ETC's scope in specific areas:
  - Accelerated delivery of analytical projects and supplementary analyses – with a particular focus on enhancing the *Protecting Paris* work outlined in the work programme
  - Development of new regional initiatives, including in Canada, Brasil, Africa,
  - Enhanced communication materials and public relations support. – for example linked to work around misinformation and/or increased engagement in the *Protecting Paris* work.
- **External Partnerships**
  - The **Mission Possible Partnership** remains a key external partner.
  - **Regional initiatives outside the core scope of work** will continue to rely on

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<sup>1</sup> We will keep our member fee levels fixed at each band, but fee changes for members that move between bands due to changes in overall revenue will still occur.

philanthropic contributions and local corporate sponsorship. The ETC secretariat will continue to support fundraising efforts for key priorities in existing and new regions.

Table 1

PROGRAMMES	ETC CORE FUNDING	ADDITIONAL OPPORTUNITIES	TOTAL
<b>Secretariat, Events &amp; Member Engagement</b>	<b>€ 825,000</b>	<b>€ 50,000</b>	<b>€ 825,000 to € 875,000</b>
ETC Core Team (leadership, PMO, member engagement)	€ 670,000	-	
Travel expenses (incl. COP31)	€ 90,000	€ 50,000	
ETC Meetings and Events	€ 65,000	-	
<b>Analytical Programmes</b>	<b>€ 1,335,000</b>	<b>Up to € 550,000</b>	<b>€ 1,335,000 to € 1,835,000</b>
Protecting Paris & Economics of transition	€ 565,000	Up to € 500,000	
Clean electrification	€ 445,000		
Low-carbon molecules	€ 160,000		
State of the transition	€ 160,000	€ 50,000	
<b>Communications &amp; Outreach</b>	<b>€ 1,185,000</b>	<b>€ 150,000-200,000</b>	<b>€ 1,185,000 to € 1,335,000</b>
Communications Team, External Contractors, Assets (e.g., website, member portal, PR, newswire, etc.)	€ 965,000	€ 150,000-200,000	
Advocacy & outreach (e.g., direct engagement, events)	€ 220,000		
<b>Regional Programmes</b>	<b>€ 210,000</b>	<b>€ 150,000-200,000</b>	<b>€ 360,000 to € 710,000</b>
Core regional work (incl. Europe, Asia)	€ 210,000	€ 150,000-200,000	
New programmes in Brazil, Indonesia	-		
<b>TOTAL</b>	<b>€ 3,555,000</b>	<b>€ 400,000-1,000,000</b>	<b>TOTAL € 3,755,000 to € 4,755,000</b>

**To manage financial risks related to fundraising uncertainties**, we propose to:

- Continue the recruitment of new members as well as additional fundraising efforts.
- Prioritise first those programmes which are building on our existing work.
- Develop new regional work in a staged manner based on the identification of a relevant local partner and the mobilisation of appropriate funding.
- Clearly identify the support required by each of our different regional programmes and tailor core team time to meet this need and available funding.
- Adjust our team size through the year to reflect level of funding secured

- Leverage in-kind support – in addition to financial support – from organisations who can, for instance, dedicate resources to ETC activities, host meetings and workshops, co-fund specific outreach activities, or secondees to ETC communications department. We are grateful to members who hosted ETC meetings and events in 2025 and hope to continue these partnerships in 2026. In particular, we would welcome support on communications activities.

## **MEMBERSHIP, FUNDING & FEE LEVELS**

**In 2026, we will continue to accept additional members where they strengthen the global reach, legitimacy and balance of perspectives across the Commission**, whilst continuing to ensure a sector balance across ETC Membership. Our focus for 2026 is leading companies and organisations from: electrotech & utilities, big tech & hyperscalers, ambitious finance and sustainable molecules as well as expanding membership in non-EU regions. Discussions with a number of potential new members are already in hand. We also welcome our Commissioners' support in recruiting new members in our community.

**Meeting our overall fundraising target require that the vast majority of existing members renew their commitment to the ETC in 2026** and that we are able to bring in new members to replace any who do not wish to continue membership.

**No changes to fee levels.** Despite inflationary pressures which raise our staff and supplier costs, we are not increasing member fee levels for 2026, recognising the continued commitment of valued ETC members who are also facing these pressures. Fee changes for members that move between bands due to changes in overall revenue will still occur.

<b>FUNDING MODEL</b>		<b>2026 Membership fee</b>
<b>Band 1</b>	<b>Annual Revenue &gt;\$115bn</b>	<b>€ 341,000</b>
<b>Band 2</b>	<b>Annual Revenue \$63-120bn</b>	<b>€ 142,000</b>
<b>Band 3</b>	<b>Annual Revenue \$16-63bn &amp; large financial institutions</b>	<b>€ 115,000</b>
<b>Band 4</b>	<b>Revenue \$10-16bn</b>	<b>€ 80,000</b>
<b>Band 5</b>	<b>Revenue \$3-10bn</b>	<b>€ 60,500</b>
<b>Band 6</b>	<b>Revenue \$63m-3bn</b>	<b>€ 42,000</b>
<b>Band 7</b>	<b>Revenue &lt;\$63m</b>	<b>€ 30,500</b>
<b>Band 8</b>	<b>Pre-revenue</b>	<b>€ 21,000</b>