

2025 budget & fee model

The Energy Transitions Commission has outlined an ambitious work programme for 2025, which is presented in detail in a separate document.

BUDGET

The Energy Transition Commission (ETC) work programme for 2025 will have a total proposed budget of €3.7-4.3m, comprising of:

- **Our member-funded core budget** will amount to a total €3.5M, divided between:
 - **Secretariat, Events & Member Engagement:** €790K
This includes general ETC leadership (including support to regional and sectoral initiatives), project management and administration, member engagement & events, and travel.
 - **Analytical Programme:** €1.4M
This supports core analytical work such as power systems transformation, low-carbon solutions across sectors, and economic analyses related to the energy transition (including reports and “Shorts”).
 - **Communications & Outreach:** €1.0M
This covers ETC’s communications efforts, public relations activities, engagement at external events (e.g., COP30), and collaboration with members.
 - **Regional Programmes:** €310K
Strengthening regional influence, including in India, and enabling new programme launches in Brazil and Indonesia
- **Additional opportunities**, the ETC will target €225-825k or more of additional funding (new members and philanthropic fundraising) complement core activities, expanding the ETC’s scope in specific areas:
 - Accelerated delivery of analytical projects and supplementary analyses.
 - Development of new regional initiatives.
 - Enhanced communication materials and public relations support.
- **External Partnerships**
 - The **Mission Possible Partnership** will remain an independent entity with its own governance and funding.
 - **Regional initiatives outside the core scope** will continue to rely on philanthropic contributions and local corporate sponsorship. The ETC secretariat will continue to support fundraising efforts for key priorities in existing and new regions.

PROGRAMMES	ETC CORE FUNDING	ADDITIONAL OPPORTUNITIES	TOTAL
Secretariat, Events & Member Engagement	€ 790,000	€ 25,000	€ 815,000
ETC Core Team (leadership, PMO, member engagement)	€ 690,000	-	
Travel expenses (incl. COP29)	€ 60,000	€ 25,000	
ETC Meetings and Events	€ 35,000	-	
Analytical Programmes	€ 1,400,000	€0-150,000	€ 1,400,000 to € 1,550,000
Power systems transformation	€ 770,000	Up to € 150,000	
Low-carbon molecules across sectors	€ 390,000		
Economic costs of the transition, energy productivity and other analyses	€ 240,000		
Communications & Outreach	€ 1,030,000	€0-100,000	€ 1,030,000 to € 1,130,000
Communications Team, External Contractors, Assets (e.g., website, member portal, PR, newswire, etc.)	€ 765,000	Up to € 100,000	
Advocacy & outreach (e.g., direct engagement, events)	€ 265,000		
Regional Programmes	€ 310,000	€ 200,000-550,000	€ 510,000 to € 860,000
Core regional work (incl. Europe, India)	€ 310,000	€ 200,000-550,000	
New programmes in Brazil, Indonesia	-		
TOTAL	€ 3,530,000	€ 225,000-825,000	€ 3,755,000 to € 4,355,000

To manage **financial risks related to fundraising uncertainties**, we propose to:

- Continue the recruitment of new members as well as additional fundraising efforts.
- Prioritise first those programmes which are building on our existing work.
- Develop our new regional programmes in a staged manner based on the identification of a relevant local partner and the mobilisation of appropriate funding.
- Clearly identify the support required by each of our different regional programmes and tailor core team time to meet this need and available funding.
- Adjust our team size through the year to reflect level of funding secured
- Leverage in-kind support – in addition to financial support – from organisations who can, for instance, dedicate resources to ETC activities, host meetings and workshops, co-fund specific outreach activities, or secondees to ETC communications department. In particular, we would welcome support on communications activities.

MEMBERSHIP, FUNDING & FEE LEVELS

In 2025, we will continue to accept additional members where they strengthen the global reach, legitimacy and perspective of the Commission. We will focus recruitment of new global members on underrepresented geographies in current ETC Members (Asia-Pacific, Africa and Latin America), reflecting also our new regional programmes in Indonesia and Brazil. We will continue to ensure a sector balance across ETC Membership to support the balance of perspectives across the Commission. Discussions with a number of potential new members are already in hand. We also welcome our Commissioners' support in recruiting new members in our community.

Meeting our overall fundraising target required that the vast majority of existing members renew their commitment to the ETC in 2025 and that we are able to bring in new members to replace any who do not wish to continue membership.

We have refined our membership fee model. It is now structured around 8 bands, related to the nature and size of each organisation. The membership fee associated with each band is set out below. Large financial institutions will continue to be considered as part of Band 3, alongside corporates with revenues between \$16-63 bn, in recognition of their breadth of focus. Band 8 (previously Band 7) clarifies membership fee levels offered to pre-revenue companies and NGOs will continue to pay in-line with historically agreed fees.

The fee levels by band have been adjusted to account for inflation of ETC Secretariat costs. Alongside this, the revenue levels which define the membership bands have also been adjusted upwards, at levels roughly equal to the increase in ETC fees over the past 2 years. The aim is that members do not change bands solely due to the impacts of inflation on revenues. The proposed budget to deliver on this ambitious work programme is relatively lean – and could actually be much higher. In that context, our members are invited to consider the membership fee indicated below as a minimum contribution rather than a fixed contribution. We are grateful to our members who have already committed to going significantly beyond this minimum.

FUNDING MODEL		2025 Membership fee
Band 1	Annual Revenue >\$115bn	€ 341,000
Band 2	Annual Revenue \$63-120bn	€ 142,000
Band 3	Annual Revenue \$16-63bn & large financial institutions	€ 115,000
Band 4	Revenue \$10-16bn	€ 80,000
Band 5	Revenue \$3-10bn (previously Band 4)	€ 60,500
Band 6	Revenue \$63m-3bn (previously Band 5)	€ 42,000
Band 7	Revenue <\$63m (previously Band 6)	€ 30,500
Band 8	Pre-revenue (previously Band 7)	€ 21,000