



Energy  
Transitions  
Commission

# Demand side flexibility

October 2024



# Agenda

- **Introduction: Power workstream context**
- **Section 1: Demand side flexibility: key concepts and current landscape**
- **Section 2: Understanding the potential for demand-side flexibility: deep dives**
  - Buildings
  - Industry
  - Transport
- **Conclusions**



# Agenda

Section	Time (mins)	UK time
Welcome and introductions	5	12.00 – 12.05
Introduction: Power workstream context	5	
Section 1: Key concept and landscape	15	
Discussion	13	12.25 – 12.38
Section 2: Sector deep dive overview	4	
Section 2: Buildings deep dive	18	
Discussion	13	13.00 – 13.13
Break	10	13.13 – 13.23
Section 2: Industry deep dive	20	
Discussion	13	13.43 – 13.56
Section 2: Transport deep dive	15	
Section 3: Conclusion	5	
Discussion	13	14.17 – 14.30
Close by		14.30



# Workshops

Grid build challenge

Briefing note published in September 2024

March 26th

Key technologies to balance the system : *dispatchable generation, energy storage, heat storage*

June 18th

★ Key technologies to balance the system : *demand side flexibility*

Oct 9th

Sizing balancing needs across key regions & role of interconnectors

Oct 24th

Key enablers

End 2024



# Introduction

## Power workstream context



# Two fundamental & interrelated key areas for power systems which the ETC is looking at this year

## Building and optimising grids

**Tx:**  
Grow the transmission network

**Dx:** Reinforcing existing & building new network infrastructure

**Tx:** Optimising use of existing assets via new technologies

**Dx –** Spreading peak load to increase grid utilisation & balance the system



*Grids – e.g. interconnectors and long-distance transmission can – in part – help to solve balancing challenge*

*Storage and flexibility deployed to solve system balancing can – in part – reduce the grid build needed & help to optimise*



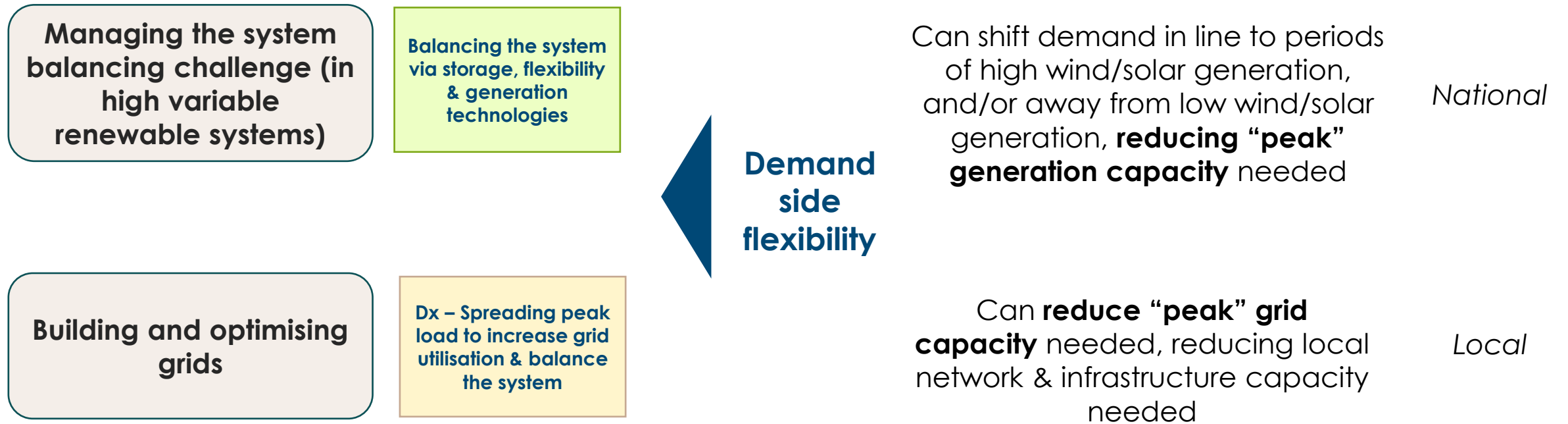
## Managing the system balancing challenge (in high variable renewable systems)

**Ix / Tx –** balancing the system via interconnection / long distance transmission

**Balancing the system via storage, flexibility & generation technologies**



# Demand side flexibility can help solve two sets of challenges



By offsetting new capacity needs **demand-side flexibility could avoid new investments & deliver system savings**

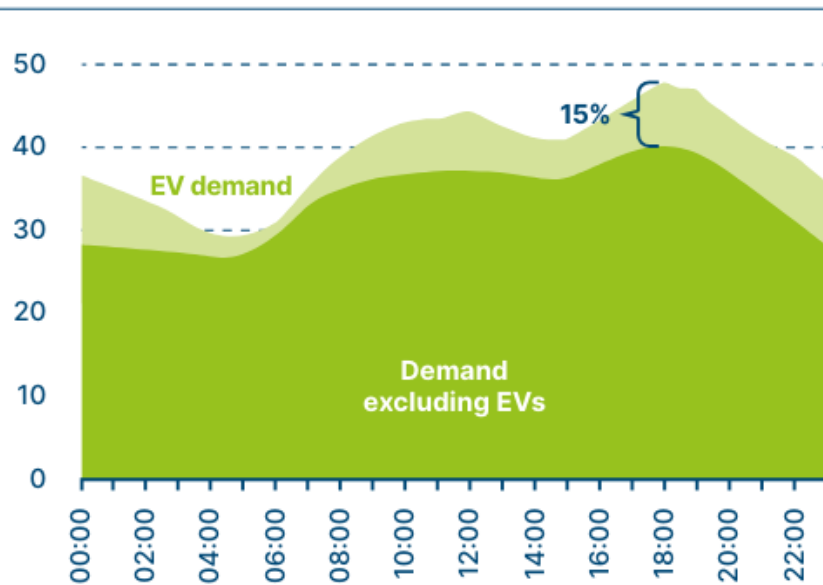


# Demand side flexibility can help to address local balancing challenges

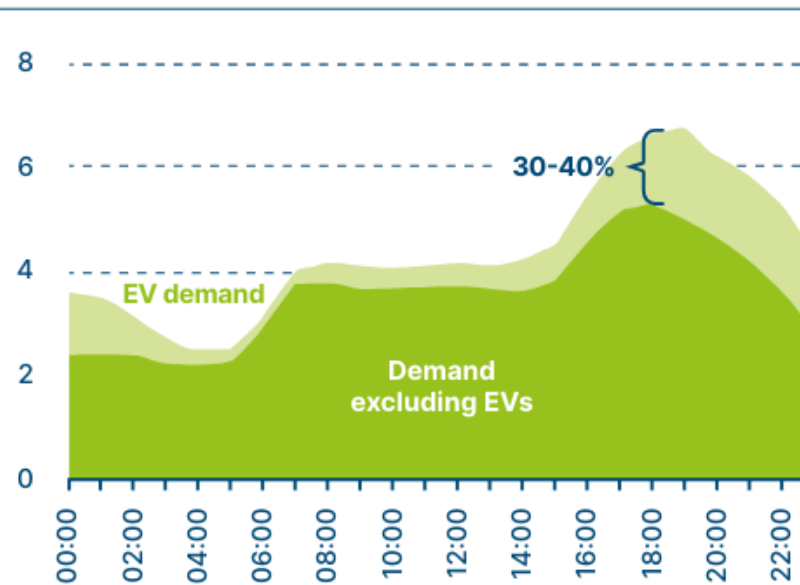
## Peak demand at local level could be double that of national level, due to highly localised EV adoption

### Illustrative examples

EV impact on U.K. national power demand at 50% EV adoption  
GW



EV impact on typical 11kW feeder in the U.K., with 50% of houses owning an EV  
GW



Peaks will need to be mitigated through better power flow management solutions, including:

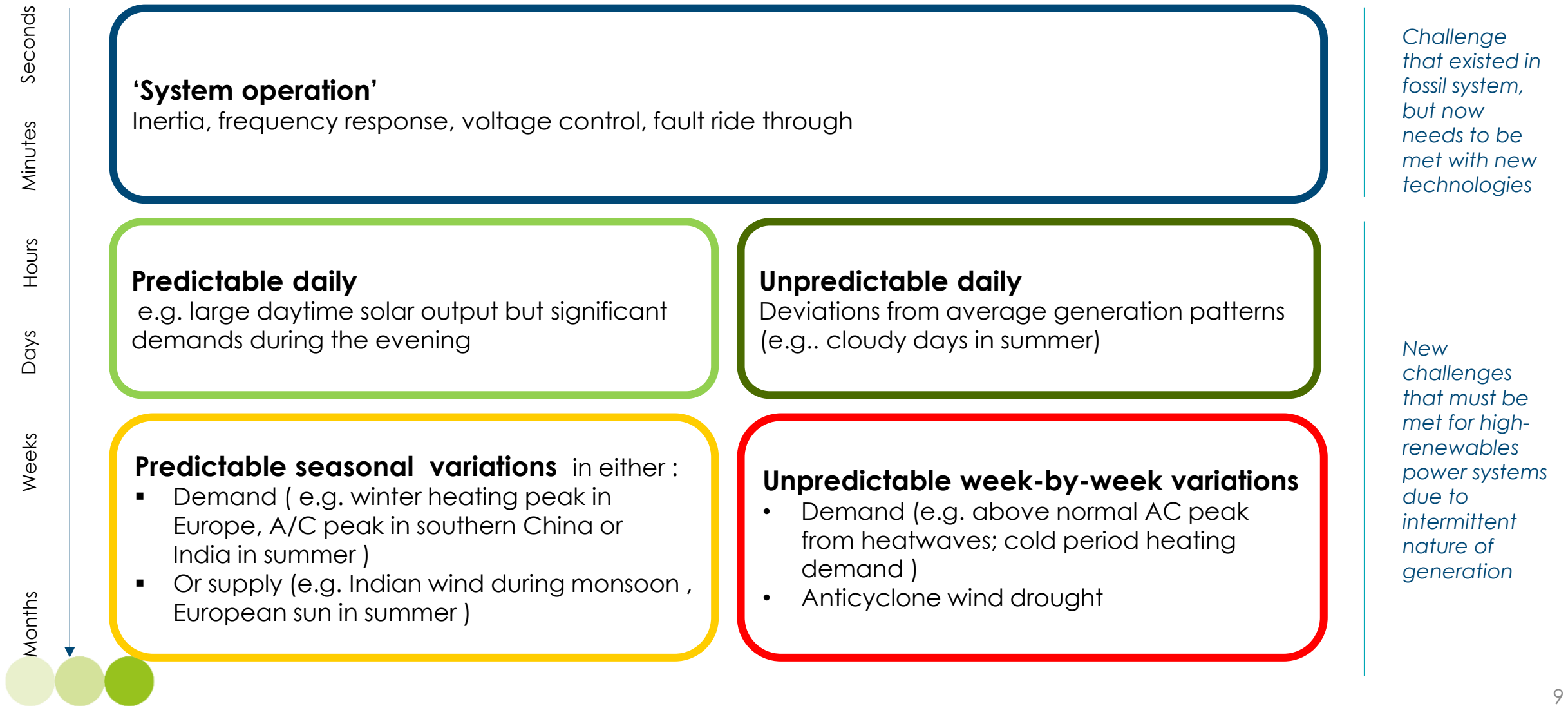
- **Demand-side flexibility**, to reduce the max grid capacity build required
- **More efficient grid flows**, e.g. via digitalisation to improve monitoring and reduce excess spare capacity
- **Greater energy storage**, to reduce the max grid capacity build required







Notes: EV charging curve = combination of passenger and commercial EVs. Winter day. Assumes all EVs are BEVs charging at 7kW. Source: BNEF (2020), Sector Coupling in Europe: Powering Decarbonisation

# Reminder: different aspects of the 'balancing' challenge

*A high-renewable power system must be able to meet several challenges...*



# Achieving balance: options to meet different challenges

			System operation	Predictable Daily	Unpredictable Daily	Seasonal	Unpredictable week by week
<b>Dispatchable generation</b> 	Other zero carbon	Hydro, nuclear <sup>1</sup>	✓	✓	✓	✓	✓
	Fossil	Fossil (or bioenergy) + CCS	✓	✓	✓	✓	✓
		Fossil – low/very low utilisation	✓	✓	✓	✓	✓
<b>Interconnection</b> 		Accessing complementary weather patterns and time shifting generation		✓	✓	✓	
<b>Energy storage</b> 	Pumped hydro		✓	✓	✓	✓	✓
	Lithium ion battery <sup>2</sup>		✓	✓	✓		
	Other technology (i.e. CAES, liquid air, etc.) <sup>3</sup>		✓	✓	✓	✓	✓
	Power-to-X (i.e. H <sub>2</sub> ) <sup>4</sup>		✓	✓	✓	✓	✓
<b>Heat storage</b>		Heat battery		✓	✓		
<b>Demand side flexibility / Demand side response</b> 	EV (smart charging, V2G)			✓	✓		
	Heating load <sup>5</sup>			✓	✓		
	Industrial load <sup>6</sup>			✓	✓	✓	

Notes: 1. Limited nuclear capacity for flexible ramping. 2. Li-ion storage is utility-scale and behind-the-meter. 3. Emerging tech might include gravitational storage and molten sands storage. 4. Examples of Power-to-X include the production of H<sub>2</sub> from electrolysis and re-conversion of hydrogen in power via gas turbines or fuel cells. 5. Residential and commercial standard heating needs. 6. Including hydrogen electrolysis, where production can be shifted to optimal times. Source: Adapted from Climate Policy Initiative for the Energy Transitions Commission (2017), *Low-cost, low-carbon power systems*

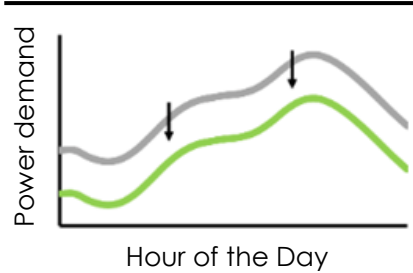
# Section 1

## Demand side flexibility: key concepts and current landscape

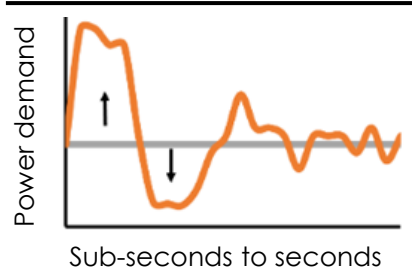


# Several key demand side flexibility (DSF) routes

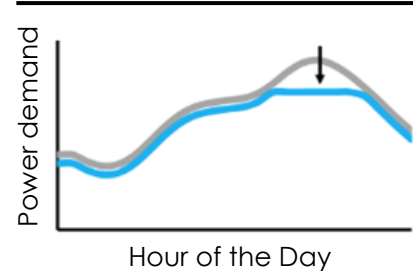
## Efficiency



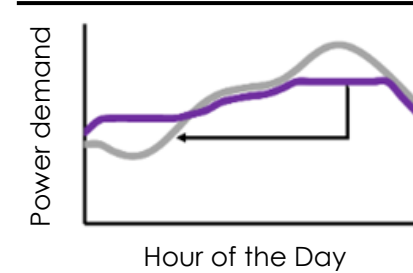
## Modulate



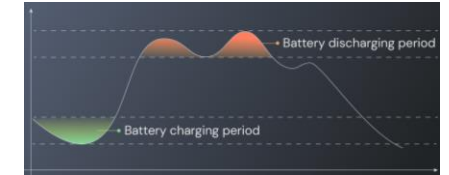
## Load shed



## Load shift



## Distributed storage



### Definition

- The ongoing **reduction in energy use** while providing the same or improved level of function

- The ability to **balance power supply/demand or reactive power draw/supply autonomously** (within seconds to sub-seconds) in response to a signal from the grid operator during the dispatch period

- The ability to **reduce electricity use** for a short time period and typically on short notice
- Shedding is typically **dispatched during peak demand** periods and during emergencies

- The ability to **change the timing** of electricity use (intra-day, inter-day and seasonal)
- In some situations, a shift may lead to **changing the amount of electricity** that is consumed

- Provide flexibility by **storing excess energy** (e.g., electricity, heat) during low-demand periods and releasing it during peak demand, helping to balance the grid

### Use type

- Manual:** Replacing old appliances new models
- Automatic:** Building management systems optimizing energy use

- Manual:** Adjusting thermostat to reduce heating during peak
- Automatic:** Fridges adjusting compressor cycles to off-peak

- Manual:** Turning off lights during peak times
- Automatic:** Smart plugs cutting power to non-essential devices

- Manual:** Running washers at late night instead of during peak times
- Automatic:** schedule EV to charge in off-peak

- Home batteries
- Thermal energy storage

*Changes to demand for grid electricity and to customer behaviour*

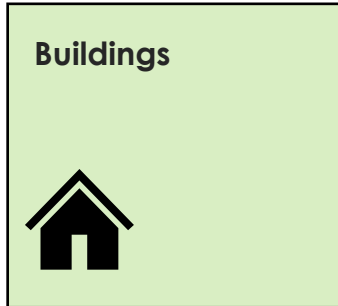
*Change to demand for grid electricity but not to customer behaviour*

Covered in other ETC work  
(Buildings)

Key focus of this work

# Examples of use cases

## Key category

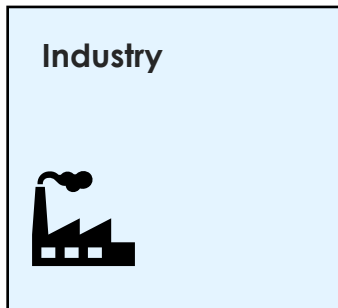


- **Delaying or advancing the start of wet appliances** (dishwashers, washing machine, dryers)
- Via **thermal inertia/buffer**, using **pre-heating** to **draw from the grid at optimal times**
- **Home battery** to charge/discharge at optimal times

*Load shifting*

*Load shifting*

*Distributed storage*

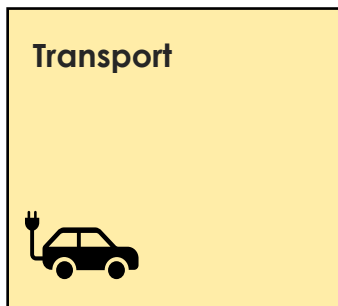


- **Running an electrolyser flexibly** at optimal times
- For industrial heat, using technology which **combines heat provision & electricity storage** to **draw from the grid at optimal times**
- **Modulating consumption of electricity for aluminium smelting**

*Load shifting*

*Load shifting / distributed storage*

*Load shifting*



- **Smart charging** an EV at optimal times (e.g. at night)
- Using an **EV battery to supply electricity back to the grid** (e.g. at peak times)

*Load shifting*

*Load shifting / distributed storage*



# Load shed & shift: scaling the opportunity requires automated route

## Manual

### Examples

- Customer manually turns on appliance when electricity prices are lower (night) in locations when time-of-use tariffs
- Suppliers asking end users to turn up/down during grid stress events
- Contracts to industry end users for interruptible supply

**Some behaviour change**

**Requires basic enabling capabilities** (e.g. some differentiated pricing structures)

**Can supply DSF, but at limited scale:**  
High human intervention  
Savings likely to be more limited

## Automated

### Examples

- Customers allow supplier to turn devices (e.g. appliances, EV charging) on/off via permissions to automatically adjust consumption

**Some behaviour change**

**Requires a vaster set of enabling capabilities** to scale (e.g. some differentiated pricing structures, software & hardware)

**Could supply DSF at more extended scale**  
Low human intervention  
Savings could be (marginally) higher



Manual and automated demand-side flexibility complement each other, maximizing flexibility potential when combined



# Distributed storage: opportunity to scale flexibility given limited impact on behaviour change

## Distributed storage

### Examples

- Residential or industrial customers with a behind-the-meter battery can use that to charge/discharge at optimal times and provide low-cost power to avoid use at peak times

**No behaviour change**

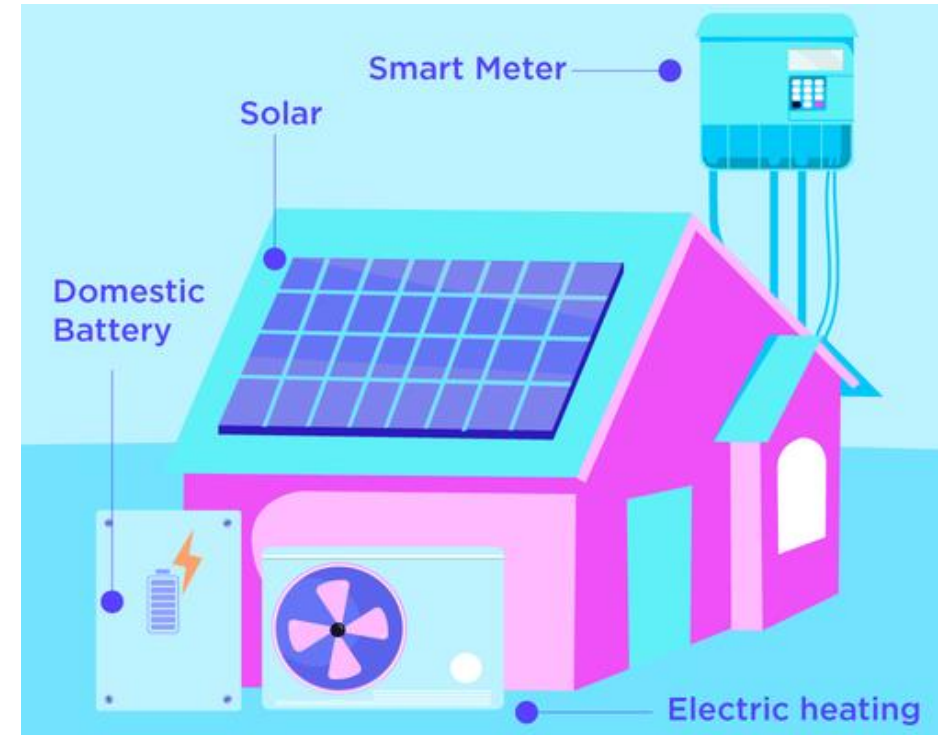
**Requires a vaster set of enabling capabilities** to scale  
(e.g. some differentiated pricing structures, typically software & hardware)

**Could supply DSF at more extended scale**

*Low human intervention*

*Savings could be substantial, but higher upfront Capex*

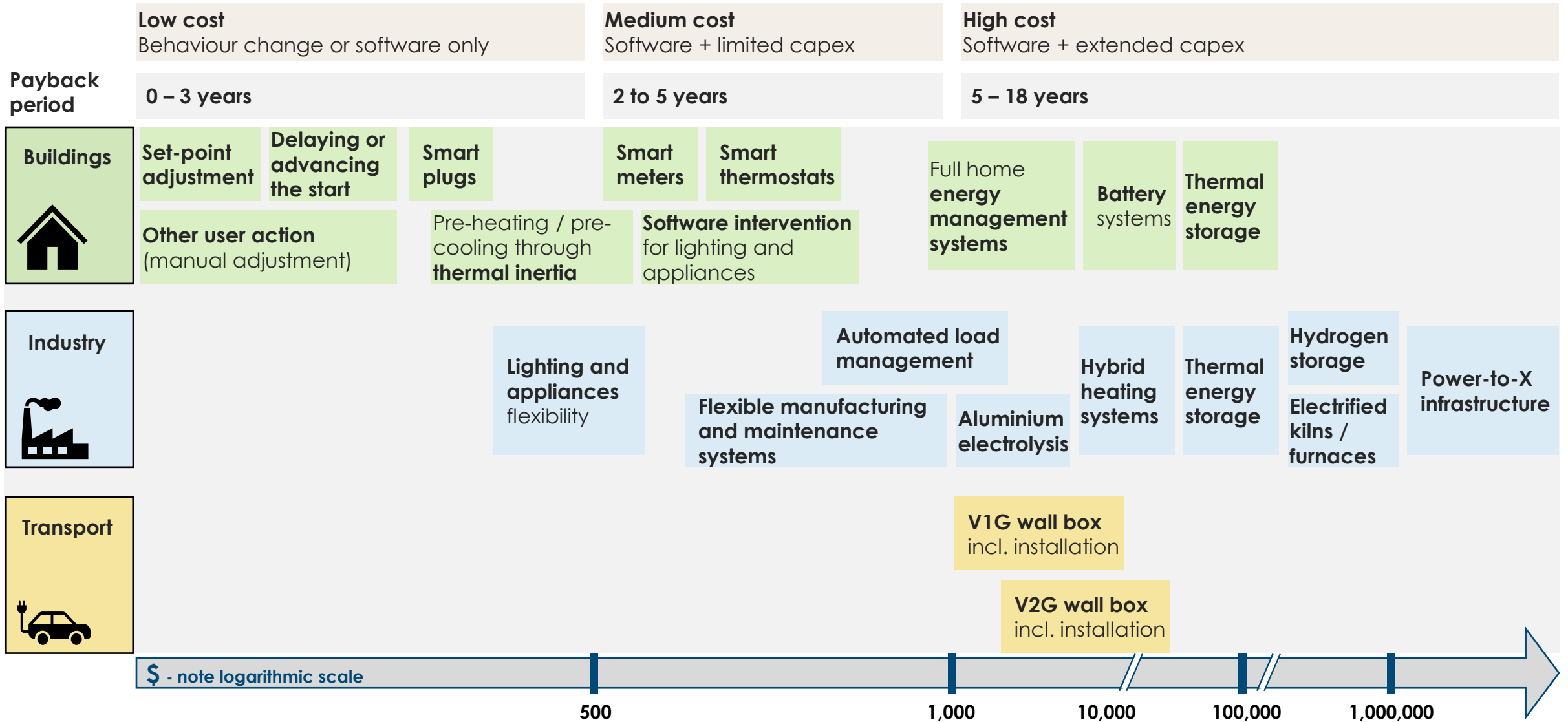
## Household example with distributed storage and generation



**Increasing opportunities driven by falling costs  
of solar and batteries**



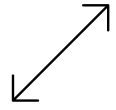
# Upfront costs range across use cases



Source: UK DBEIS (2023), Energy Security Bill factsheet: Smart metering; EnergySage (2023), Payback with a home battery: What to expect; Hive Power (2021), Everything You Need To Know About V1G, V2H, V2B, V2G, And V2X

# Storage provides several enhancements to overall flexibility

Examples



## Increase flexibility depth

- Decouples energy consumption from supply, **allowing load shifting** without immediate demand adjustments
- By storing energy during off-peak times, batteries **reduce the need for high-demand generation during peak periods**, lowering grid stress

Pre-heating homes with stored energy



## Avoid behaviour change

- Batteries enable **energy management without requiring changes** to user habits or comfort levels, and optimising charge/discharge based on grid signals.

Behind the meter batteries in homes



## Save costs

- Storage systems can take advantage of price differences between peak and off-peak times, maximizing cost savings

Industrial facilities stores low-cost electricity during off-peak



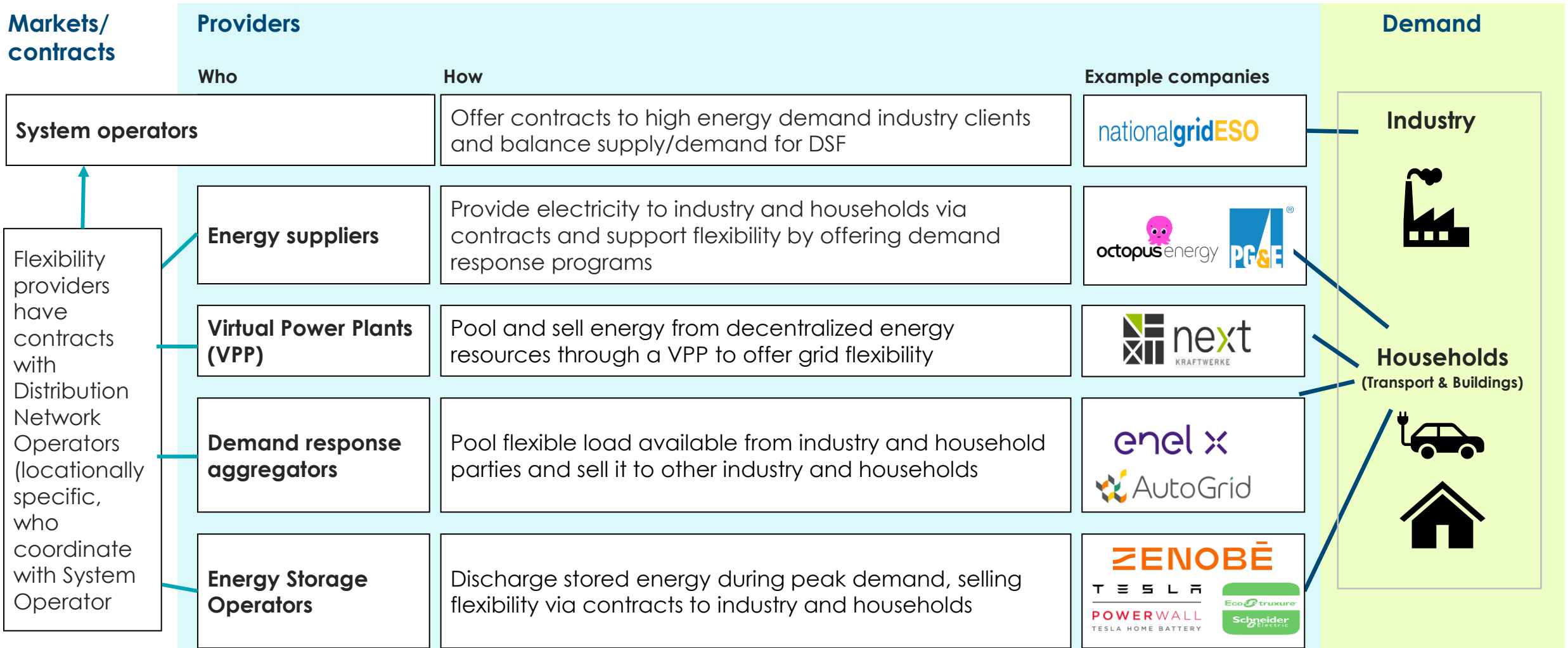
## Enhance resilience

- Batteries provide **backup power** during outages, adding reliability

EVs can serve as backup generators during grid outages



# Several providers for demand side flexibility



Source: Logos from respective company websites (2024)

# Key enabling capabilities required

## Hardware and grid upgrades

- **Smart meters** are essential for real-time monitoring of electricity consumption, **dedicated asset metering** important to enable accurate monitoring, control, and optimization of individual assets (e.g., EV, heat pumps, battery)
- **Specific hardware** required to manage electricity consumption of individual assets (e.g. via smart thermostats, smart plugs, wall boxes for EV smart charging, energy storage including thermal energy storage and home battery)
- Significant electricity flows back into grid (e.g. from V2G, batteries) could require **physical grid upgrades**

## Software

- **Grid communication software is crucial to analyse real-time electricity consumption** in homes, businesses, and factories; **asset control software** for consumers/VPPs automates energy usage of assets (e.g., appliances, EVs) based on price signals
- **AI can help predict energy needs** and make decisions instantly, which leads to more efficient energy use across the system.

## Data exchange

- **Improved data exchange standards and infrastructure** (e.g. EMS, dynamic operating envelopes) **enable efficient energy management and coordination** by ensuring different energy systems can easily share information

## Pricing structures

- **Differentiated pricing structures** (time of use tariffs) are **important to provide incentives** for flexibility
- **Supplier exposure to granular wholesale prices** (to reflect what the system needs)

## Cost

- **Financial considerations**; level of savings will vary; may be relatively small for consumers but could be larger for industry players
- **Clearly revealed value** to consumers through transparent billing, mobile apps, and personalized reports

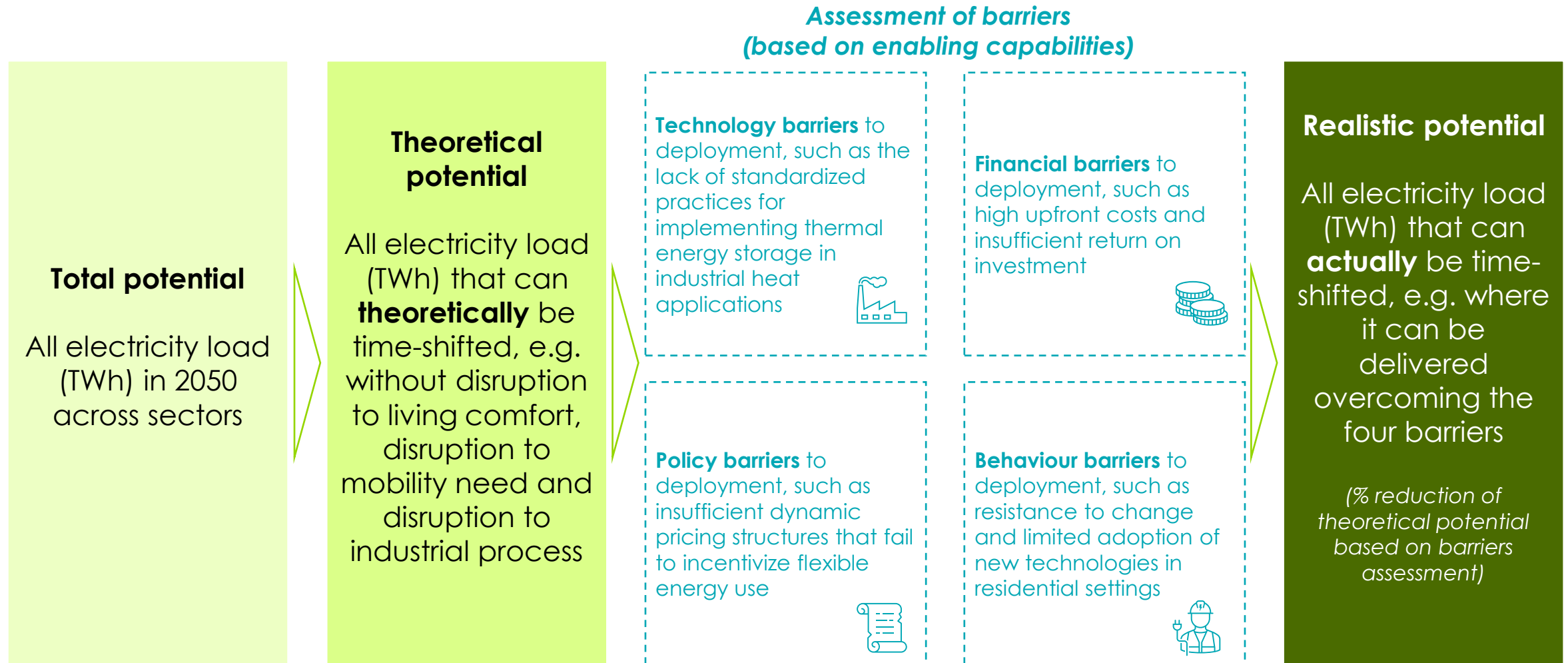
## Market reform

- **DSO reform** needed both in terms of expanding flexibility procurement on their part, as well as simplifying export licenses for V2G

## Behaviour change

- **Changes in end-user energy consumption patterns are needed**, like adjusting usage times, alongside **building trust in data security** for automated flexibility.

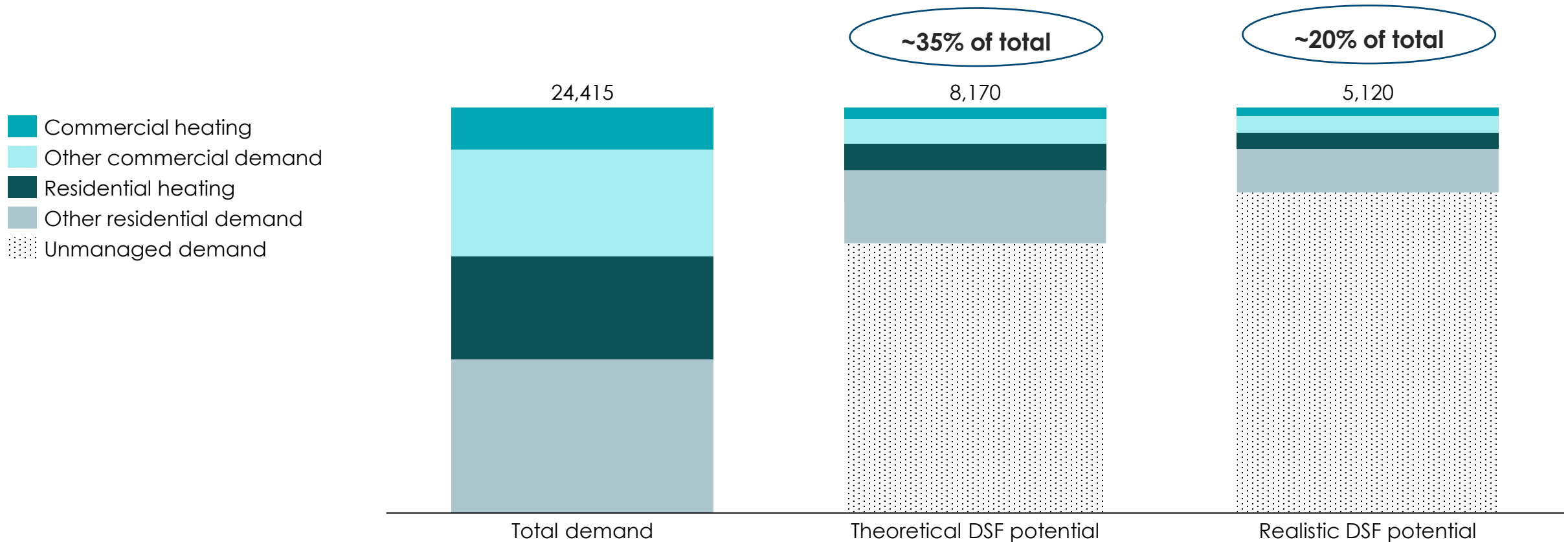
# Understanding the potential for demand side flexibility: how much of total 2050 electricity demand could be flexible?



# Around 20% of building electricity demand can be flexible in 2050

## Global electricity demand from buildings and DSF potential, 2050

TWh

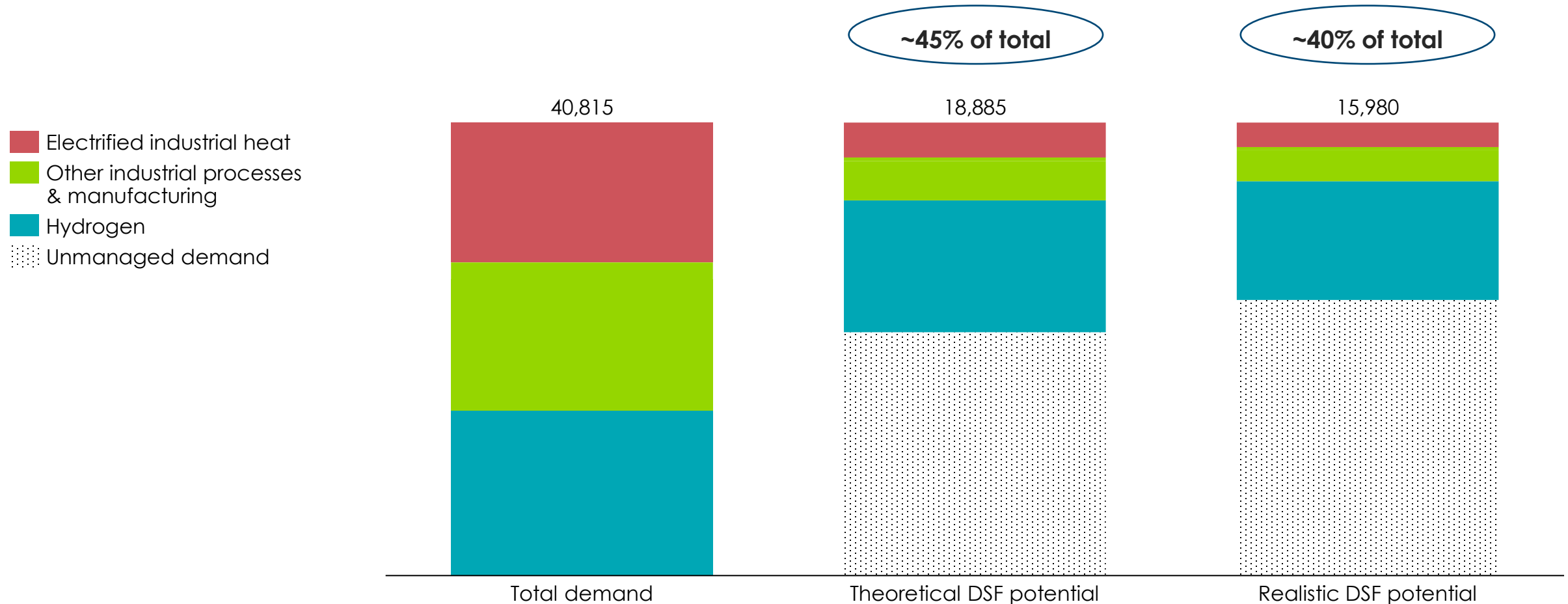


Source: Own analysis, 2050 demand data from BloombergNEF (2024), New Energy Outlook 2024 NZS

# Around 40% of industry electricity demand can be flexible in 2050

## Global electricity demand from industries and DSF potential, 2050

TWh

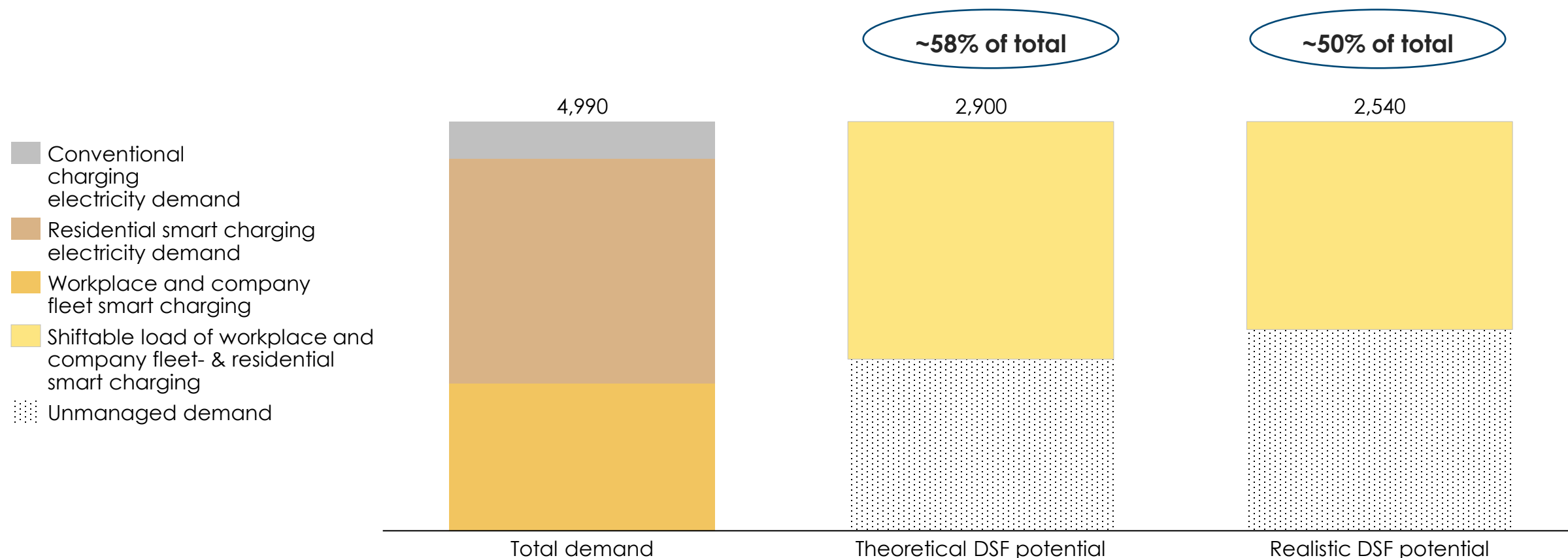


Source: Own analysis, 2050 demand data from BloombergNEF (2024), New Energy Outlook 2024 NZS

# ~50% of passenger EV electricity demand (private and company passenger EV fleets) can be flexible in 2050

Global electricity demand from passenger EV charging (private and company fleet EVs) and their DSF potential, 2050

TWh

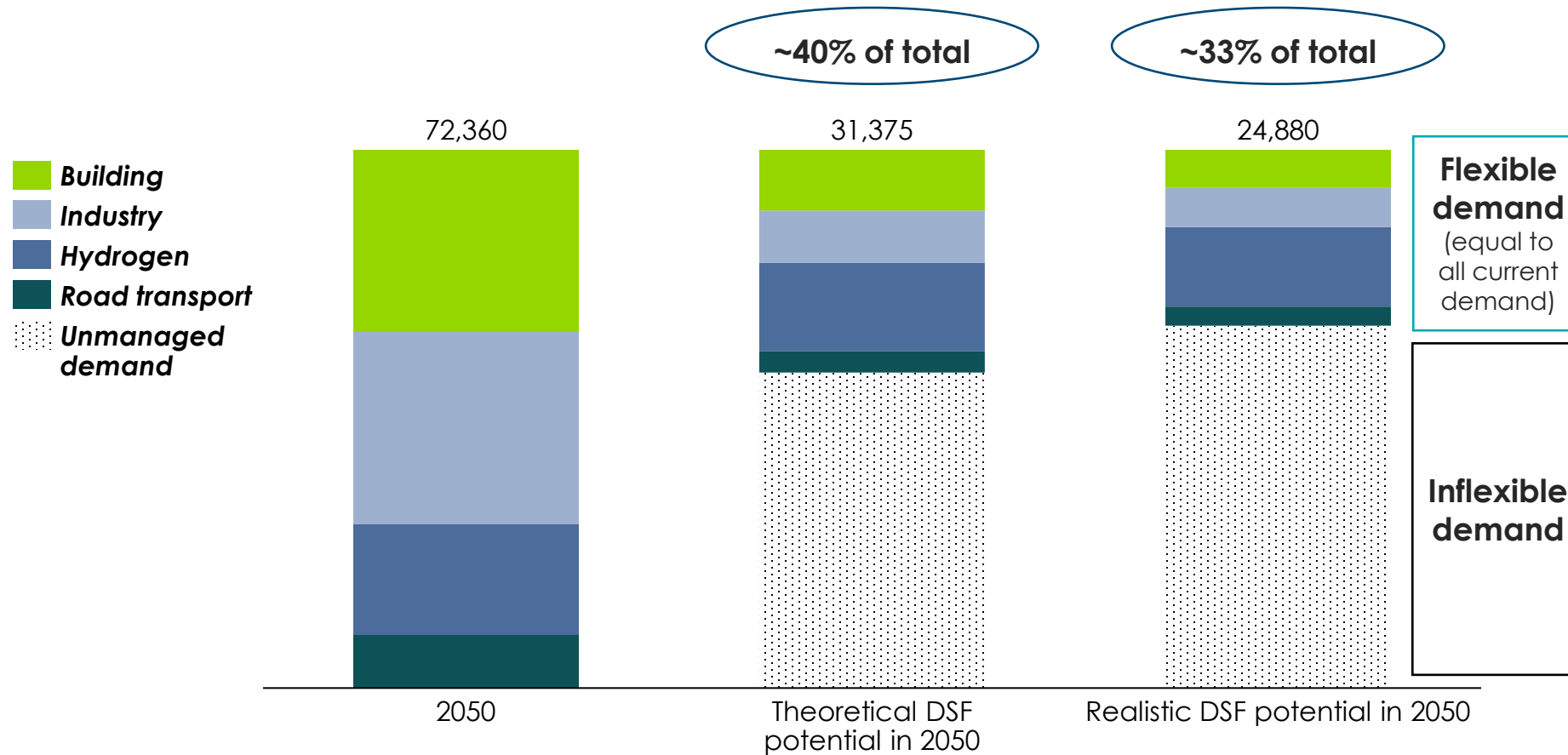


Source: Own analysis, based on data from BNEF (2024); NEO

# ~33% of total electricity demand in 2050 could be flexible on hourly basis

## Global electricity demand and DSF potential, 2050

TWh



**Flexible demand**  
(equal to all current demand)

**Inflexible demand**

Suggests that demand side flexibility **has potential to meet important share of daily balancing challenge in a highly electrified system**; however, relies on significant barriers being overcome



Own analysis, 2050 demand data from BloombergNEF (2024), New Energy Outlook 2024 NZS

# Summary view: key potential for DSF in industry (industrial heat & hydrogen)

**Required** to scale and unlock full DSF potential

Buildings		Industry			Transport (passenger)		
Heating and cooling		Lighting and appliance	Electrified industrial heat (via heat storage)	Hydrogen	Other industry demand (e.g. mechanical)	Smart charging (V1G)	Smart charging (V2G)

*Note: Level of electricity demand in 2050 more uncertain*

Capabilities	Smart meter	Required					
	Additional hardware	Smart thermostats, thermal energy storage, batteries	Smart plugs or smart appliance	Thermal energy storage	Electrolysers; hydrogen storage	Dependent on specific processes	Wall box
	Software	Required to connect user/supplier/grid operator					
	Grid upgrades	Energy management systems required; Significant electricity flows back into grid (e.g. from V2G, batteries) may require physical upgrades					
	Pricing structures (e.g. time of use)	Required					
	Upfront cost	Medium-low	Low	High	High-medium	Medium	Medium
	Behaviour change	Adjustment to consumption patterns / temperature	Adjustment to consumption patterns	Limited, given storage route	Time shift electrolysis	Adjustment to consumption patterns	Adjustment to consumption patterns
Impact	Overall TWh in 2050	12,500	12,000	12,600	14,855	13,145	4,900
	Overall realistic potential % share that can be flexible						
	Relevance of storage to provide enhanced flexibility (limited behaviour change)	Medium (e.g. thermal and battery storage)		High for electrified industrial heat (via heat storage) and hydrogen storage, otherwise none			High (vehicle battery provide flexibility)

Source: BloombergNEF (2024), New Energy Outlook 2024 NZS

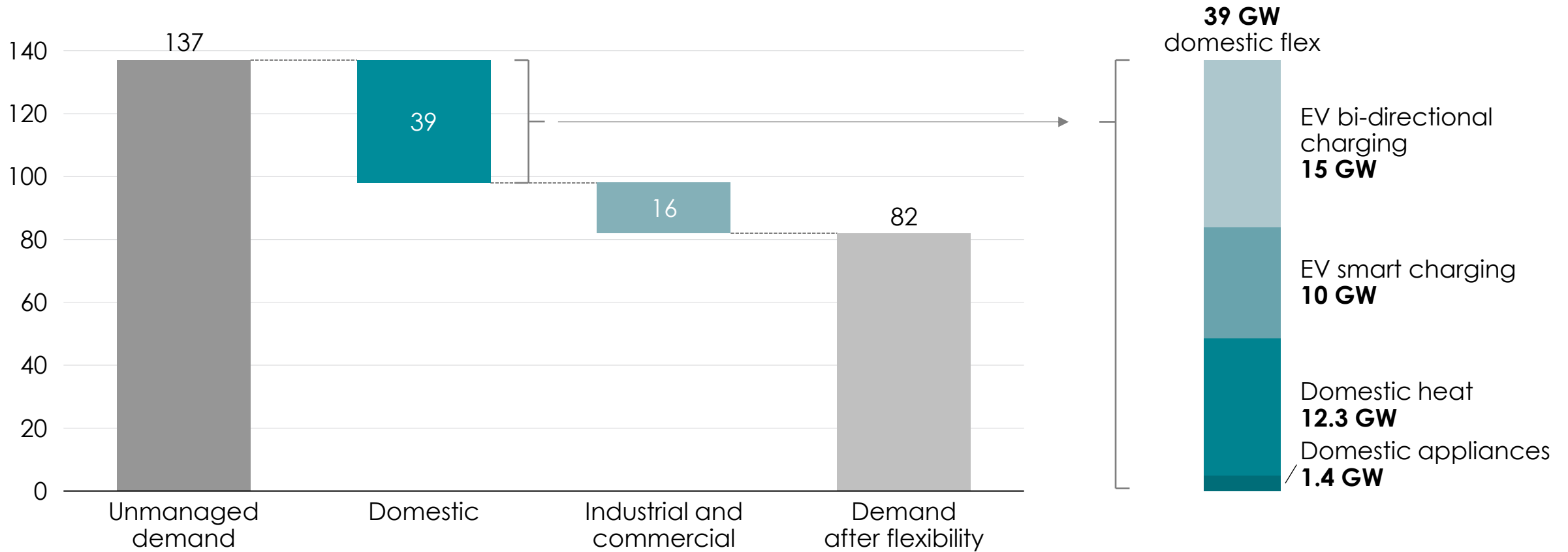
Note: Grid enhancement upgrades physical infrastructure like cables, transformers, substations, and improves data exchange between supply and demand.

# Regen estimates for the UK show that ~40% of demand in 2050 could be flexible



## Flexible demand impact at peak, UK, 2050

GW at peak



Source: Regen analysis of UK-wide DSF projections in 2050 from National Grid Future Energy Scenarios 2022, Consumer Transformation Scenario



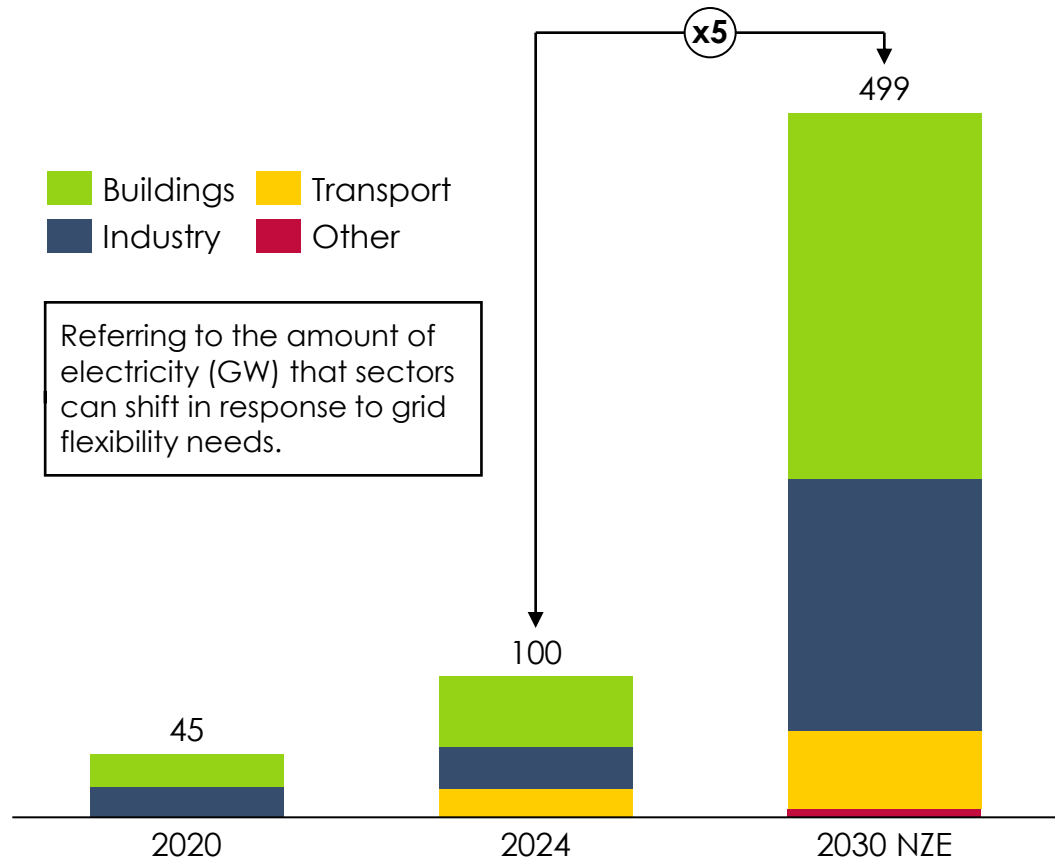
# Current landscape



# Where is DSF today? DSF capacity growth must increase significantly across sectors to meet 2030 flexibility targets


## DSF capacity in 2020 vs 2030 IEA NZE target

GW, at times of greatest flexibility needs




## To reach net-zero targets...

**Buildings**




- Today: largest sector providing flexibility.
- Future: need 5x growth, remaining biggest sector contributor to DSF.

**Industry**



- Today: a significant flexibility contributor.
- Future: requires highest growth rate (x6) across sectors to reach flexibility target contribution.

**Transport**



- Today: increasing significance to flexibility contribution.
- Future: steady growth required to fulfil expected DSF contribution.



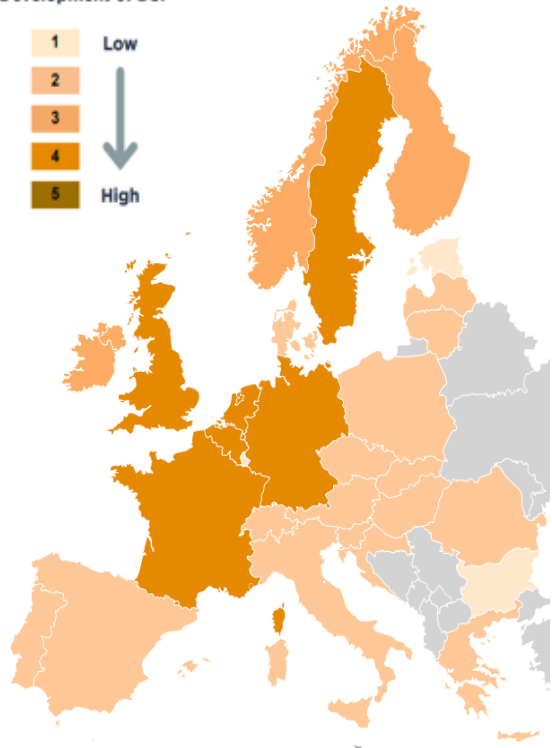
Source: IEA (2023), Demand Response; IRENA (2023), World Energy Transitions Outlook 2023; Roland Berger (2023), EV Charging Index Edition 4; Smart Flags from Britannica (2024). Note: 2020 and 2030 NZE data directly from IEA (2023), Demand Response data for 2024 from other sources. NZE is IEA Net Zero Scenario targets, 2020 base line.

# Where is DSF today? Recent flexibility progress varies, with successful countries leveraging a mix of policies, technology, pricing, and consumer incentives.

European view

## 1-5 Scoring of DSF expansion developments in Europe in 2023

Development of DSF



Rapid DSF growth is expected in Sweden and the Netherlands due to recent grid electricity tariff reform policies



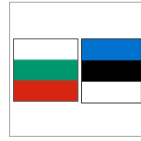
The UK is leading in innovative pricing models and consumer awareness of DSF.



Germany and France's high recent investments in smart grid infrastructure and real-time information exchange expected to drive rapid DSF.



Spain and Greece ended pilot projects with no plans for continuation.



Regulatory barriers and low investments block DSF adoption in Bulgaria and Estonia.

## DSF implementation drivers

- ① Regulatory alignment and market access**  
Harmonized regulations, along with greater access for independent DSF service providers, for DSF across different regions.
- ② Integration of smart systems and advanced grid management**  
Rollout of smart meters, smart load management systems and flexible assets such as EVs, smart appliances, etc.
- ③ Tariffs and economic incentives**  
Further increase of electricity time-of-use tariffs and dynamic tariffs.
- ④ Consumer awareness**  
Increasing consumer awareness of cost savings and sustainability.



Source: LCP Delta & Smart Energy Europe (2024), 2023 Market Monitor for Demand Side Flexibility; BNEF (2024), Europe's Local Flexibility Markets: Aiding a Strained Grid. Flags from Britannica (2024).

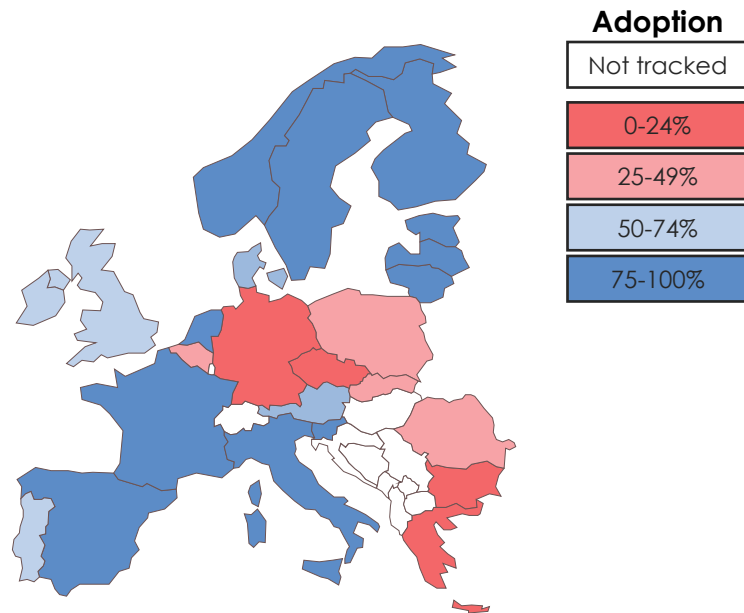
# Enabling technology: Smart meter rollout forms the basis for smart grids and are on good track in most regions of Europe, others need to speed up

European view

Hardware

## Smart meters market share

Smart meters are essential for dynamic tariffs, providing real-time data on end user electricity consumption.



50-60% of metering points in Europe are smart (residential, commercial and industry)

Smart meters measure real-time energy usage, allowing utilities and consumers to monitor and adjust consumption for unlocking instant flexibility.

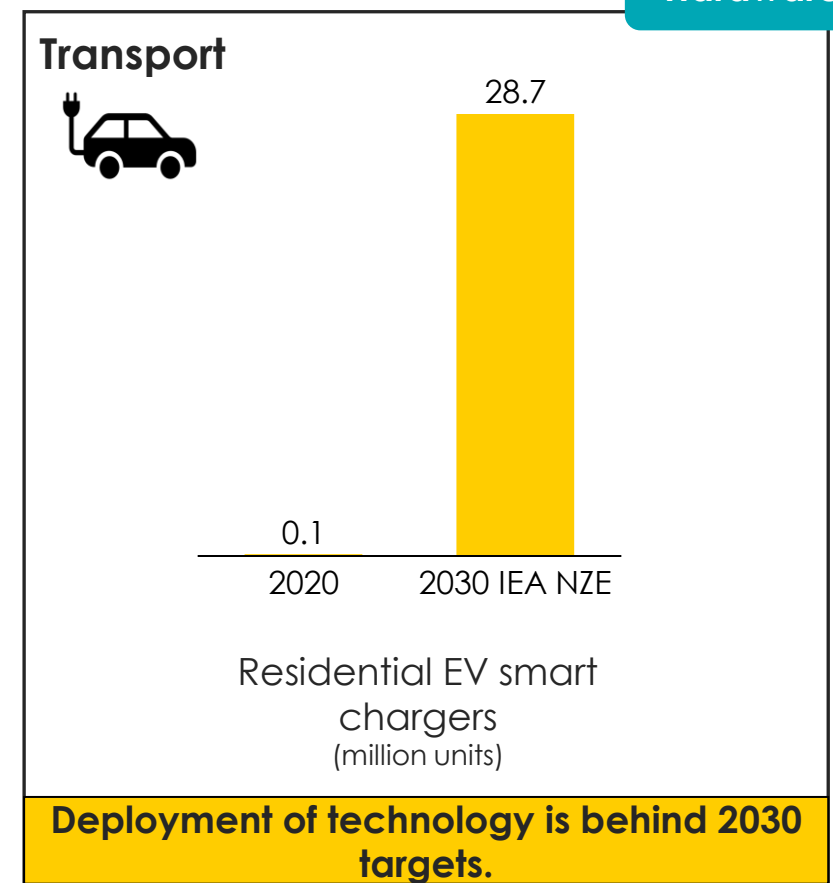
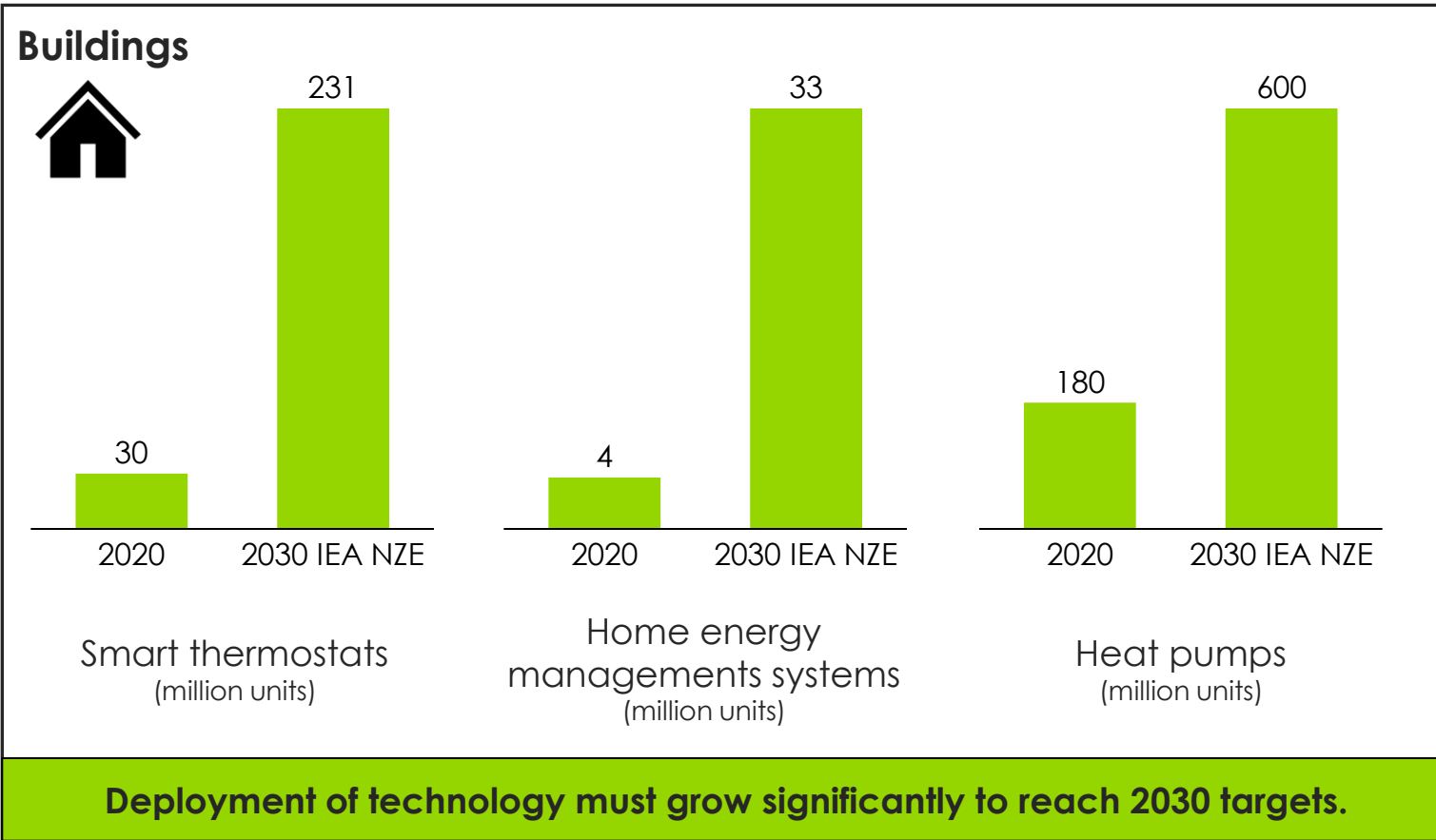
Driven by EU directives and national targets, many European countries, have recently achieved high smart meter adoption rates.

Increasing number of utility companies aim at reaching 100% smart meter deployment by 2030.

# Enabling technology: deployment speed of key behind-the-meter technologies to unlock flexibility varies across buildings and transport

Global view

Hardware



## These technologies serve as key indicators for understanding DSF deployment

- Optimizing energy consumption
- Enabling load shifting
- Enhancing grid flexibility by allowing users to automatically adjust their electricity usage based on real-time demand

Source: IEA (2023), *Demand Response*; Flags from Britannica (2024).  
 Note: NZE is IEA Net Zero Scenario targets.

# Enabling technology: smart grids are a backbone of DSF, but unlocking their full flexibility potential requires substantial global investment in enabling technology

Global view

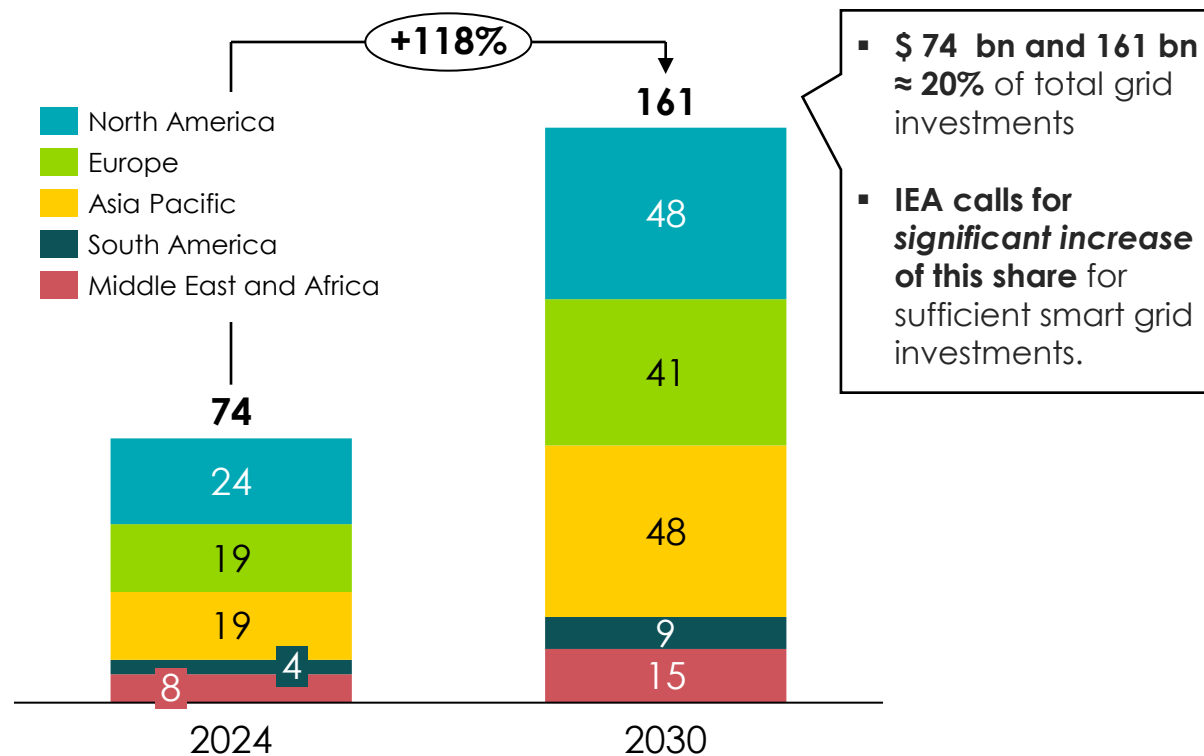
Grid upgrades

## Smart Grids:

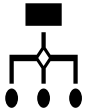


Smart grids, through real-time data exchange, enable demand-side flexibility by allowing automated and dynamic adjustments in consumption, optimizing energy use, and supporting grid stability during peak demand or supply fluctuations.

## Expected investments in smart grids in world regions

\$ bn



## Focus areas of smart grid investments and key smart grid technologies

<b>Grid automation</b>	 <p>Including deployment of Smart Energy Management Systems by grid operators, Dynamic Operating Envelopes</p>
<b>Distributed Energy Sources integration</b>	 <p>Increasing role for Virtual Power Plants/aggregator functions</p>
<b>Metering</b>	 <p>Faster rollout of Advanced Metering Infrastructure via Smart Meters</p>

Sources: Data from IMARC (2024), *Smart Grid Market Report by Component (Software, Hardware, Services)*; PowersystemsTechnology (2024), *Investing in Tomorrow's Power: Smart Grids Lead the Charge for a Sustainable Future*

# Time-varying pricing: time-of-use tariffs are unevenly implemented across Europe, and dynamic tariffs need even a faster rollout.

European view

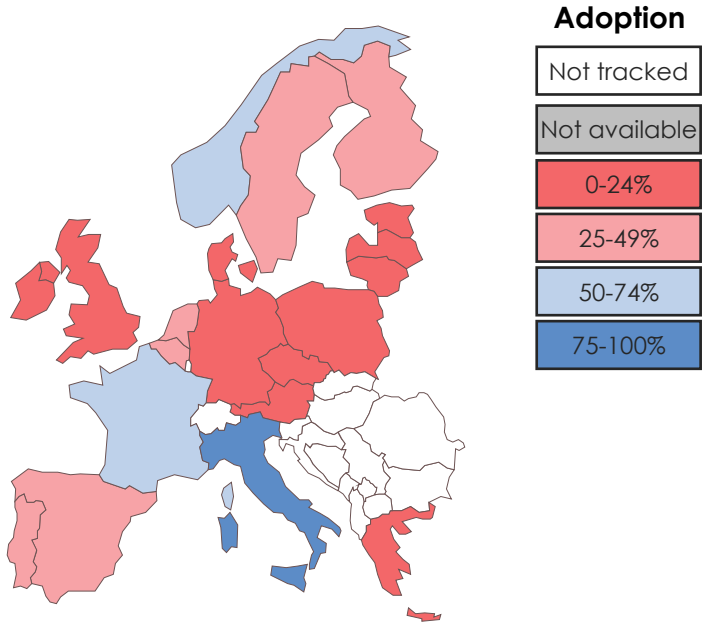
Pricing

## Time-of-Use (TOU) tariffs

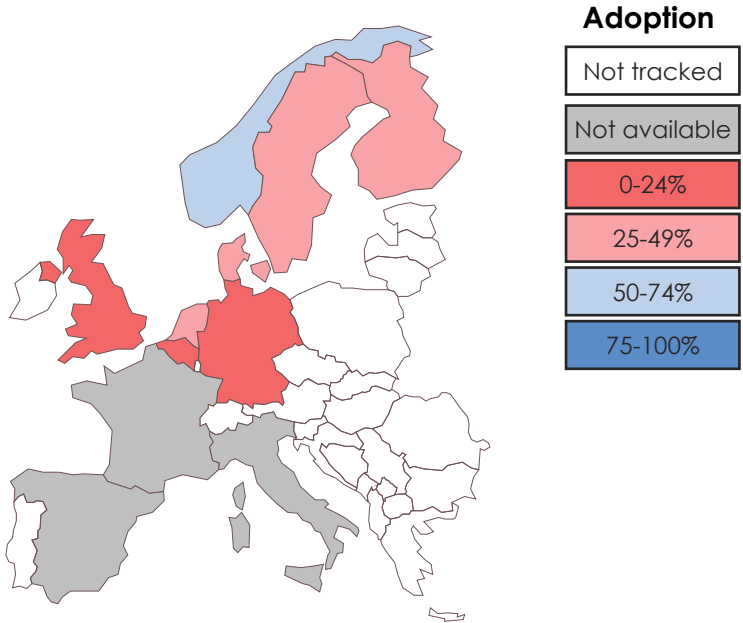
Provide flexibility by offering different electricity rates during pre-determined off-peak and peak demand periods.

## Dynamic tariffs

Provide further flexibility by offering electricity rates that adjust in real-time pricing based on supply and demand fluctuations during the day.



20-30% of tariffs in Europe are TOU (residential and commercial)



17% of tariffs in Europe are dynamic (residential and commercial)

Time-varying tariffs incentivise private and industry electricity consumers to use energy when it is cheaper.

Dynamic tariffs are even more effective for DSF, unlocking instant consumer reaction to shift electricity consumption from real-time supply/demand fluctuation.

Between predetermined time-of-use and dynamic tariff rates, Critical Peak Pricing is growing from a niche model, e.g. in France, notifying consumers a day ahead of increasing rates the following day.

Key barriers for TOU and dynamic tariffs are insufficient regulatory pressure on utilities to offer them to consumers and the low consumer awareness of their cost saving potential.

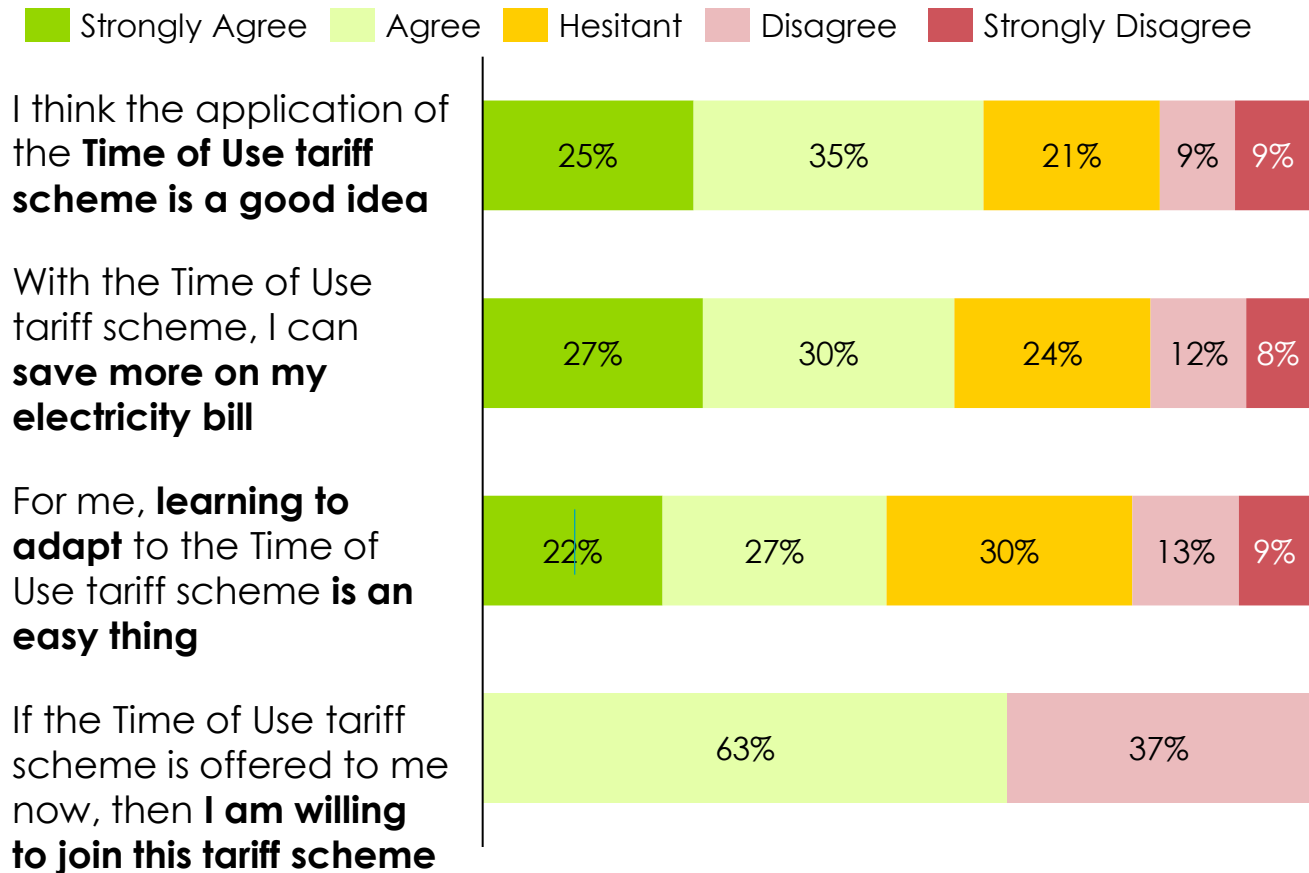


Sources: Enefirst (2024), Using Time-of-Use Tariffs to engage customers and benefit the power system; LCP Delta (2024), Dynamic Tariffs – An essential component of future electricity markets.

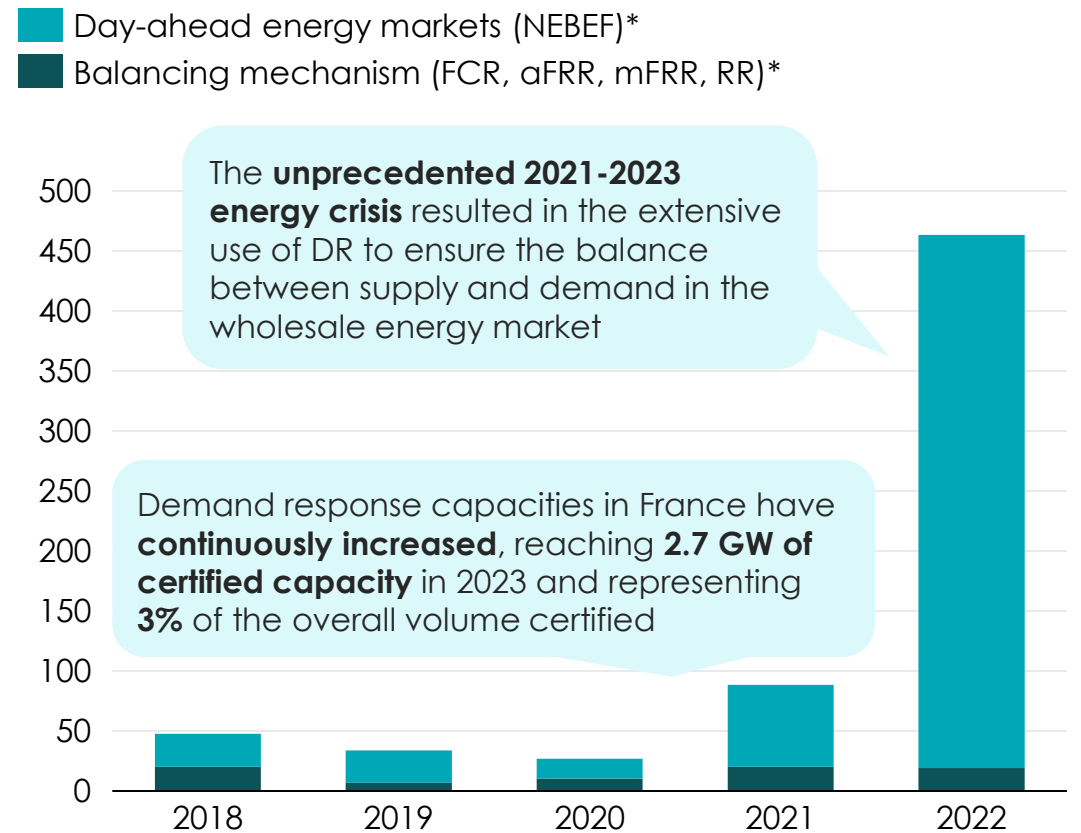
# Behavioural changes, domestic: customers are gaining awareness of the benefits of providing flexibility; participation is growing

Behaviour change

Customer's attitude and response to dynamic pricing in Indonesia, 2024  
% Share



Historical French incentive-based demand-side participation (industrial & residential), 2015–2022  
GWh



\*Note: Frequency Containment Reserve (FCR), automatic/manual Frequency Restoration Reserve (aFRR/mFRR), Replacement Reserve (RR)  
Source; Yuniarto et al. (2024), *Customer's response to dynamic pricing in utility energy Tariff quality and reliability with the time of use: An Empirical case study of household electricity customers in Indonesia*; Cabot (2023), *Economic considerations on the demand-side of electricity markets in a context of energy transition*

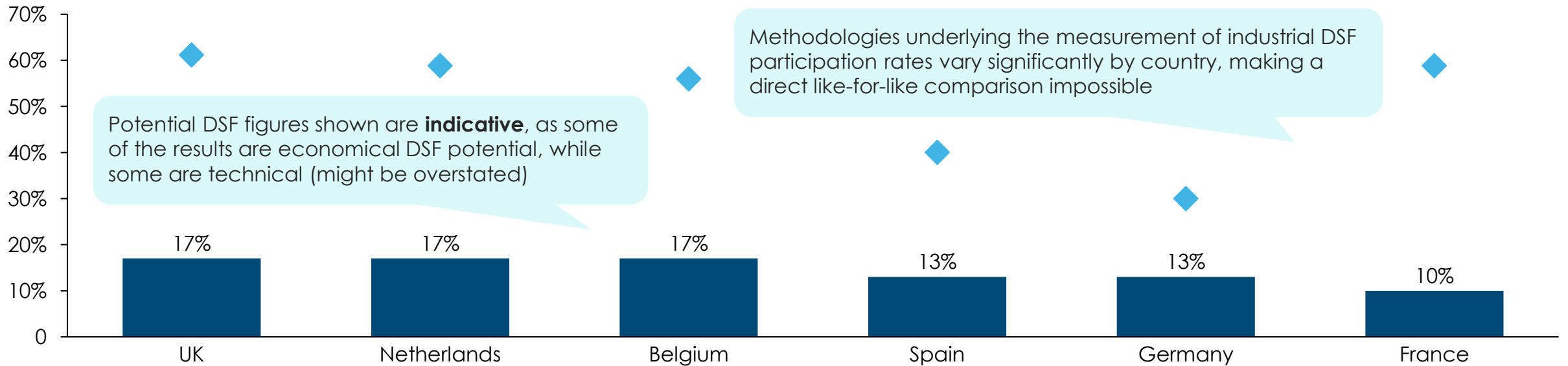
# Behavioural changes, industry: some participation in DSF based on ability to switch off demand at stress moments

Behaviour change

## Theoretical potential and actual participation level of DSF in 6 countries, 2020

% Share

◆ Actual Participation in DSF as a Share of DSF Potential ■ Share of DSF Potential in Peak Load (Left axis)



### Methodology

Participation rates not measured, but estimated based on a **bottom-up model with assumptions on DSF participation by source** over time

Based on **day-ahead wholesale market data** for available capacity, excluding DSF in balancing market

Based on **day-ahead wholesale market data** and **adding up tendered DSF capacity** in the balancing market

Taking the sum of the **capacity tenders for the interruptible load** programs in a given year

Taking the sum of **prequalified DSF capacity in the balancing market** in a given year

Underlying methodology remains unclear, however it states that both explicit and implicit DSF is taking into account



Source: TenneT & Strategy& (2021), Unlocking Industrial Demand Side Response

# Key enablers



# The key enablers for driving DSF adoption is through the integration of incentives, financing, and behavioural change



## Hardware

Accelerate adoption of **smart meters** and **asset metering devices** through regulation and financing

- EU smart meters roll out



## Data exchange

Establish clear rules on **data exchange** and **interoperability standards**

- EU Smart Grids Task Force on data protection and privacy



## Pricing structures

Implement **time-of-use tariffs**, **real-time pricing**  
Wholesale **price signals** for supplier half hourly settlement

- California Public Utilities Commission (CPUC)
- EU Clean Energy for All Europeans



## Cost

**Reduce barriers to entry** via financing through **financial institutions and government-backed grants**

- Energy Service Companies (ESCOs)



## Market reform

Enable DSOs to expand their **flexibility procurement capabilities** and **streamline the export licensing process** for V2G tech



## Behaviour change

**Reveal the value of DSF** to consumers through transparent billing, mobile apps, and personalized reports



## Other

Leverage other policy as incentives, such as **building codes**, **EPCs**

- Hong Kong reward point program



## Section 2

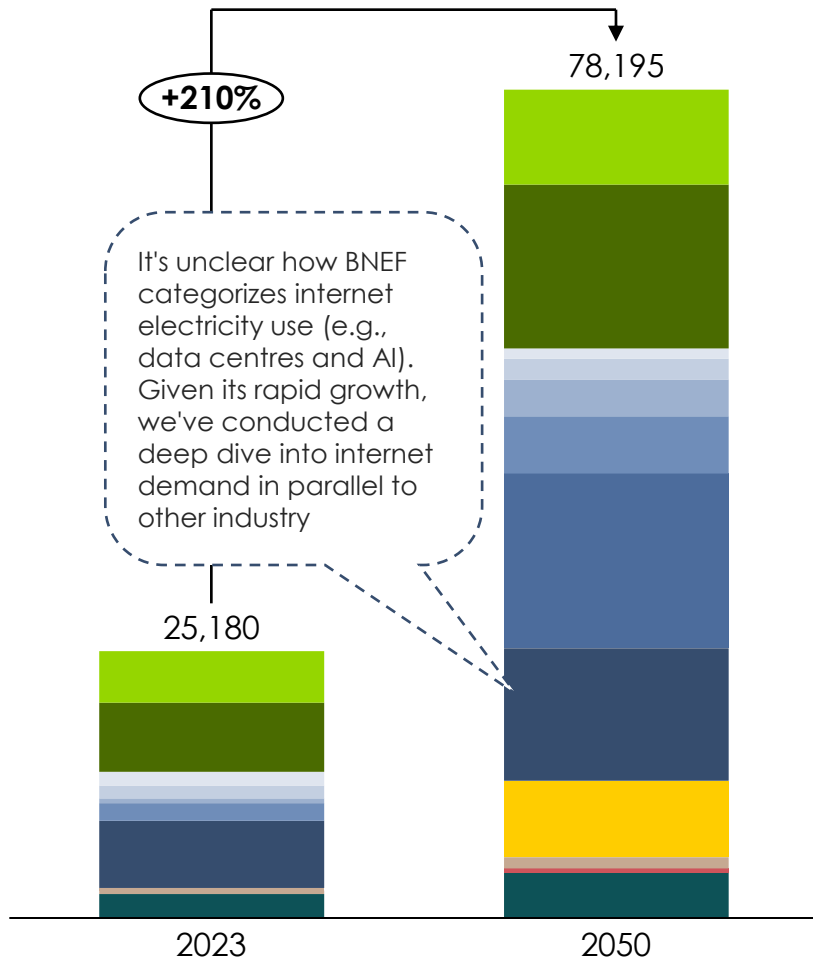
# Understanding the potential for demand-side flexibility: deep dives



# ETC assessment of DSF potential will look at key use cases

## Global electricity demand by industry, 2023 & 2050

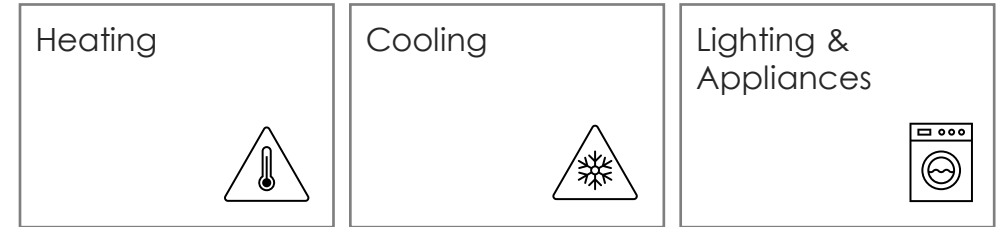
TWh



### Total demand

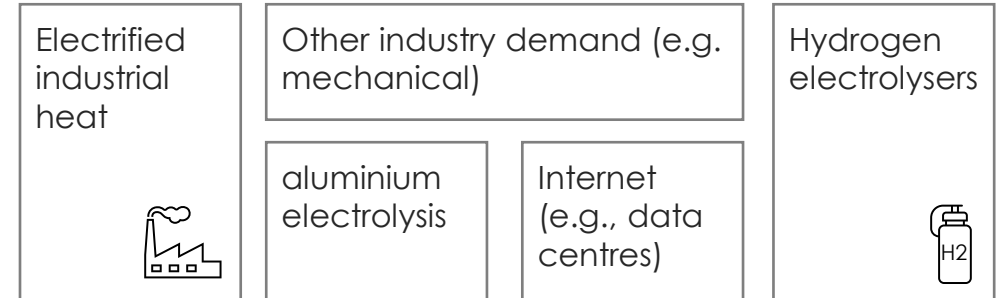
**Buildings: 24,415 TWh**

- Commercial b.
- Residential b.



**Industry: 40,815 TWh**

- Steel (direct electricity use)
- Aluminium
- Cement
- Chemicals
- Hydrogen (incl. hydrogen for steel production)
- Other industry



**Road transport: 7,130 TWh**

EVs (incl. dynamic charging + V2G)

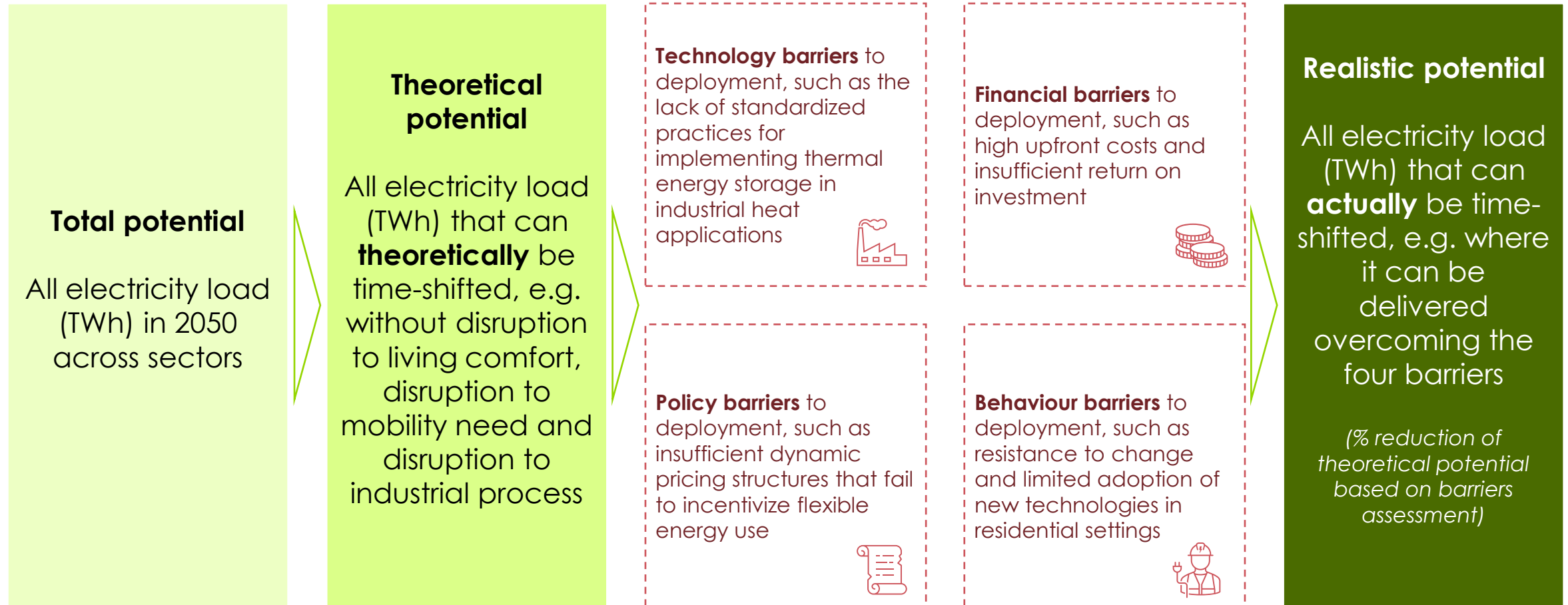


**Others: 5,835 TWh**

- Aviation
- Shipping
- Rail
- Energy industry
- Other sectors

Source: Own analysis, data from BloombergNEF (2024), New Energy Outlook 2024 NZS

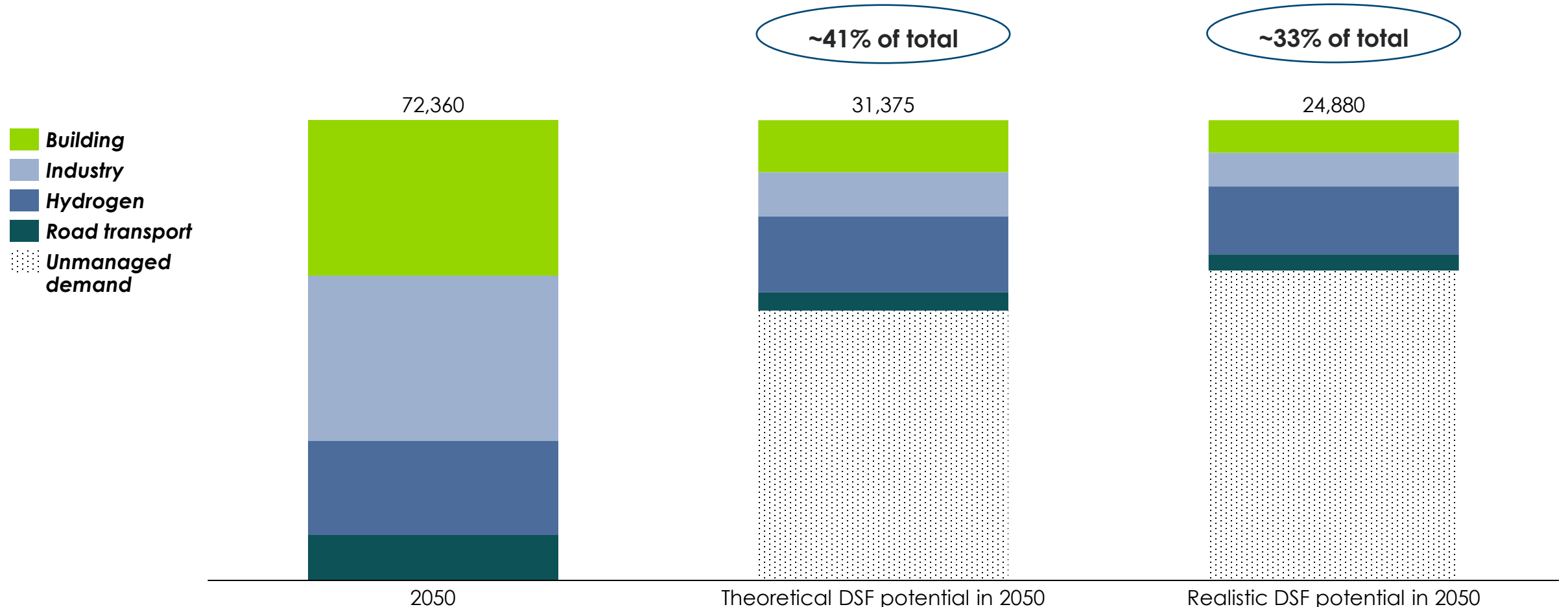
# Methodology: 3 step assessment towards 'realistic potential'



# ~35% of total electricity demand in 2050 could be flexible on an hourly/daily basis, after accounting for adoption barriers

## Global electricity demand and DSF potential, 2050

TWh



Own analysis, 2050 demand data from BloombergNEF (2024), New Energy Outlook 2024 NZS



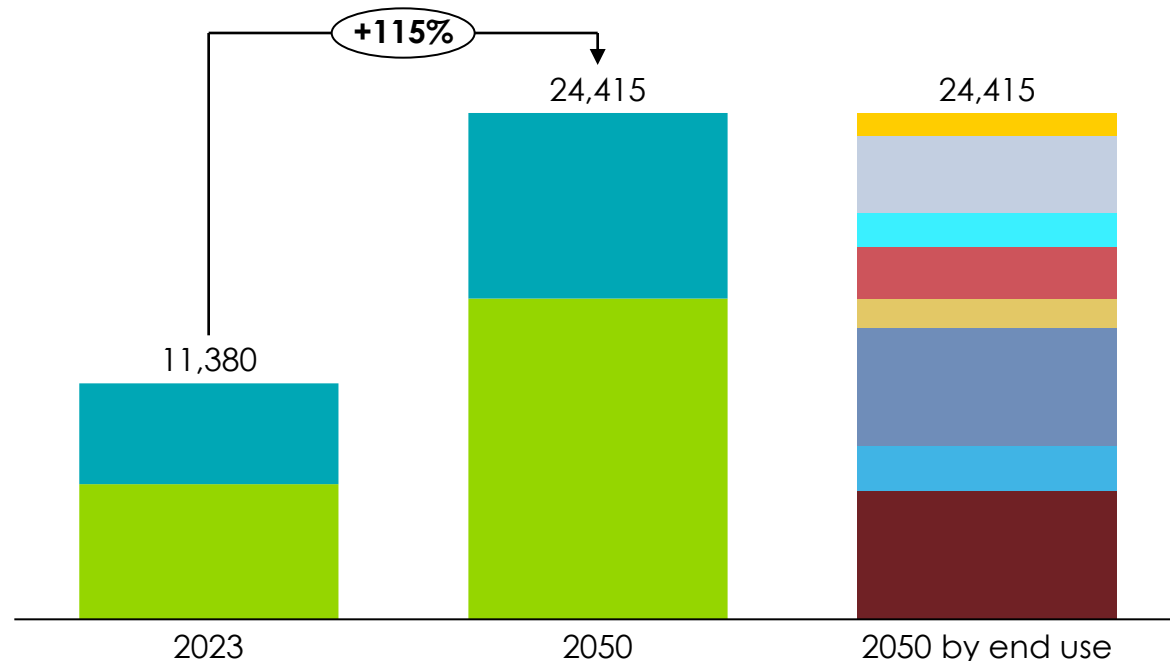
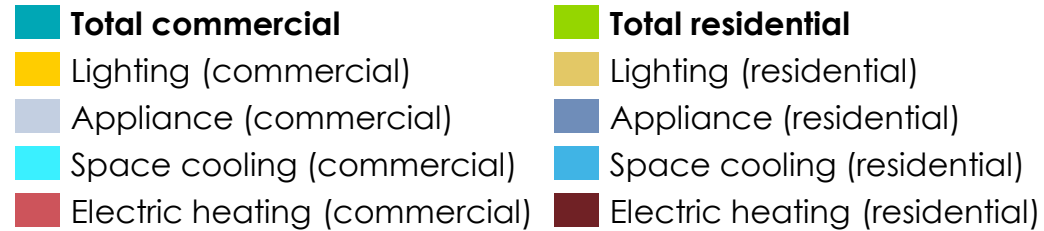
# Buildings



# Assessing DSF potential across several buildings areas

## Global electricity demand from buildings, 2023 & 2050

TWh



### Residential

Heating

Cooling

Lighting & Appliances








### Commercial

Heating & Cooling

Other, including Lighting & Appliances

Source: Own analysis, 2023 and 2050 demand data from BloombergNEF (2024), New Energy Outlook 2024 NZS and IEA (2021), Net Zero by 2050

# Overall, several demand-side flexibility pathways exist for buildings for hourly/daily shifting

		Response duration	Load shedding	Load shifting	BDR vs ADR*
Direct response mechanisms	 <b>Pre-heating / pre-cooling through thermal inertia</b> <ul style="list-style-type: none"> <li>Cooling/heating capacity can be <b>stored in a building's thermal mass</b> discharged during the peak demand period</li> </ul>	0.5 – 3.00 hr	✓	✓	• BDR • ADR
	 <b>HVAC system set-point adjustment</b> <ul style="list-style-type: none"> <li>&lt;2 min response time and 5 – 30 min ramping time</li> <li>For example, by increasing the room temperature set-point, the AC load can be shed during summer peak time</li> </ul>	0.5 – 4.00 hr	✓		• BDR • ADR
	 <b>Thermal energy storage (TES) / thermal buffer</b> <ul style="list-style-type: none"> <li>For example, an <b>electric storage water heater</b> heat the water inside a container and then store it for later usage</li> </ul>	Up to 10 hr	✓	✓	• ADR
	 <b>Controlled lighting</b> <ul style="list-style-type: none"> <li>Run continuously during evenings / insufficient outdoor light</li> <li>When there is sufficient daylight, artificial lighting can be <b>turned down</b></li> </ul>	Unshiftable demand	✓		• BDR • ADR
	 <b>Refrigerators and freezers</b> <ul style="list-style-type: none"> <li>Run Intermittently but used all day, &lt;30 s response time and 15 min ramping time</li> <li>Set-point adjustment</li> <li>Low-power-mode continuous operation</li> </ul>	1 hr	✓	✓	• ADR
	 <b>Delaying or advancing the start of wet appliances</b> (dishwashers, washing machine, dryers) <ul style="list-style-type: none"> <li>Finite cycle with sequential processing</li> <li>Usage frequency depending on occupants</li> </ul>	No time restraint		✓	• BDR
	Enabling	 <b>Smart thermostats and smart systems</b> <ul style="list-style-type: none"> <li>Optimise heating/cooling consumption according to need</li> <li>Incentivise household behaviour change</li> </ul>			

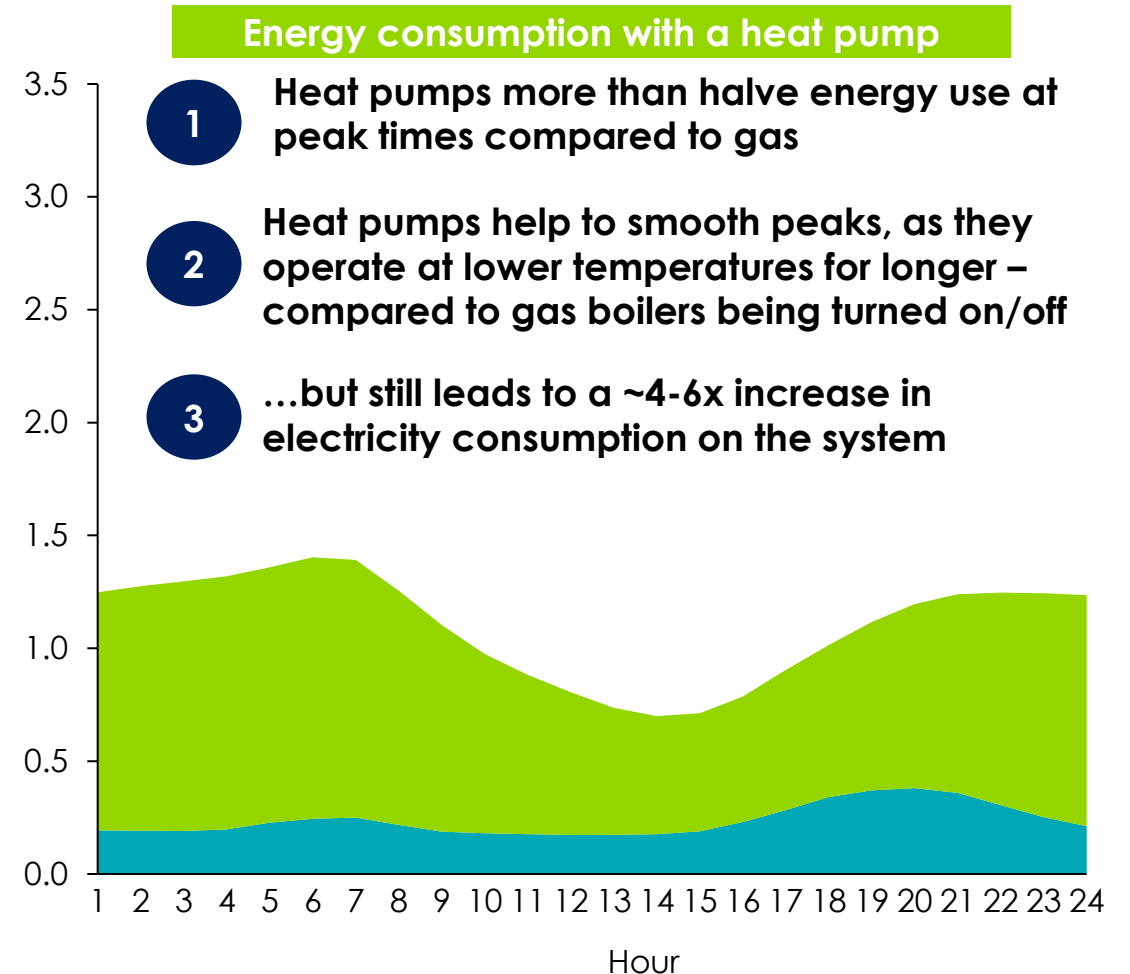
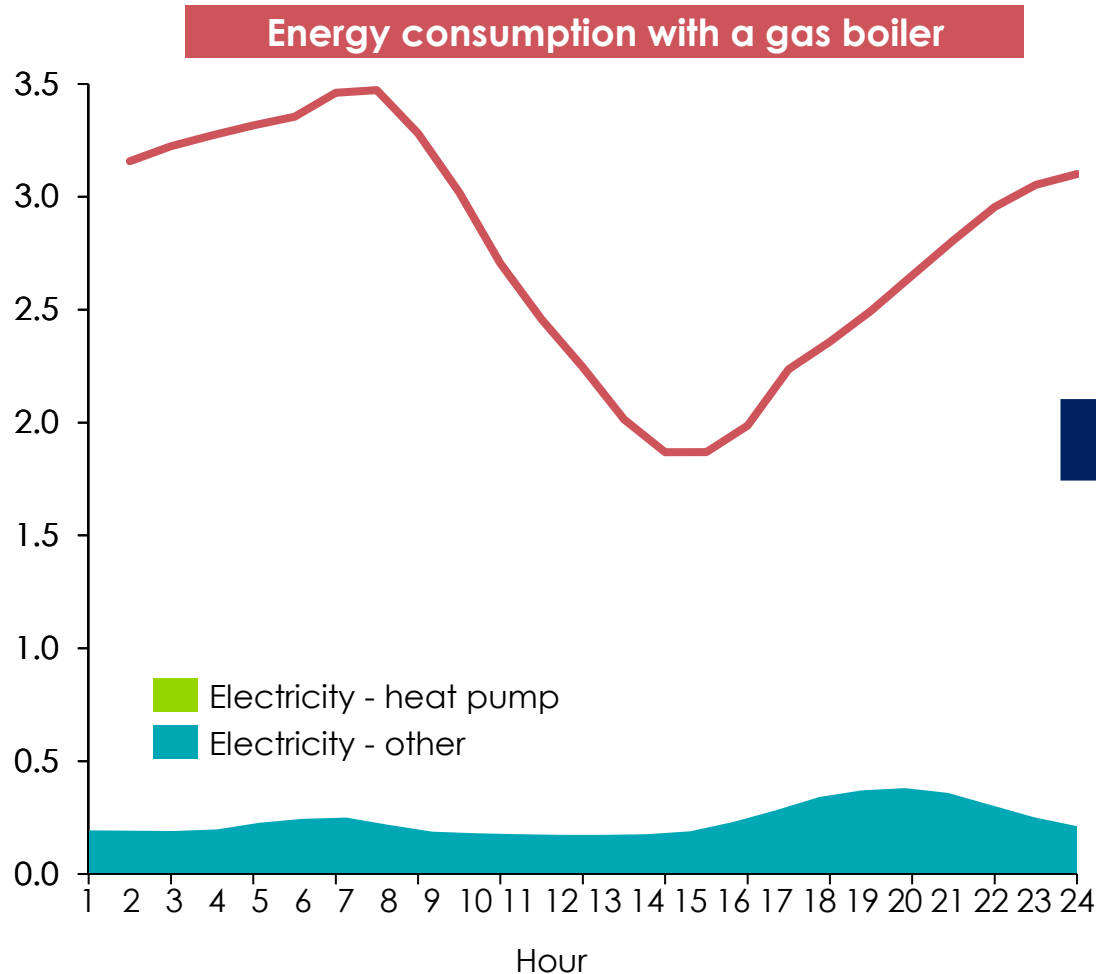
\*Note: BDR: Behavioural demand response; ADR: Automated demand response

Source: Luo et al. (2022), *Demand Flexibility of Residential Buildings: Definitions, Flexible Loads, and Quantification Methods*

# Heating in the winter months, along with other electricity use for lighting and appliances, creates demand peaks in the morning and evening

Hourly electricity and gas use, typical European house

kWh



Note: data based on a large residential house in France, scaled down to typical average household gas heating consumption  
Source: Systemiq analysis for the ETC (2024) of Schneider Electric Sustainability Research Institute

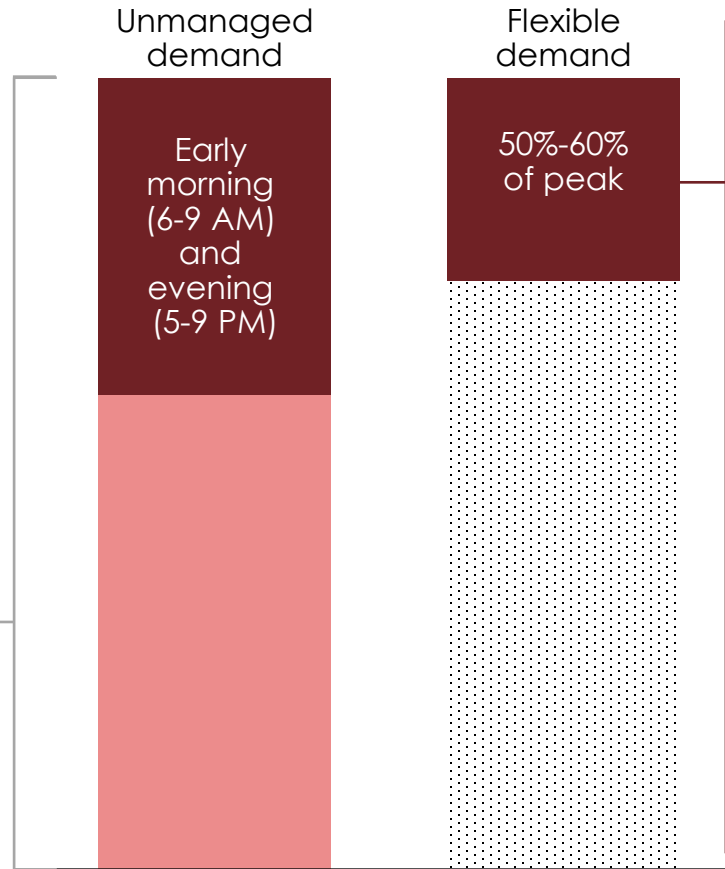
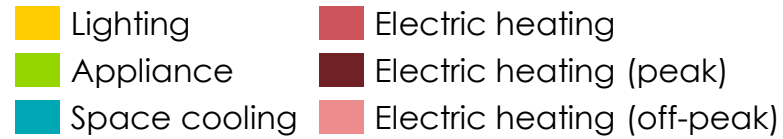
# Residential heating loads can provide 50-60% flexibility of peak demand through thermal inertia, thermal energy storage, and set point adjustments

Global residential electricity demand, 2050

TWh

Global residential electrical heating theoretical DSF potential\*, 2050

TWh



## Load shift

**3% to 14%** of the space heating load can be shifted from peak demand period by using thermal inertia in a single, well-insulated building

The electricity peak loads can be **reduced by 25%** by shifting heating loads to off-peak hours using TES

## Load shed

**5%** of the space heating load can be shed through better thermal inertia

**20%** of the space heating load can be shed by lowering the room temperature set-point

\*Note: Energy consumption in buildings follows more predictable patterns, such as higher heating demand during mornings and evenings. This approach allows us to shift energy use from peak to off-peak times, directly reducing stress on the grid during high-demand periods. Since building energy consumption patterns are closely aligned with overall grid peaks, optimizing building flexibility has a significant impact on mitigating grid congestion and enhancing overall grid stability

Source: Own analysis, 2023 and 2050 demand data from BloombergNEF (2024), New Energy Outlook 2024 NZS; Masy et al. (2015), Smart grid energy flexible buildings through the use of heat pumps and building thermal mass as energy storage in the Belgian context; Erdemir & Dincer (2020), Potential use of thermal energy storage for shifting cooling and heating load to off-peak load: A case study for residential building in Canada



# Water and space heating use can be time-shifted away from peak times using water or heat storage solutions

## Water storage



- Heating hot water when electricity is cheap/ abundant and storing it in a well-insulated tank
- Typically used for domestic hot water heating today
- It could also be used to heat water in hydronic heating systems for space heating → but households would need a separate, creating large additional space requirements

Average cost for a 2-4 bedroom house is €500 - 1,500

## Power storage



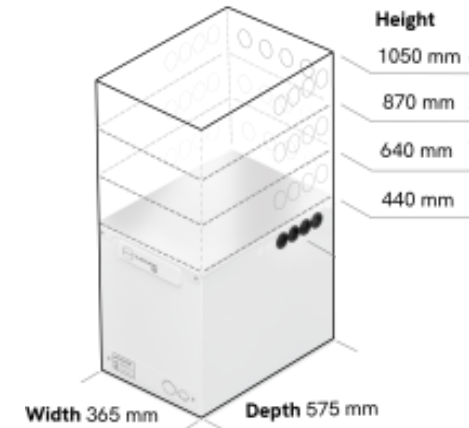
W: 0.5 - 1.5m  
H: 1 - 2m  
D: 0.2-0.5m

- Store electricity generated from solar panels in a battery
- Enables excess solar generation to be stored for later use
- Or charge from grid at off-peak times
- Enables households to avoid peak energy consumption from the grid
- Can be used for electric space or water heating

Average cost for a 5 kWh battery ~€3,000

This reflects current retail prices; however, the cost of producing batteries is significantly lower and falling fast → retail prices are expected to fall too with mass adoption

## Heat storage



- Thermal energy storage
- Charge up the battery to heat a phase change material at off-peak times
- Battery heats up water when needed
  - Currently used for water heating
  - Could also be used for space heating
- Around half the size of water cylinders

Consumer costs currently unclear – we are working on developing assumptions



# The economic viability of storage, like hot water cylinders and batteries, directly enhances DSF potential by enabling cost-effective load shifting

## Water cylinder

Annual water heating needs, kWh	How much could be stored? kWh	How much could be heated at off-peak times? kWh	Annual savings from off-peak heating compared to peak heating
2,300	1,265 (~55%)	950 (~75%)	<b>€175</b>

	Capex cost	Payback	IRR
Water cylinder	€1,000	5 years	21%
Power battery	€3,000	19 years	3%
	<i>If fell to €1,500</i>	9 years	11%

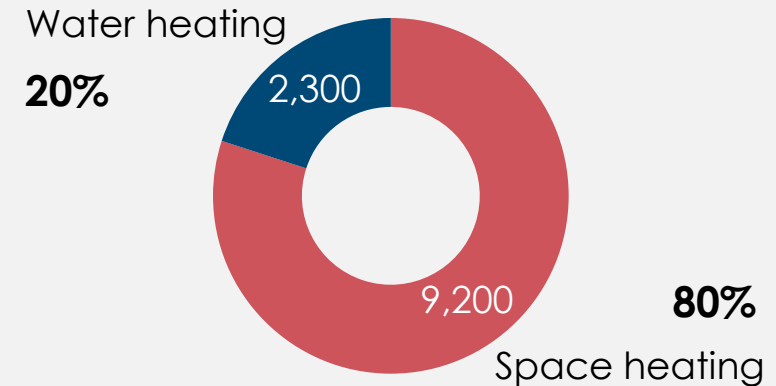
## Battery storage

How much could be stored? kWh	Assuming all of this is used at peak times - annual savings from off-peak compared to peak tariffs
5 kWh battery * 365 days = 1,800	<b>€150</b>

Savings could be ~€300-500 if combined with solar

**Key assumptions:**  
 €0.29/kWh European electricity price  
 €0.2/kWh – off-peak electricity price

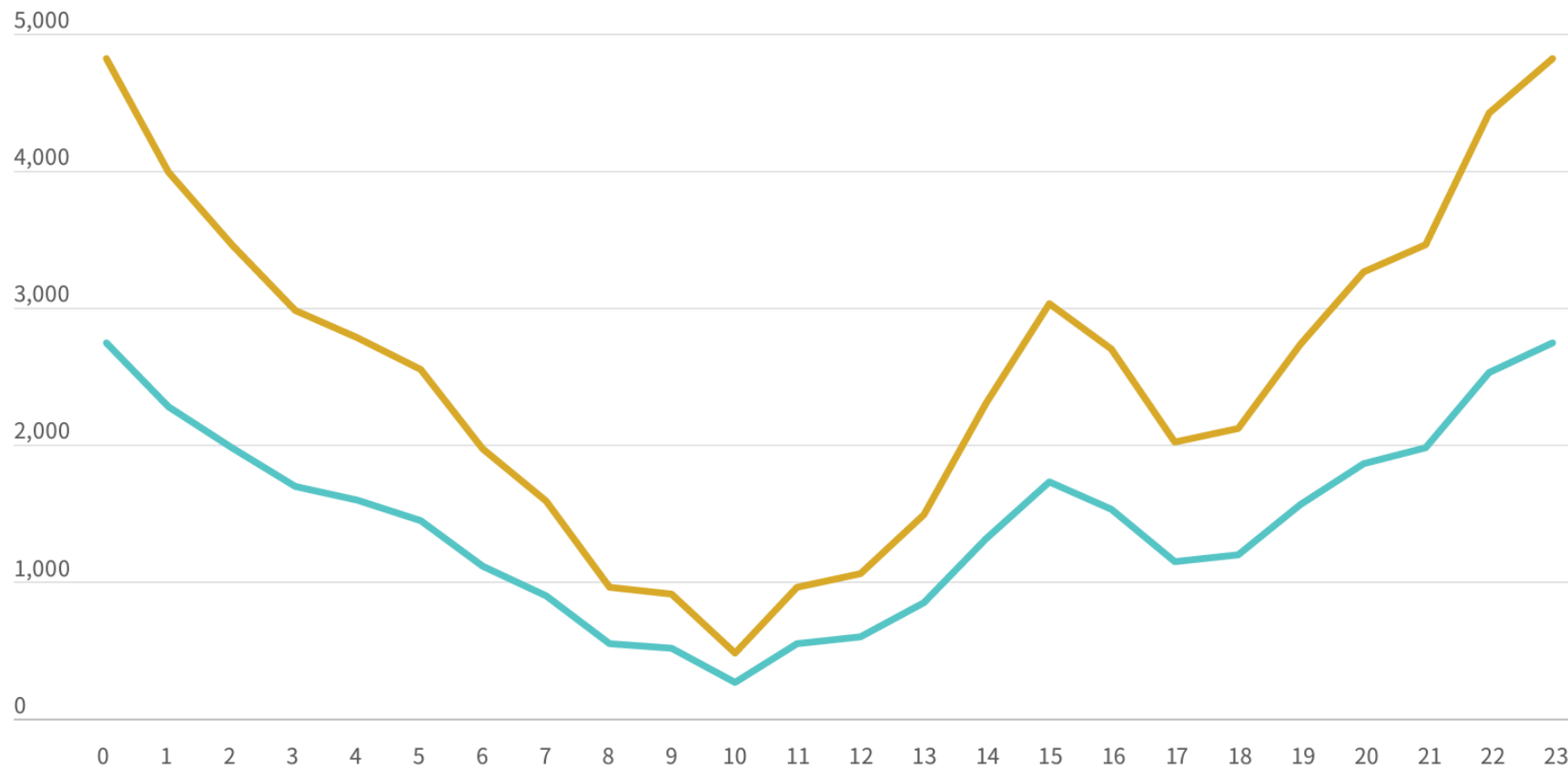
## Average household heating needs kWh



# Similar to heating, cooling in the summer months creates demand peaks in the afternoon and evening and is expected to grow

Delhi's hourly domestic cooling demand in 2018 and projected domestic cooling demand in 2030 during summer (hour of the day)  
Electricity demand in MW

— Cooling demand 2018    — Cooling demand 2030



Source; RMI (2024), *Transforming Delhi's Power Grid*

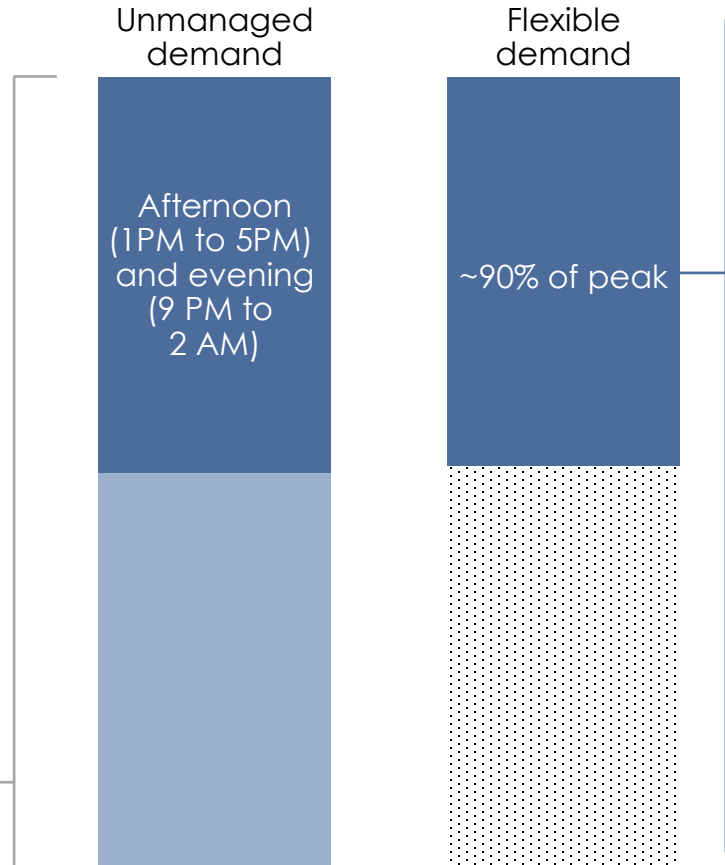
# Residential cooling loads could provide a max of up to 90% flexibility of peak load as cooling demand often less sensitive to short-term variations

Global residential electricity demand, 2050

TWh

Global residential space cooling theoretical DSF potential, 2050

TWh



## Load shift

Optimal pre-cooling scenario reduced peak AC energy consumption by **28%**

The electricity peak loads can be **reduced by 45%** by shifting cooling loads to off-peak hours using TES

## Load shed

**5%** of the space cooling load can be shed through better thermal inertia

**20%** of the space cooling peak load can be shed by increasing the room temperature set-point

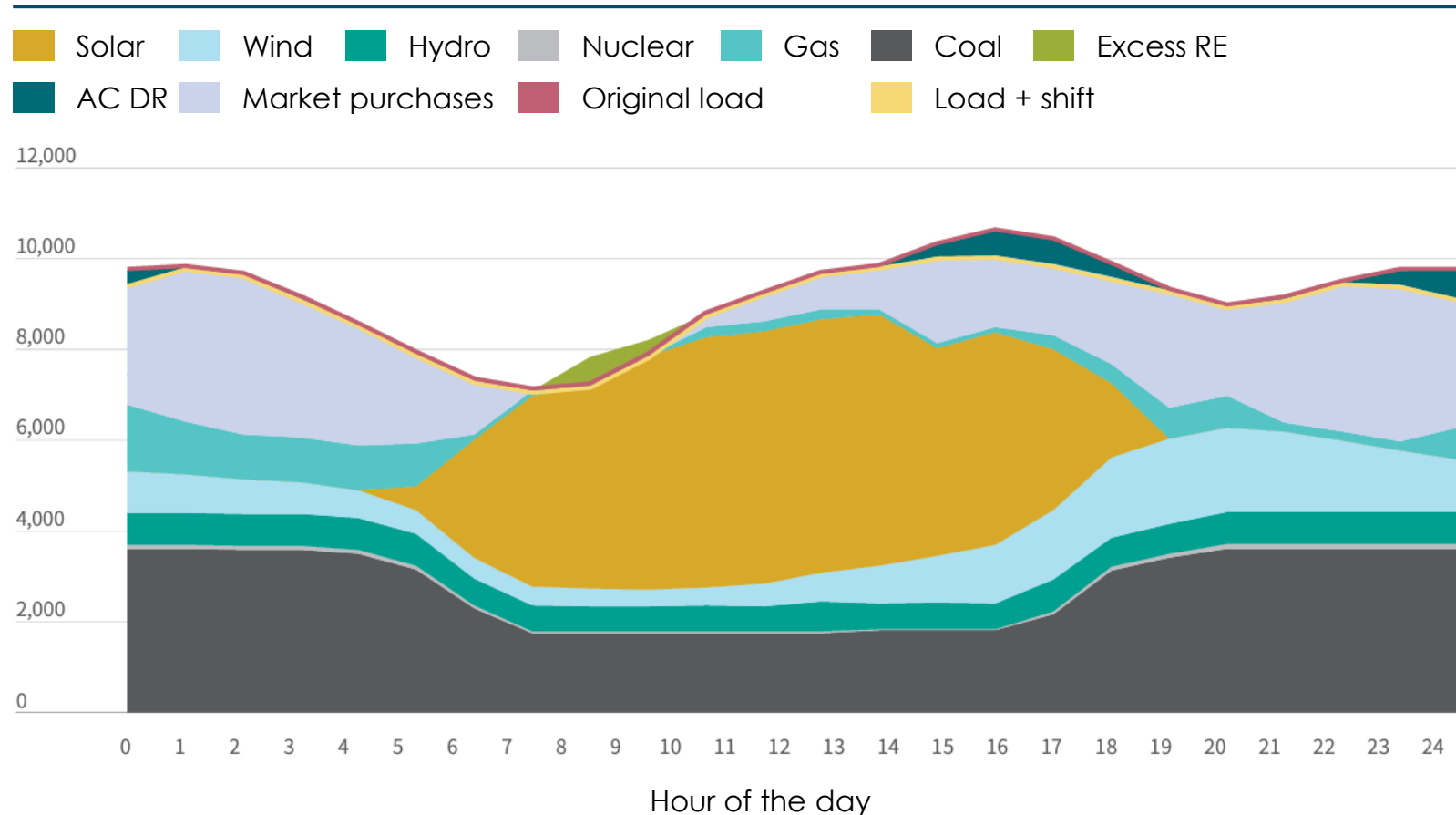


Source: Own analysis, 2023 and 2050 demand data from BloombergNEF (2024), New Energy Outlook 2024 NZS; Naderi et al. (2022), Demand response via pre-cooling and solar pre-cooling: A review; Erdemir & Dincer (2020), Potential use of thermal energy storage for shifting cooling and heating load to off-peak load: A case study for residential building in Canada

# AC demand flexibility in Delhi could save up to \$216,000 of power procurement costs in one day

Delhi hourly generation dispatch and impact of AC demand response case on a summer peak day in 2030, assuming 17% domestic participation and 10% commercial and industrial participation

Power (MW)



AC demand flexibility provides benefits by **reducing load during afternoon and midnight peak hours**, avoiding expensive market purchases, and lowering peak demand

On this day alone, AC DR is estimated to lead to **3,000 MWh in energy savings** and **18 million rupees (US\$216,000) in avoided power procurement costs** via market purchases (around **17%** of total daily power procurement costs)

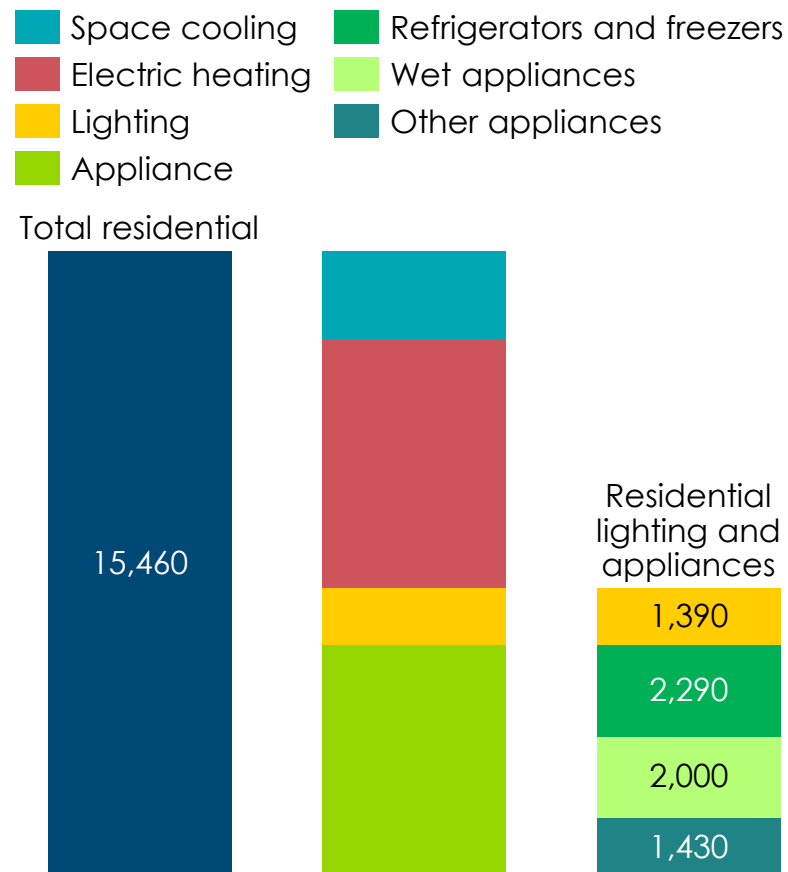


Source; RMI (2024), *Transforming Delhi's Power Grid*

# For lighting and appliances, the potential for flexibility is limited; improving efficiency offers greater opportunity to provide flexibility & reduce emissions

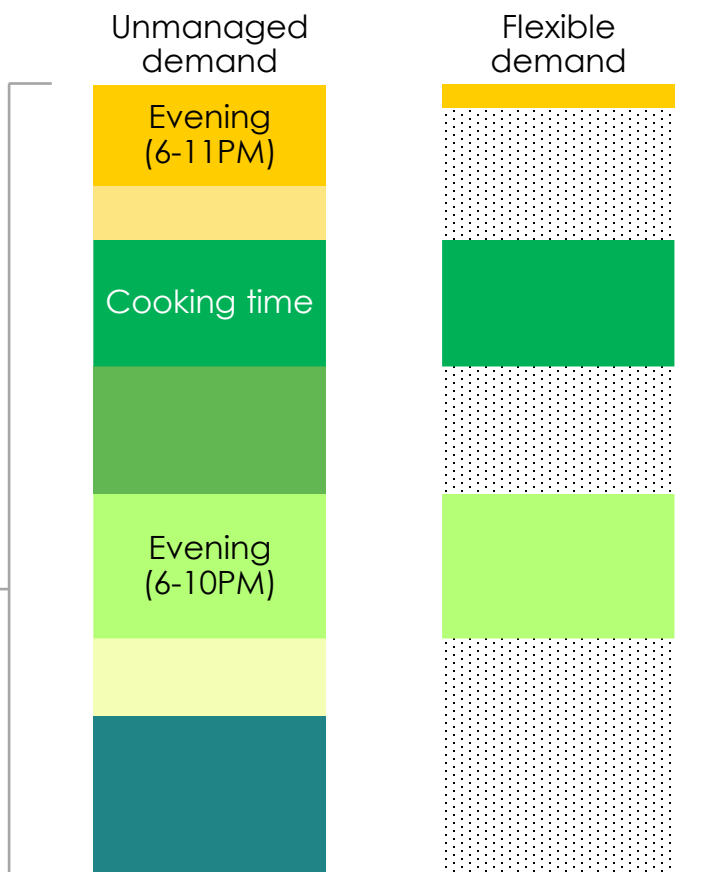
Global residential electricity demand, 2050

TWh



Global residential electrical heating theoretical DSF potential, 2050

TWh



Note lighting and appliance peak demand is less peaky, **their DSF potential is less critical for grid flexibility**

### Load shed

A National Research Council-Institute for Research in Construction field study found that lighting loads could be reduced **14-23%** via DSF solutions

About **15%** energy can be saved by increasing fridge temperature from 4 °C to 7 °C

### Load shift

By harnessing the full potential of phase-change materials, **close to 100%** of the energy used for refrigeration and freezing can be shifted to off-peak periods  
Wet appliances theoretically provide **100% demand flexibility** through the occupants delaying or advancing the start of these appliances to shift away from peak demand



Source: Own analysis, 2023 and 2050 demand data from BloombergNEF (2024), New Energy Outlook 2024 NZS; LCA (2014), Lighting Control and Demand Response; Rodrigues et al. (2022), The Load Shifting Potential of Domestic Refrigerators in Smart Grids: A Comprehensive Review

# In residential buildings, actual flexibility potential is constrained by insufficient economic incentive, inadequate policy support and resistance to change



## Technological and operational barriers



- Lack of smart devices
- Interoperability Issues



## Economical feasibility



- High upfront costs
- Low investment attention
- Limited financial incentives



## Regulatory and policy requirements



- Inadequate incentive programs
- Regulatory complexity



## Social & behavioural barriers



- Awareness and engagement
- Comfort concerns

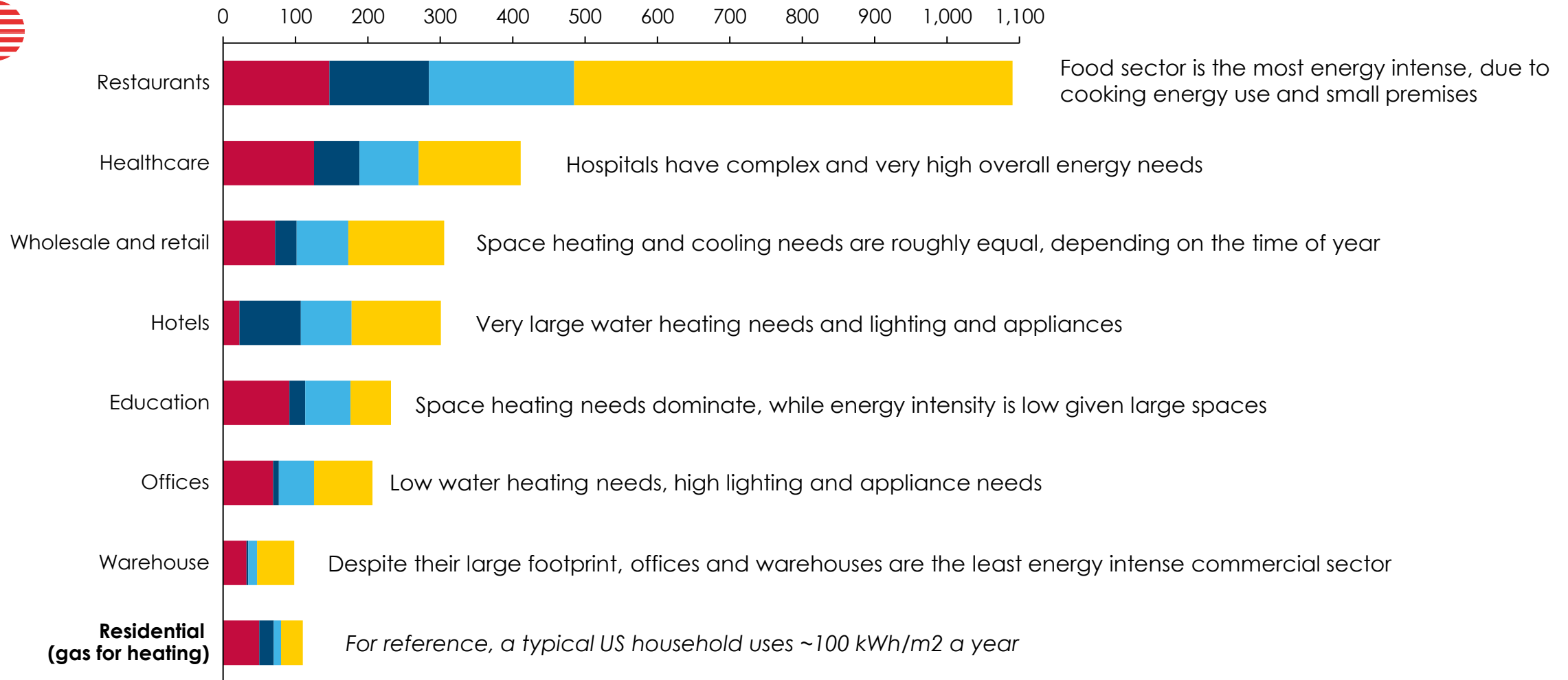


# Energy needs differ significantly across different types of commercial building; there are no one-size-fits all technologies

Energy intensity by subsector and energy end use in the US, 2018

kWh/m<sup>2</sup>/year

Space heating Water Heating Space cooling Cooking, lighting, appliances



Sources: National Renewable Energy Laboratory

# Commercial buildings offer high DSF potential due to their large, centralized systems and operational flexibility, while unique challenges also exist

- Opportunities
- Challenges

## Larger and more complex energy systems

- **Building Automation Systems** can integrate DSF strategies across all energy-consuming systems
- **More economic saving pressure**
- **Bigger scalability across asset portfolio**

## Operational schedules and occupancy patterns

- Requires more **schedule-aligned** DSF strategies

## Building structure and space

- **Thermal mass** can be utilized for shifting heating/cooling loads
- Easier to integrate **larger-scale energy storage** (battery systems, thermal energy storage)

## Lighting systems

- **Advanced lighting control systems** (e.g., LED lighting with occupancy sensors, daylight harvesting) can provide significant flexibility

## Occupant comfort and productivity

- Requires more **precise and sophisticated control** of building systems to ensure thermal comfort

## Regulatory environment

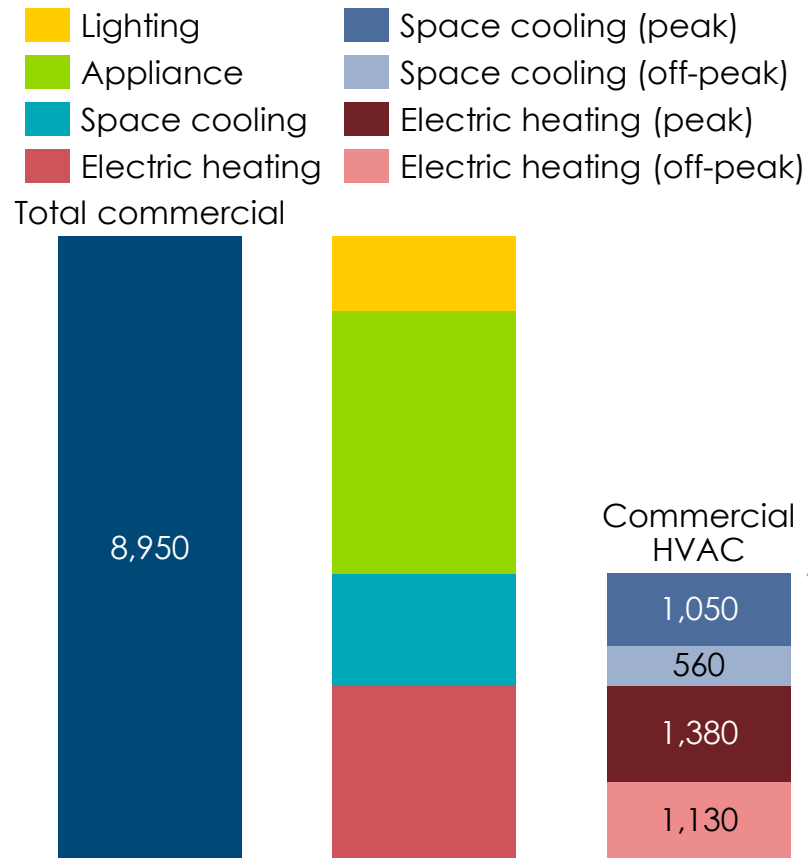
- Easier to regulate, with less dependence on behaviour change



# Compared to residential buildings, commercial buildings exhibit different peak HVAC loads and generally have higher DSF potential

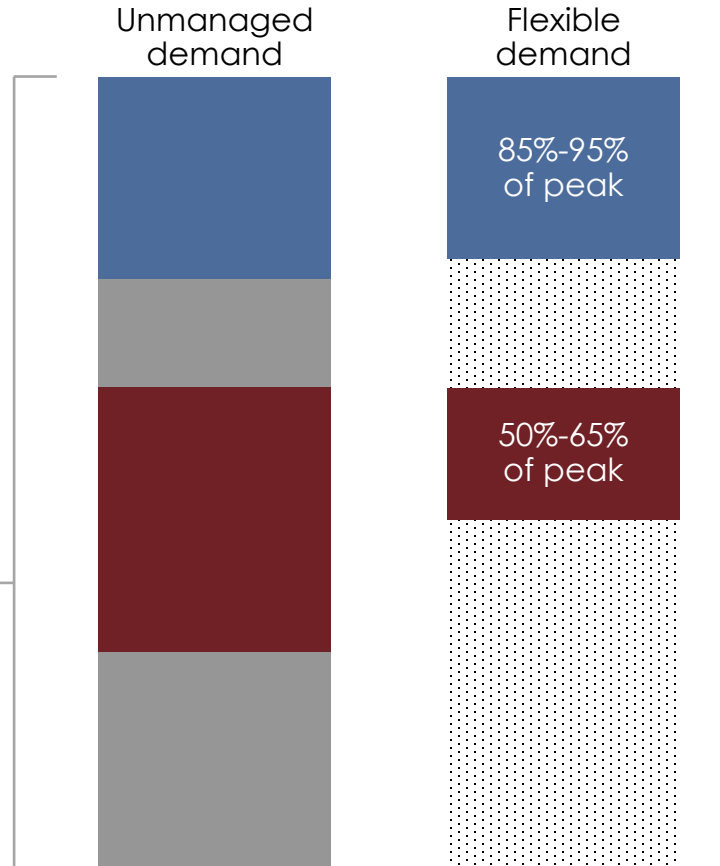
Global commercial electricity demand, 2050

TWh



Global commercial HVAC theoretical DSF potential, 2050

TWh



## Space cooling (load shift and shed)

Pre-cooling for load shifting measure demonstrates around **1% daily peak demand reduction** for large offices

Set-point adjustment leads to average **cooling demand reduction around 30%** for ambient temperatures over 30 °C. Partial cold storage saves about **40-60%** of peak demand, up to **80-90%** using full storage

## Electric heating

Combing DSF strategies, heating load can be **reduced to 50%** during peak



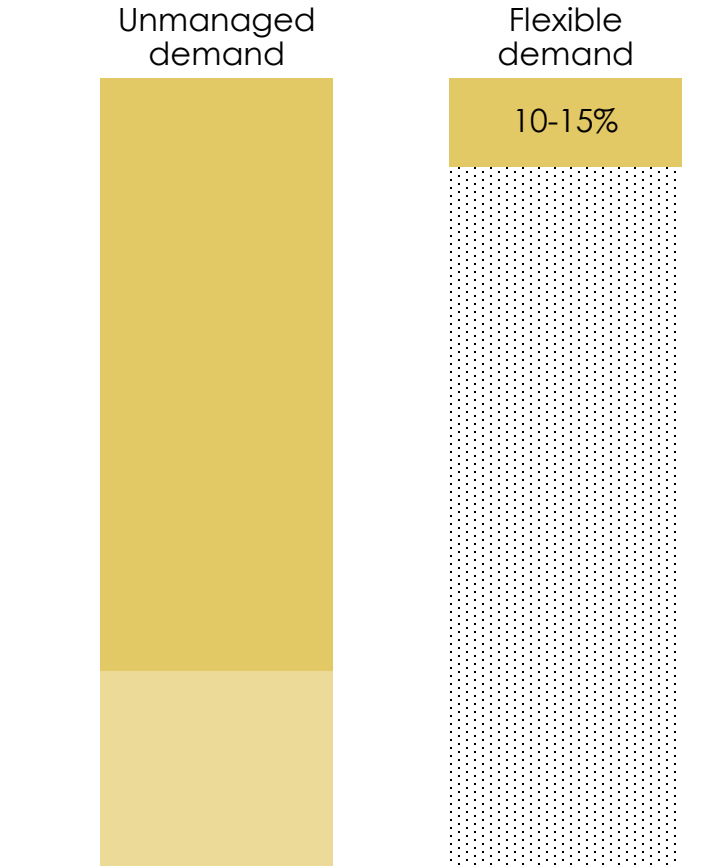
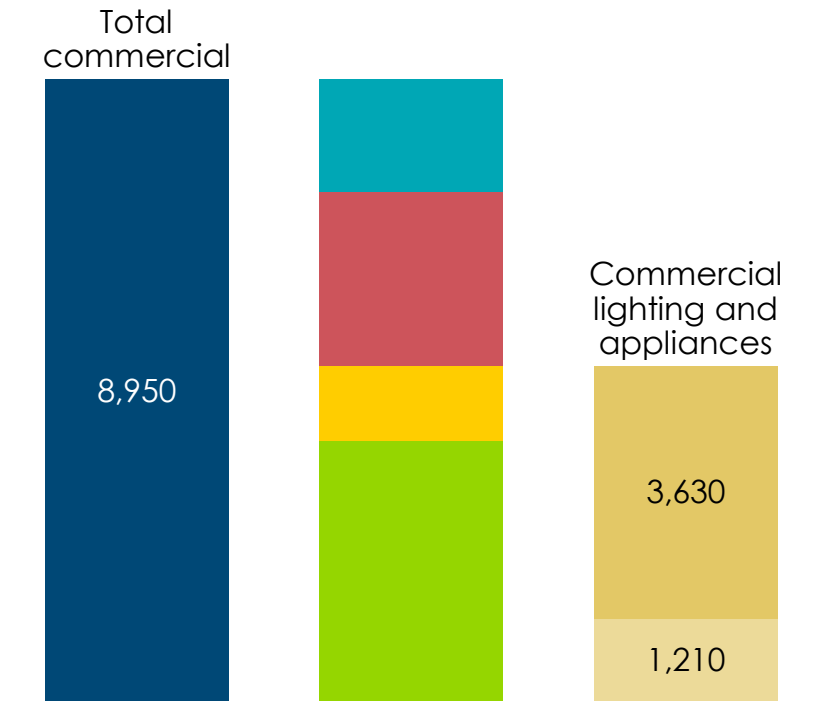
Source: Own analysis, 2023 and 2050 demand data from BloombergNEF (2024), New Energy Outlook 2024 NZS; NREL (2024), Thermostat Control for Load Shifting in Large Offices; Afroz et al. (2022), Energy Flexibility of Commercial Buildings for Demand Response Applications in Australia

# Building management systems (BMS) typically reduce non-HVAC electricity consumption by around 10-15%

Global commercial electricity demand, 2050  
TWh

Global commercial L&A theoretical DSF potential, 2050  
TWh

- Space cooling
- Electric heating
- Lighting
- Appliance
- L&A (peak)
- L&A (off-peak)



## Flexible load

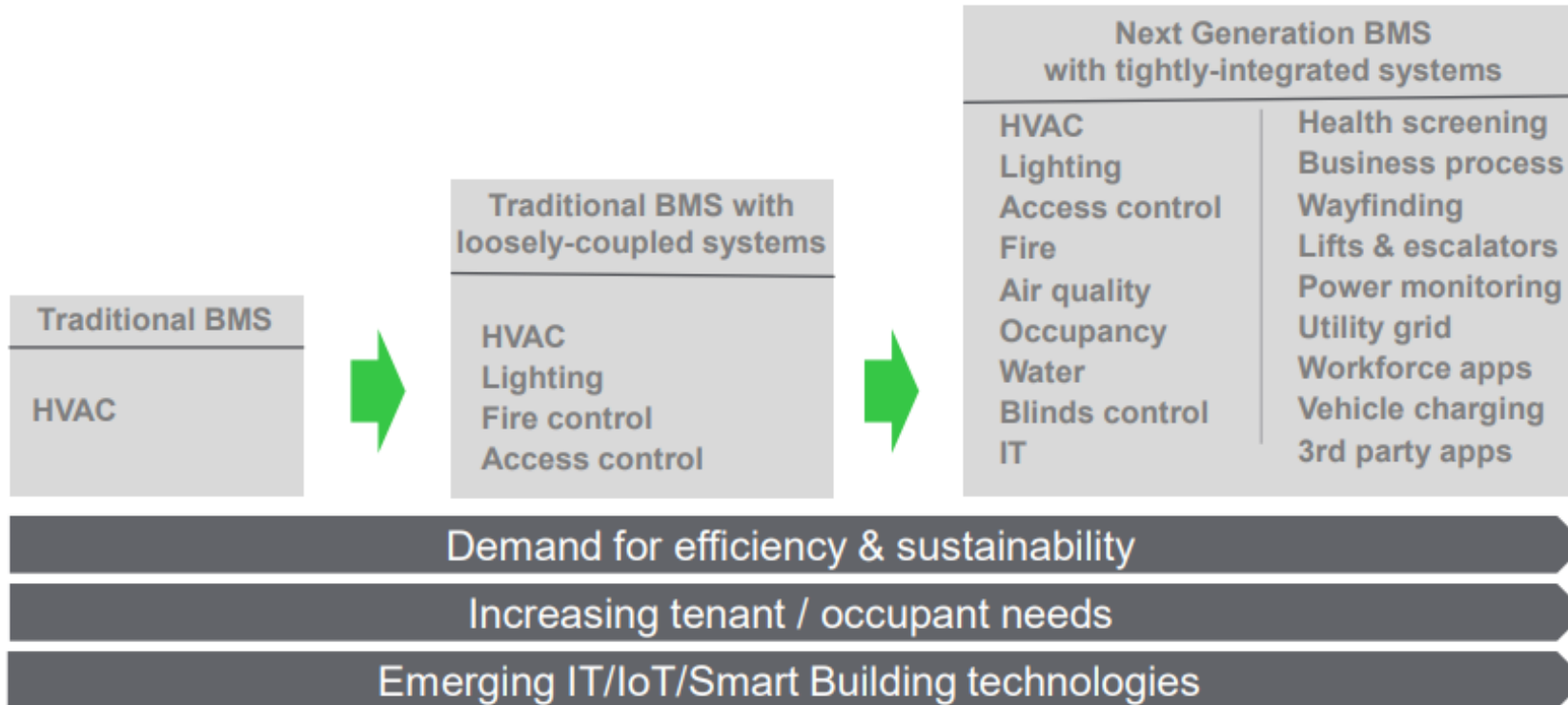
Building management systems typically reduce non-HVAC electricity consumption by around **10-15%**



Source: Own analysis, 2023 and 2050 demand data from BloombergNEF (2024), New Energy Outlook 2024 NZS; Masy et al. (2015), Smart grid energy flexible buildings through the use of heat pumps and building thermal mass as energy storage in the Belgian context; Erdemir & Dincer (2020), Potential use of thermal energy storage for shifting cooling and heating load to off-peak load: A case study for residential building in Canada

# BMS in commercial buildings are often much more sophisticated than residential buildings

## Increasing sophistication of commercial Building Management Systems



### Key features of next generation BMS:

- Sensors (e.g., turning lights off automatically, sensing where office spaces are less occupied)
- Controlling heating and cooling automatically
- Application of analytics and AI (see next slide)
- Predictive maintenance and self-diagnosing
- Knowledge reporting and learning



Sources: Schneider Electric (2020), Three Essential Elements of Next Generation Building Management Systems.

Note: IoT refers to the Internet of Things – describes the network of interrelated devices which connect and exchange data with other IoT devices and the cloud.

# There is a smaller gap in commercial DSF compared to residential thanks to centralised systems and access to capital and resources



## Technological and operational barriers



- Complexity of Building Management Systems (BMS)
- Scalability issues



## Economical feasibility



- High capital investment
- Cost uncertainty



## Regulatory and policy requirements



- Regulatory gaps for commercial DSF
- Building code



## Social & behavioural barriers



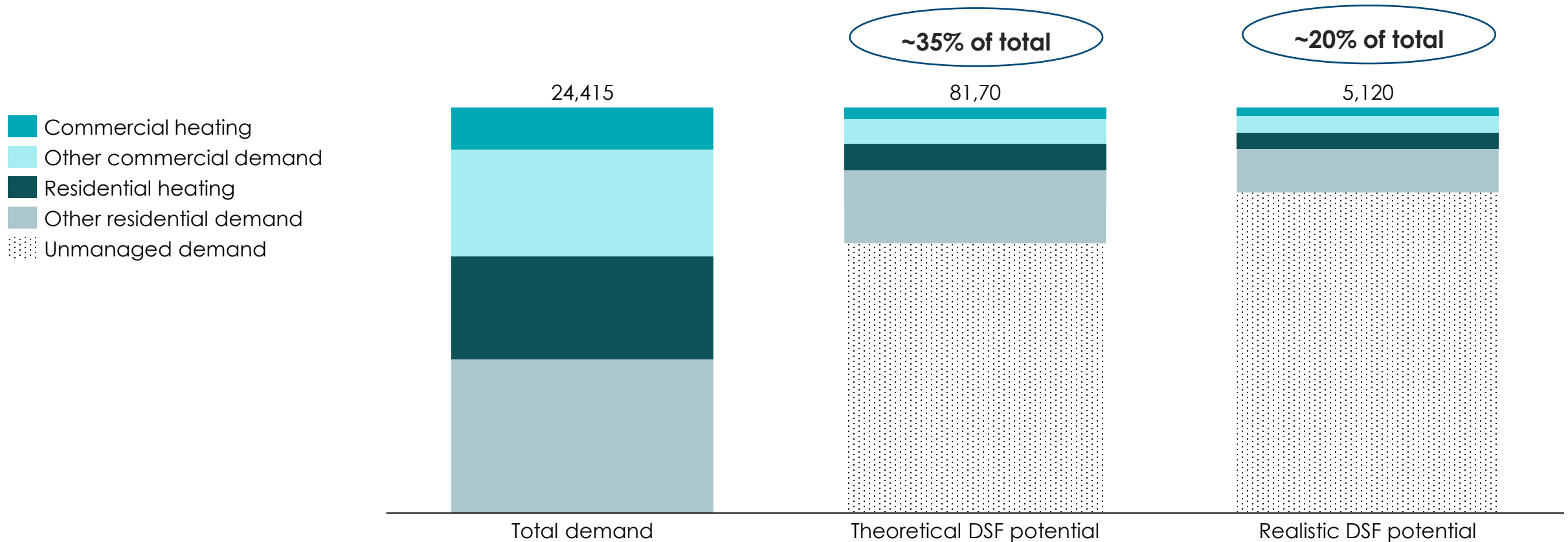
- Tenant-landlord split incentives
- Operational reluctance



# Around 20% of building electricity demand can be flexible in 2050

## Global electricity demand from buildings and DSF potential, 2050

TWh



Source: Own analysis, 2050 demand data from BloombergNEF (2024), New Energy Outlook 2024 NZS

# Industry



# Industrial DSF depends on industry need – with implications for flexibility route

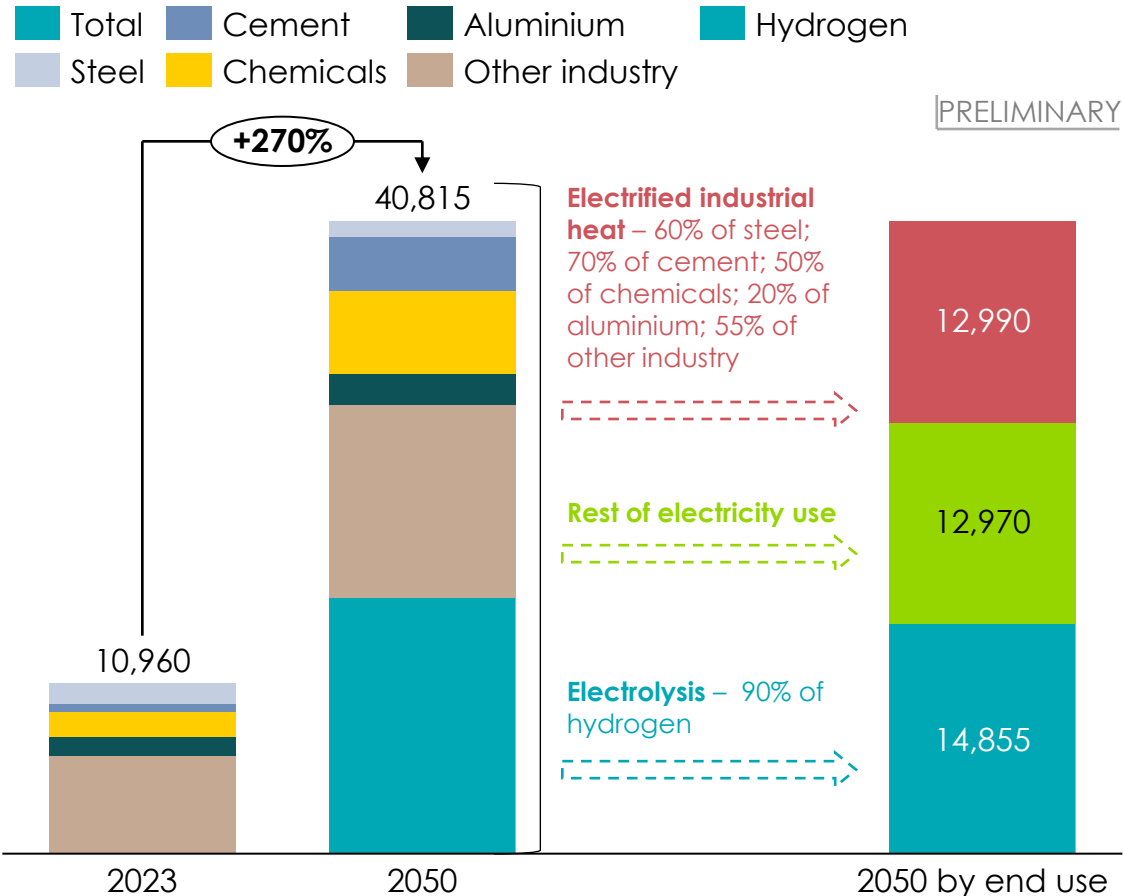
Key categories	% of total electricity demand in 2050	Type of load	Key DSF route examined	Specific case studies considered
<b>Electrified industrial heat</b> (low-medium-high temperature)	17%	Primarily requires a continuous electricity supply	Distributed storage (e.g. heat battery), minimal load shifting	Heat battery (e.g., Rondo)
<b>Other industrial processes</b> (e.g., running motors, texturing machine, air compressor, data centers, etc.)	17%	Includes both “batch” processes where electricity consumption is stop-start (e.g., food, paper), as well as processes which primarily require a continuous electricity supply (e.g., plastic extrusion)	Load shifting/shedding	Aluminum, data centres
<b>Hydrogen electrolysis</b>	19%	Highly flexible in the nature of production	Load shifting/shedding	N/a



# Three key industrial sectors are defined based on their types of electricity demand

## Global industry electricity demand by sector, 2050

TWh



### Electrified heat

**A. Electrified industrial heat** covers industrial processes that require **significant heat input**, traditionally provided by fossil fuels, but increasingly electrified to achieve net zero 2050

- Examples include electric boilers, kilns, and furnaces used in industries like chemicals, cement, and glass

### Non-heat demand

**B. Other industry demand** is a variety of industrial activities such as machining, assembly, packaging, and routine maintenance. These processes can have both **batch as well as continuous consumption needs**

### C. Hydrogen production via electrolysis

Source: Own analysis, 2023 and 2050 demand data from BloombergNEF (2024), New Energy Outlook 2024 NZS

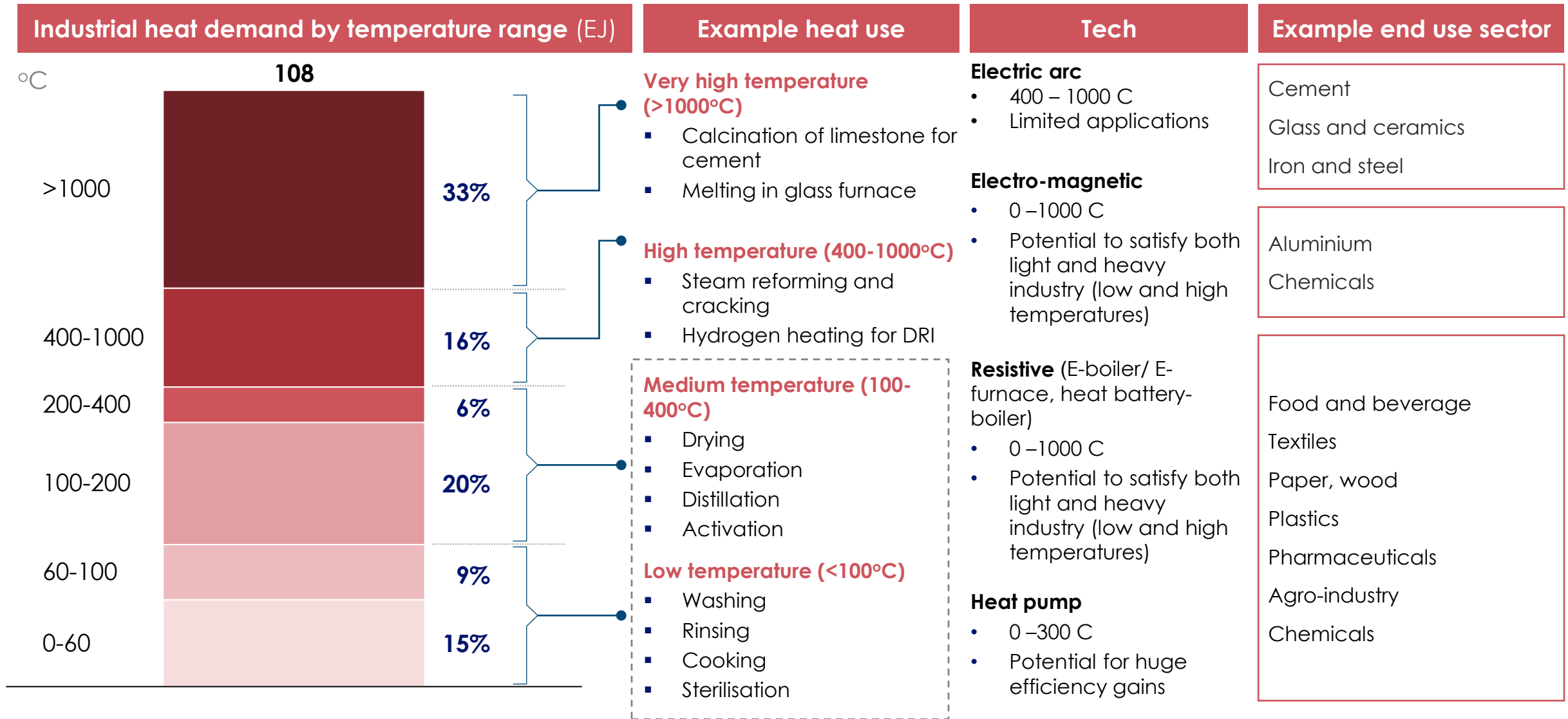
# On average, DSF potential in industrial sectors is around 20-30% of total load

Industry	Major flexibility sources / devices		DSF temporal parameters			DSF potential (of total load) (based on RMI)
	Industrial heat	Non-heat processes	Lead time	Response duration	Recovery time	
Electrolytic aluminium		Aluminium electrolysis	2h (aluminium reduction cell) 	1-2h 	2h (aluminium reduction cell) 	20%
Steel	Electric arc furnace	Rolling line	Per shift (steel rolling)  10-30 min (electric arc furnace) 	0.5-1h 	Per shift (steel rolling)  10-30 min (electric arc furnace) 	20%
Cement	Rotary kiln, vertical kiln		1-2h 	0.5-2h 	1-2h 	24%
Ferroalloy	Submerged arc / electric arc / reduction furnace		1-2h 	0.5-4h 	1-2h 	30%
Textile		Loom, texturing machine	0.5-1h 	0.5-4h 	0.5-1h 	35%
Glass	Annealing kiln, glass melting kiln	Air compressor, cold end glass cutting machine	0.5-2h 	0.5-3h 	0.5-2h 	25%
Equipment manufacturing	Melting / heat treatment / high frequency furnace		1-2h 	0.5-3h 	dsf 1-2h 	20%

Source: RMI (2023), *Unlocking demand-side flexibility in China*



# A Heat is required in virtually every industrial process; temperatures vary considerably across uses and sectors




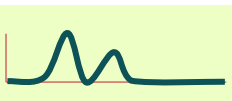
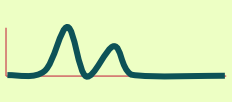


Source: McKinsey (2024), Net-zero electrical heat: A turning point in feasibility

**Huge potential for cross-sectoral solutions – economies of scale + learning effects**

# A Medium-temp e-boiler/furnace (~25% heat demand) and heat battery-boiler can provide DSF among other available electrification technologies

INDICATIVE

		Description	System integration					Emissions <sup>1</sup> for full heat load, tCO <sub>2</sub> /MWh(th)	Energy cost (OpEX)
			Energy Efficiency (incl. transmission losses)	Grid requirement (Load profile)	Grid flexibility services		Energy storage		
					Demand side	Supply side			
Heat pump	Com-pression	<ul style="list-style-type: none"> <li>Transfer of heat from outside/ground/waste heat</li> <li>Grid connected</li> </ul>	High 200%-500%		No	No	No	0.10 <sup>2</sup>	Low
	Recom-pression	<ul style="list-style-type: none"> <li>Mechanical vapour recompression</li> <li>Grid connected</li> </ul>	High 300%-1000%		Unless at partial heat load duty		Unless comb. w/ TES	0.06 <sup>2</sup>	
Resis-tive	E-boiler/ E-furnace Full load	<ul style="list-style-type: none"> <li>Replaces gas boiler 1 on 1 and runs 24/7</li> <li>Grid connected</li> </ul>	Medium 95%		No	No	No	0.31 <sup>2</sup>	Medium
	E-boiler/ E-furnace 25% load	<ul style="list-style-type: none"> <li>Used for energy arbitrage</li> <li>Only charges during 6 hours with lowest power prices, hence during high renewable generation</li> <li>Gas boiler used for remaining 75% of time</li> </ul>			✓	No		0.16 <sup>1</sup>	Low
	Heat Battery-Boiler	<ul style="list-style-type: none"> <li>Replaces gas boiler entirely, discharging heat 24/7</li> <li>Charges on 6 (distributed) hours with lowest power price, hence during high renewable generation</li> </ul>	Medium 93%		✓	4	✓	0.00	Low

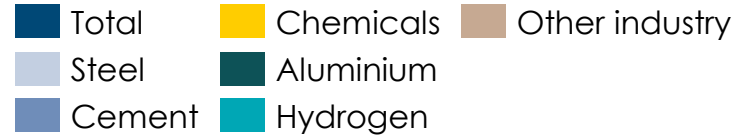
Provides DSF

<sup>1</sup> E-boiler & heat-pump load emissions based on NL 2020 average power grid emission intensity (0.29 tCO<sub>2</sub>/MWh, production 60% gas-based, 6% coal-based and 27% renewables-based) and 95% efficiency. E-boiler 25% load: 25% based on fully renewable power (0 t CO<sub>2</sub>/MWh) and 75% based on natural gas boiler with 95% efficiency and gas emission factor of 56.6 kgCO<sub>2</sub>/GJ. Heat Battery-Boiler assumed to charge only during fully renewable hours (0 t CO<sub>2</sub>/MWh). Hydrogen assumed to have dedicated renewables (0 t CO<sub>2</sub>/MWh). Reference natural gas boiler assumed of 95% efficiency and gas emission factor of 56.6 kgCO<sub>2</sub>/GJ. <sup>2</sup> Zero if green PPA / on-site renewables <sup>3</sup> Preferred to be produced by dedicated renewables. 0,54 tCO<sub>2</sub>/MWh(th) emissions if produced by grid power with 0,29 tCO<sub>2</sub>/MWh emission intensity. <sup>4</sup> In CHP mode

# A DSF for electrified industrial heat is primarily achieved through thermal energy storage (TES), which allows for the shifting of heat generation

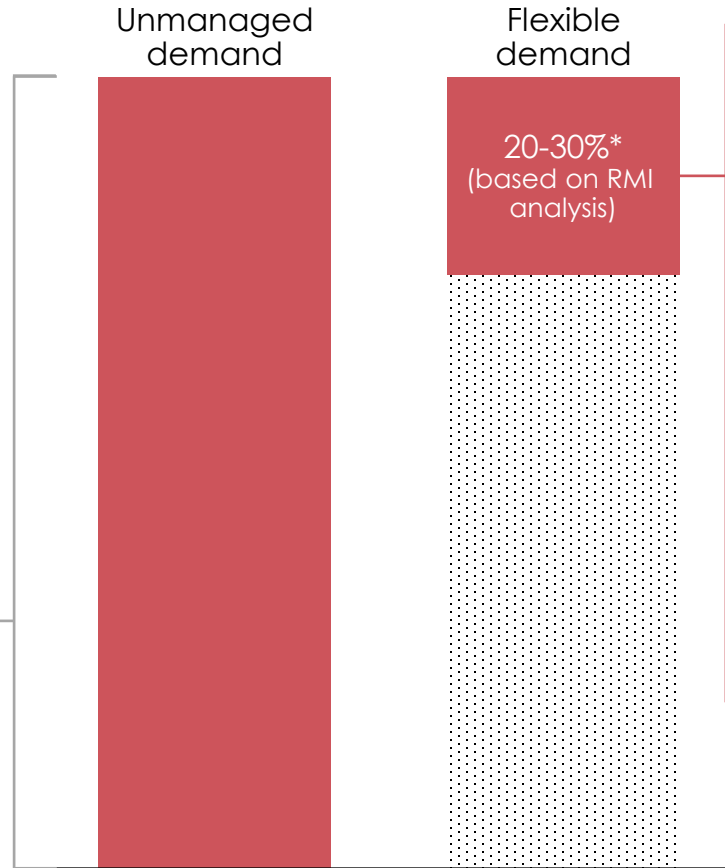
Global industry electricity demand, 2050

TWh



Global electrified industrial heat theoretical DSF potential\*, 2050

TWh



**Thermal Energy Storage (TES):** Stores excess thermal energy (e.g., in hot water tanks, molten salts, or phase-change materials) generated during off-peak hours for use during peak

**Electrified Kilns and Furnaces:** Use electric resistance or induction heating for high-temperature processes, which can be scheduled or modulated to respond to grid conditions

**Hybrid Heating Systems:** Combine electric heating with alternative fuel sources (e.g., biofuels or hydrogen) to provide flexibility

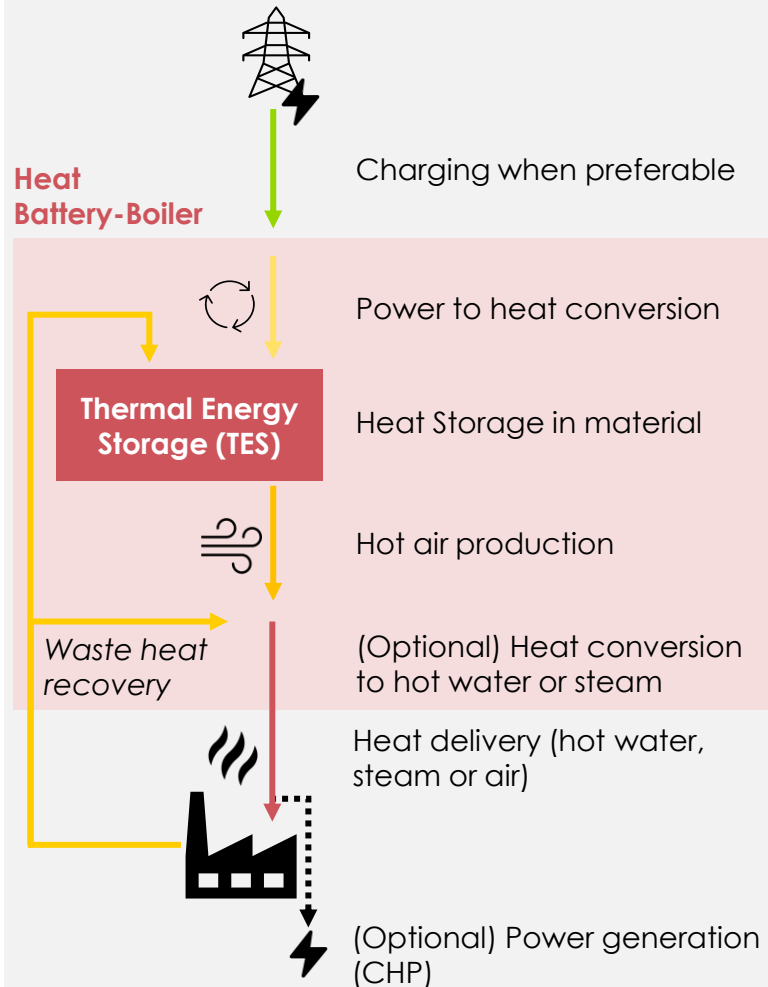
\*Note: Defining industry demand peak load is challenging due to the variability in production cycles, differing energy needs across processes, and the influence of external factors like market demand. This complexity makes it harder to pinpoint peak periods, so our analysis focuses on overall flexibility potential which could be deployed in response to peak periods on the overall grid, rather than specific peak load patterns, unlike more predictable sectors like residential heating

Source: Own analysis, 2023 and 2050 demand data from BloombergNEF (2024), New Energy Outlook 2024 NZS; RMI (2023), *Unlocking demand-side flexibility in China*; McKinsey (2024), *Net-zero electrical heat: A turning point in feasibility*



# A heat battery-boiler combines existing technologies by integrating a TES with electric resistance to supply heat; multiple new solutions in this category

## A heat battery-boiler combines existing tech



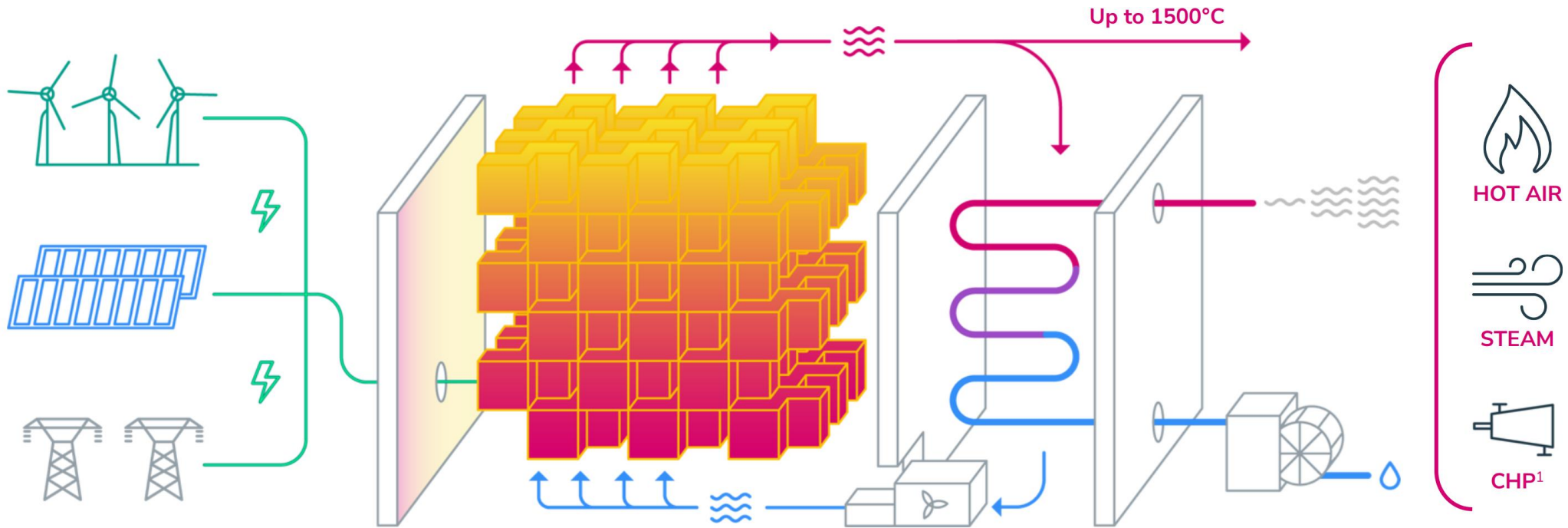
## Multiple new solutions are now offered in this category

	RONDO	KRAFT BLOCK	ENERGYNEST	And others <sup>2</sup>
<b>Company Origin</b>	US	Germany	Norway	<ul style="list-style-type: none"> <li>Brenmiller</li> <li>Kyoto Group</li> <li>LUMENION</li> <li>MGA Thermal</li> <li>Polar Night Energy</li> <li>SaltX</li> <li>Siemens Gamesa</li> </ul>
<b># Units live</b>	1 pilot operational, 1 under construction (Calgren)	1 under construction (PepsiCo)	1 pilot operating, 3 projects under construction	
<b>Temp Range</b>	Up to 1,500 C	Up to 1,000C (Net-Zero Heat System)	Up to 400C	
<b>Efficiency (Roundtrip)</b>	98%	98%	95%	
<b>Storage Material</b>	Standard fire bricks	Iron slag	Steel and thermal concrete	
<b>Lifetime</b>	Up to 40 years	Up to 40 years	30-50 years	

Deep dive next



# A Rondo has developed a heat battery capable of meeting heating needs at temperatures up to 1500°C



## 1 CHARGE 6-8 hours / day

The Rondo Heat Battery charges with **intermittent electricity** from local wind & solar or from the grid

## 2 STORE for hours or days

Electricity powers radiant heaters with zero loss; refractory brick is rapidly and uniformly heated to **1100 - 1500°C**, and stores heat for hours or days

## 3 DISCHARGE 24 hours / day

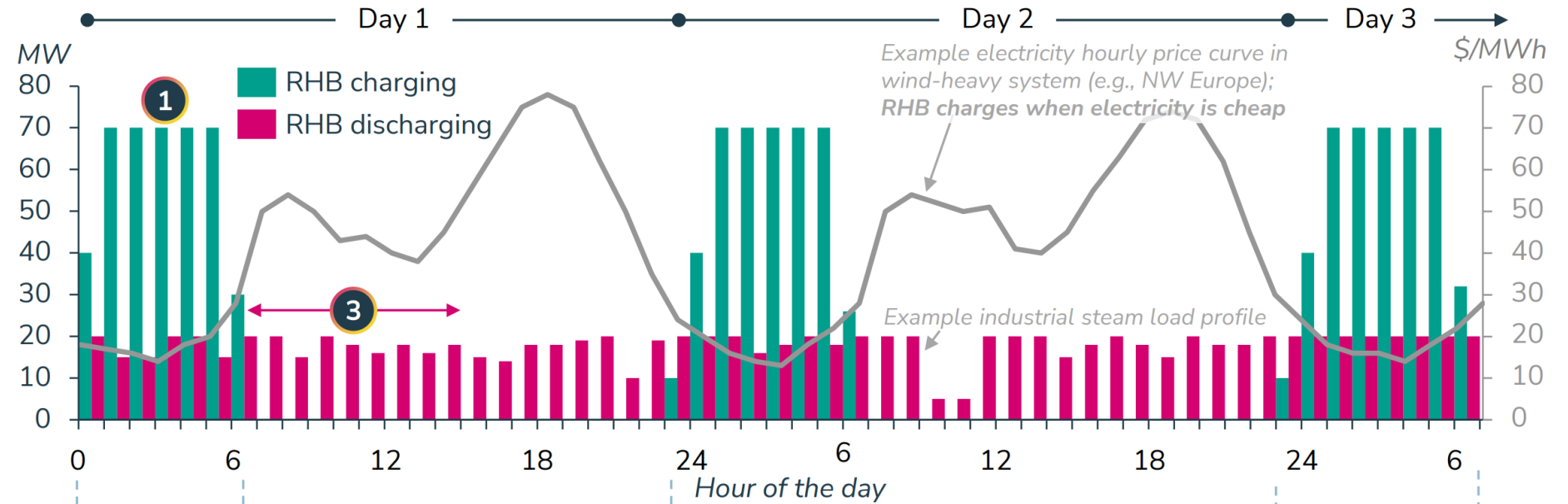
The battery delivers **continuous superheated air** for use as process heat, steam, or electric power at over 98% total efficiency

98% energy efficient from electricity IN to heat/steam OUT

# A The battery can leverage 6-8 hours of cheap electricity and turn it into baseload steam or hot air

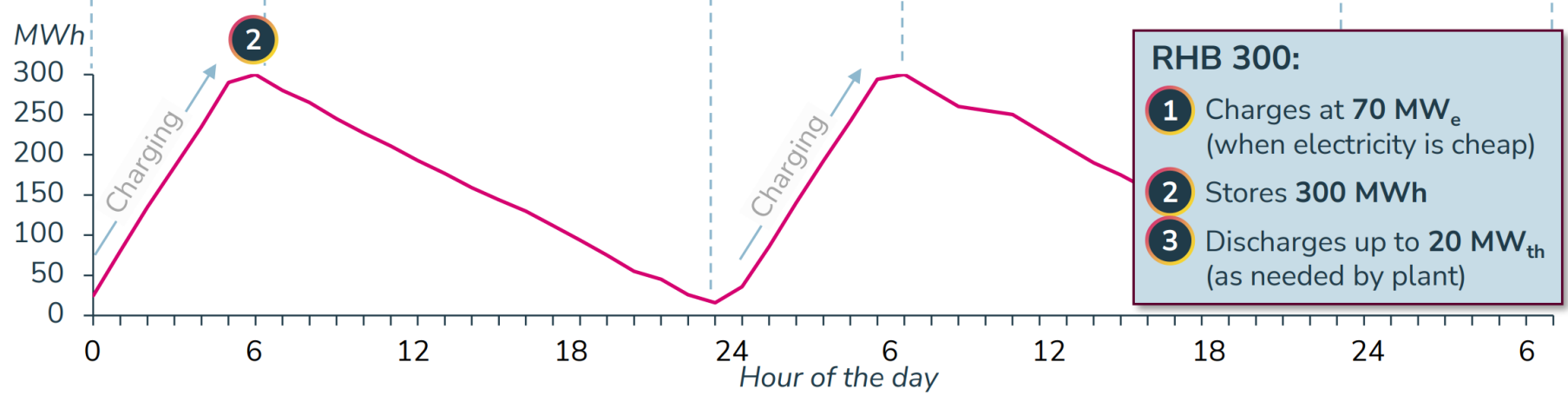
**Rondo Heat Battery (RHB)  
CHARGE & DISCHARGE**

Example pattern for RHB300<sup>1</sup>



**Rondo Heat Battery (RHB)  
STORAGE**

Energy stored in RHB



Source: Rondo (2024)

# Industrial heat faces stronger barrier because it often relies on continuous high-temperature processes that are challenging to interrupt



## Technological and operational barriers



- High energy requirements
- Integration challenges
- Lack of advanced monitoring



## Economical feasibility



- High capital investment and unclear return
- Cost of downtime



## Regulatory and policy requirements



- Electrification support
- Lack of targeted incentives
- Regulatory compliance issues



## Social & behavioural barriers



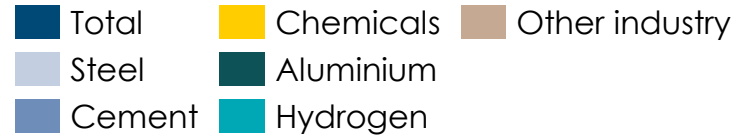
- Cultural resistance
- Knowledge gaps



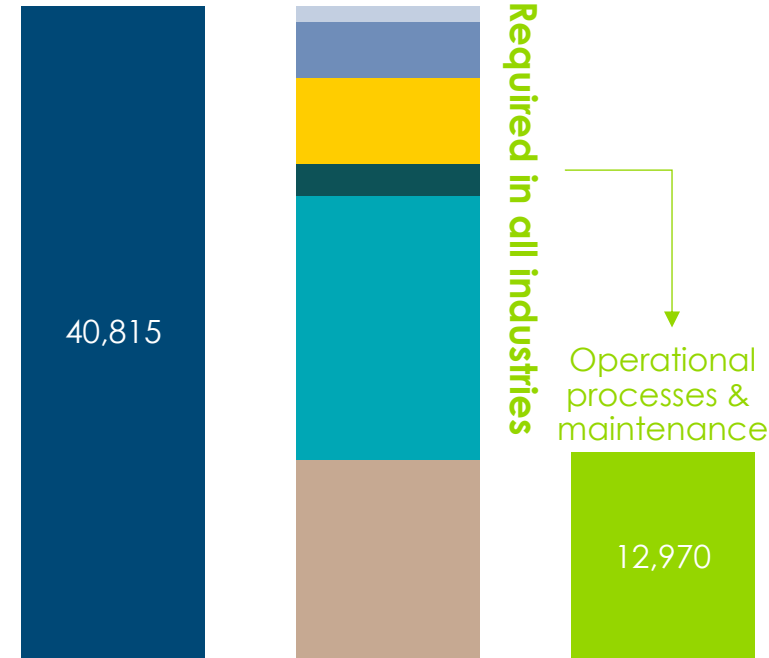
# B Industries can adjust or shift load patterns during planned downtime and maintenance periods to enhance overall grid stability and flexibility

Global industry electricity demand, 2050

TWh

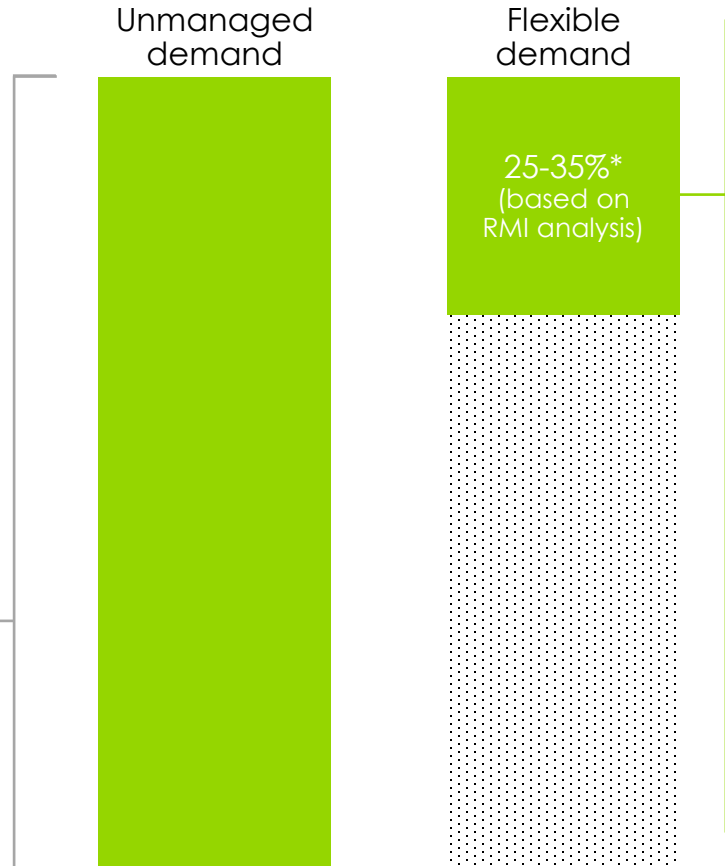


Total industry



Global theoretical DSF potential, 2050

TWh



**Automated Load Management:** Systems that automatically adjust or reschedule non-essential industrial processes based on electricity pricing and grid conditions

**Flexible Manufacturing and Maintenance:**

- **For continuous processes** (e.g., steel, cement): design production lines with built-in flexibility, enabling smooth adjustments in production speed without interrupting the overall process
- **For batch processes** (e.g., food, paper, some chemicals): incorporate systems that enable entire shifts or batch runs to be easily moved, without disrupting downstream processes or overall production timelines

**Strategic Shutdowns:** In some cases, strategic, well-planned shutdowns can be scheduled during peak electricity demand periods, but this must be done cautiously to avoid damaging the equipment or disrupting production

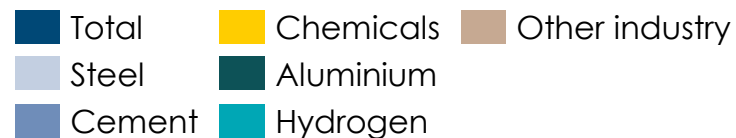
**Lighting and appliances flexibility**

Source: Own analysis, 2023 and 2050 demand data from BloombergNEF (2024), New Energy Outlook 2024 NZS; RMI (2023), *Unlocking demand-side flexibility in China*

# B Case study: in aluminium electrolysis, real-time power consumption can be adjusted dynamically

Global industry electricity demand, 2050

TWh



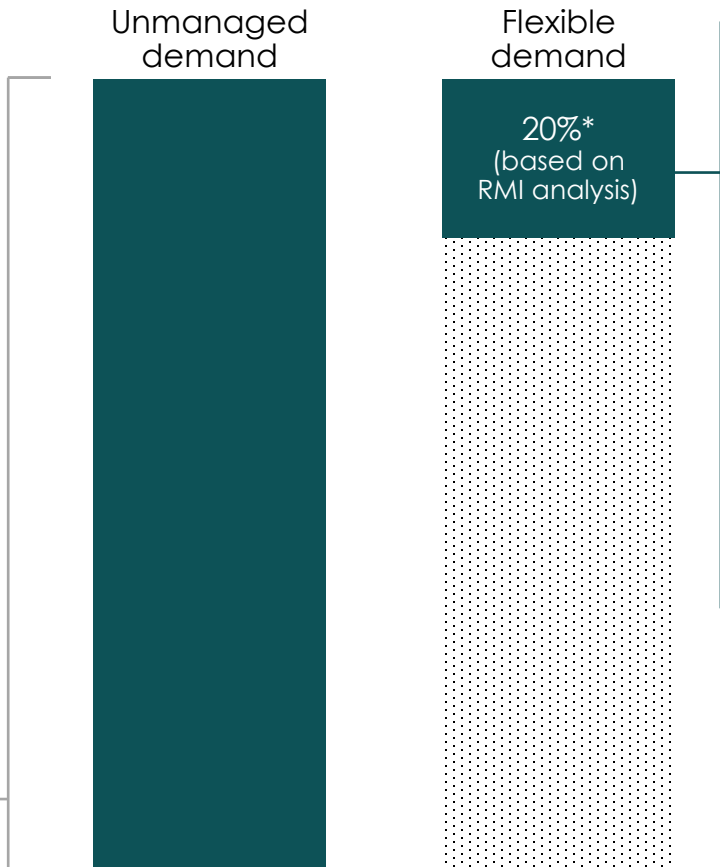
Total industry

40,815

Aluminium  
electrolysis  
1,565

Global aluminium theoretical DSF potential, 2050

TWh



Unmanaged  
demand

Flexible  
demand

20%\*  
(based on  
RMI analysis)

**Aluminium electrolysis:** industry can change the real-time power consumption through an automatic control system and without interrupting the melting furnace

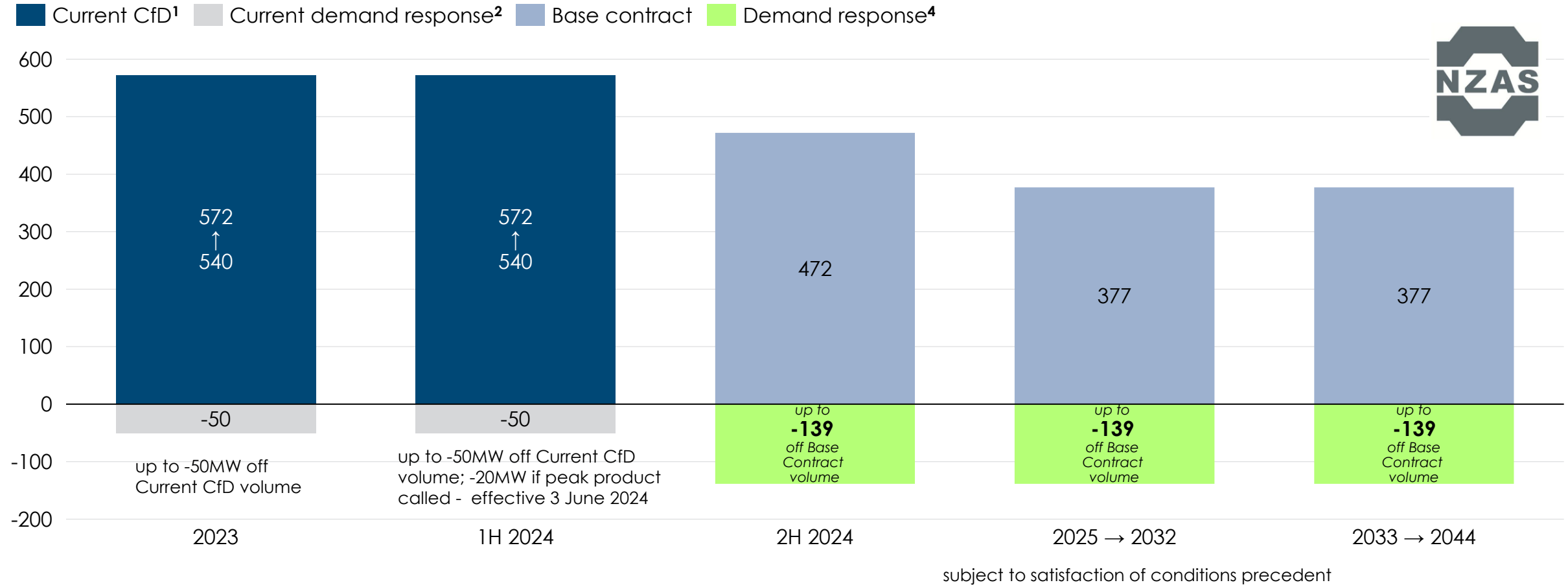
When there is insufficient or excessive electricity supply, melting furnaces in the electrolysis tanks will reduce or increase the input voltage, respectively, or they can generate large load variation in a short time through the start and shutdown of different electrolysis tanks to provide flexibility

Source: Own analysis, 2023 and 2050 demand data from BloombergNEF (2024), New Energy Outlook 2024 NZS; RMI (2023), *Unlocking demand-side flexibility in China*; Yu et al. (2022), *Adaptive load control of electrolytic aluminum for power system frequency regulation based on the aluminum production operation state*

# B New Zealand's Aluminium Smelter signed DSF agreements that turns the smelter into a giant battery

## NZAS demand-side flexibility contracts

MW



1. Follows smelter load, with minimum volume of 540MW and maximum volume of 572MW. 2. If called, the current demand response reduction volume of up to 50MW comes off the volume of the Current CfD between Meridian and NZAS. Meridian and NZAS have separately agreed an up to 20MW peak demand response agreement for winter 2024 (effective 3 June 2024). 3. If called, the demand response reduction volume comes off the volume of the Base Contract between Meridian and NZAS.  
 Source: Meridian Energy (2024), NZAS Contract Announcement

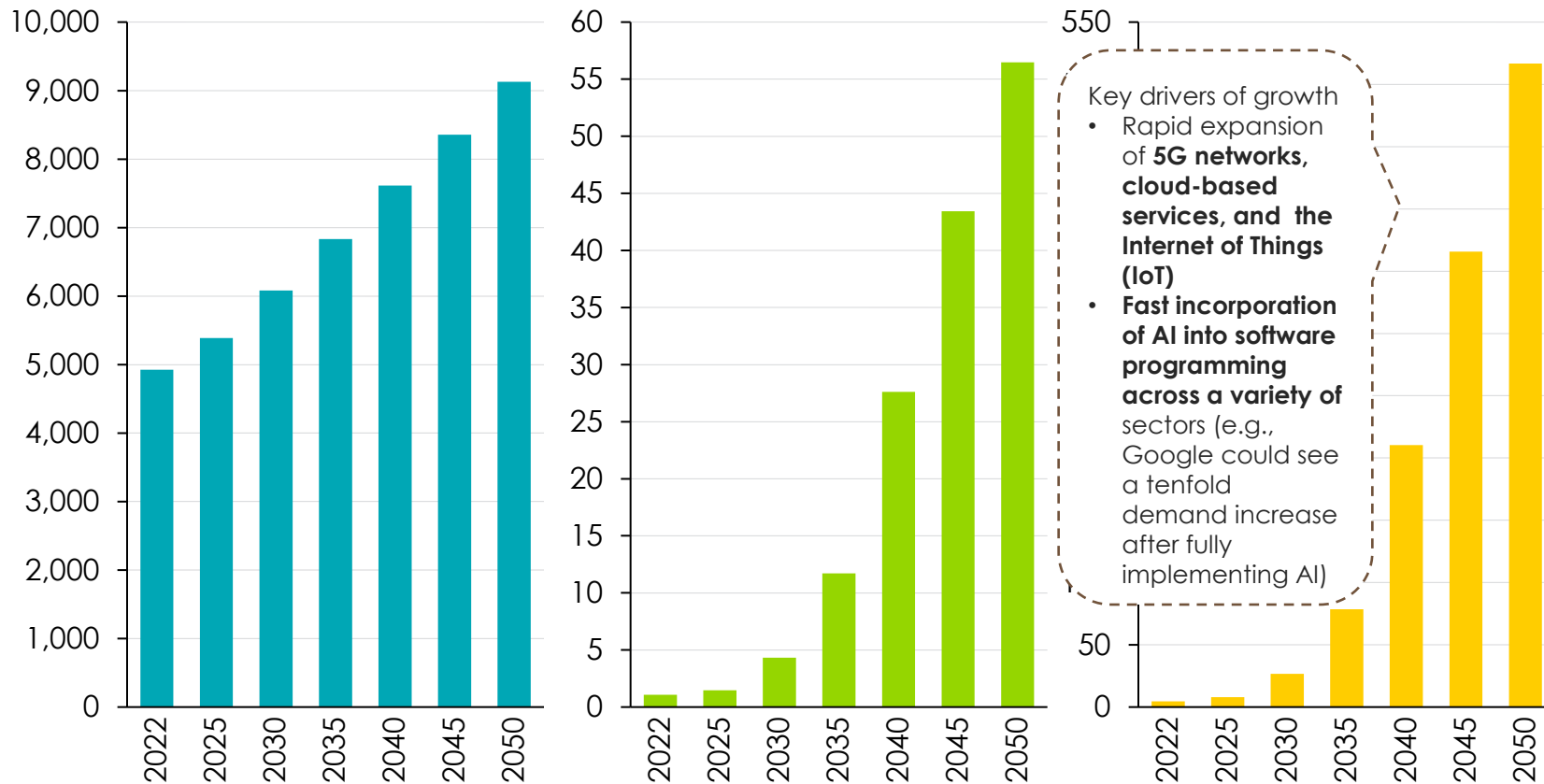


# B Case study: the climate impact of data centres and internet services is growing as demand rises

## Total internet users and data traffic, 2022 – 2050

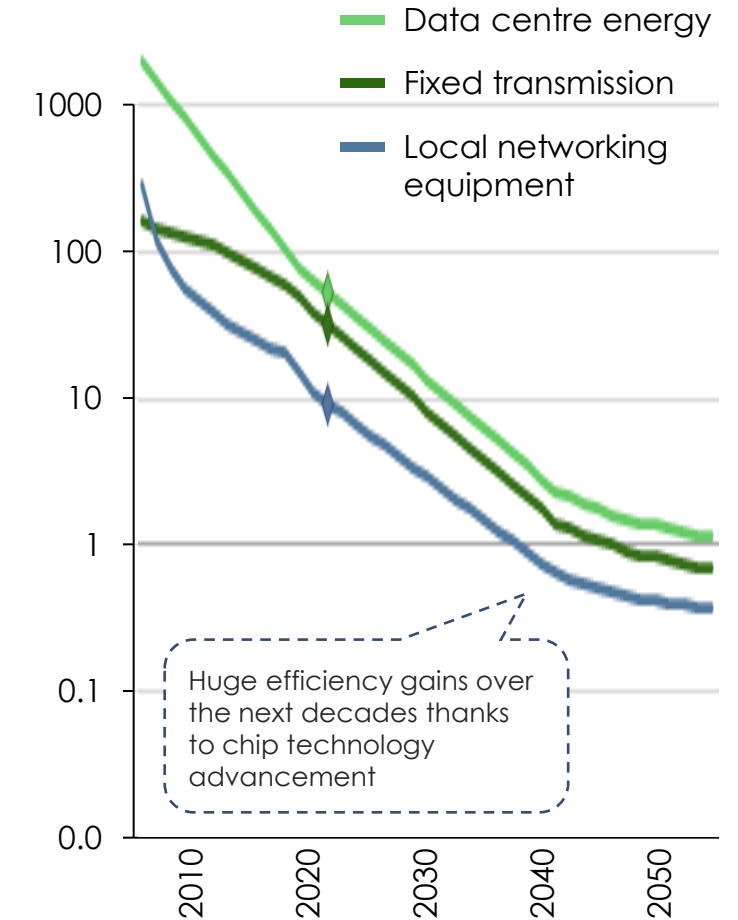
Total internet user (M); Data traffic per user (TB/year); Data traffic (ZB/year)

■ Total internet users (M) ■ Data traffic per user (TB/year) ■ Data traffic (ZB/year)



## Internet energy intensity, 2010 – 2050

Wh/GB



Source: Thunder Said Energy (2024), Internet energy consumption: data, models, forecasts

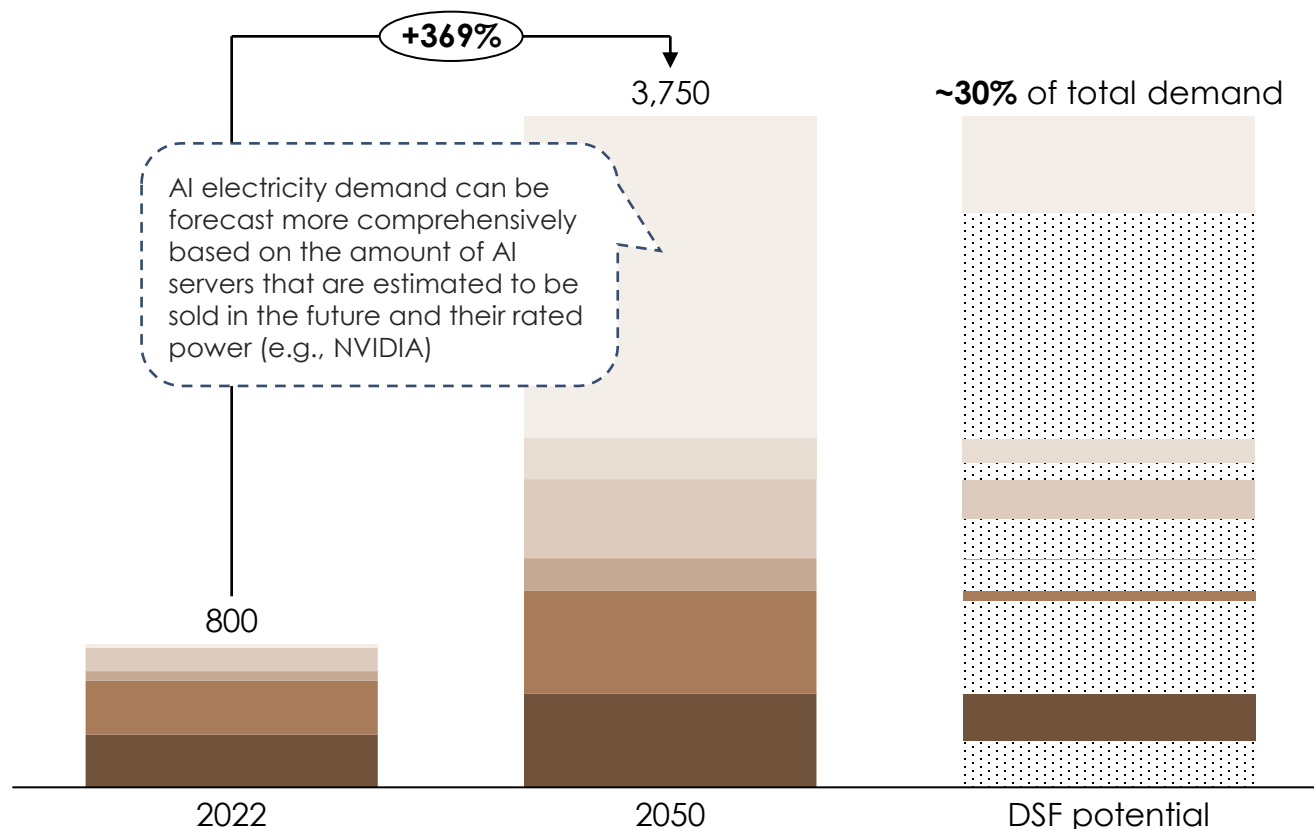
# B Data centres and blockchain offer the largest DSF opportunities, while transmission and networking have limited flexibility

Global internet electricity demand and theoretical DSF potential, 2050

TWh

✓ High DSF potential

Legend: AI querying, AI training, Blockchain, Local networking equipment, Transmission networks, Data centre\*, Unmanaged demand



- ✓ **Dedicated AI data centres – AI querying** (e.g., using ChatGPT) is largely real-time and demand-driven. Such services often rely on **AI training models**, which can be **postponed or shifted** to low-demand periods without real-time constraints
- ✓ **Blockchain** (crypto mining and transaction) validations can be **scheduled for off-peak hours**
- Transmission** infrastructure and **local networking equipment** can optimize energy use, but operates continuously and **flexibility is limited**
- ✓ **Traditional data centres’** workloads **can be shifted**, and **backup power utilized** during off-peak times, especially for non-critical processes

Flexibility also exists when companies run computing centres across different countries / regions to allow **load shifts over different centres**

\*Note: Electricity demand in data centres is mainly from two processes, with computing accounting for 40%; and cooling requirements for another 40%.  
 Source: Own analysis, 2022 and 2050 demand data from Thunder Said Energy (2024), Internet energy consumption: data, models, forecasts; RMI (2024), How Data Centers Can Set the Stage for Larger Loads to Come; SIP (2014), Data center flexibility: a call to action



## B Google has enabled the company to match resource-intensive data centre tasks to times when the grid can supply low-carbon power

### Example of demand response in practice at a Google data centre

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- When **Google** receives **notice from a grid operator** of a forecasted local grid event, for example an extreme weather event that will cause a supply constraint, Google would **alert its global computing planning system** to when and where it will take place
- This alert **activates an algorithm that generates hour-by-hour instructions** for specified data centres to **limit non-urgent compute tasks for the duration of the grid event**, and allows them to be **rescheduled after the grid event has passed**
- When feasible, some of these tasks **get rerouted to a data centre on a different power grid**
- All of this is done **without additional computer hardware and without impacting the performance of Google services** like Search and Maps that people, businesses, and public sector organizations rely on around the clock.

# Non-heat demand encounter hurdles associated with automation, investment, and awareness



## Technological and operational barriers

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- Inadequate automation
- Interoperability issues



## Economical feasibility

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- Investment in smart technologies



## Regulatory and policy requirements

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- Insufficient flexibility frameworks and incentives
- Complex regulatory environment



## Social & behavioural barriers

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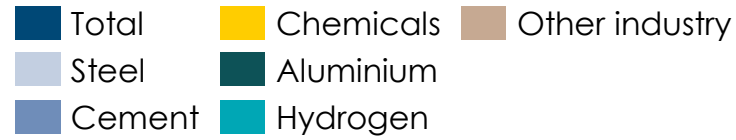
- Operational reluctance
- Lack of engagement



# D Electrolysis offers high flexibility to ramp up or down based on electricity availability during hydrogen production

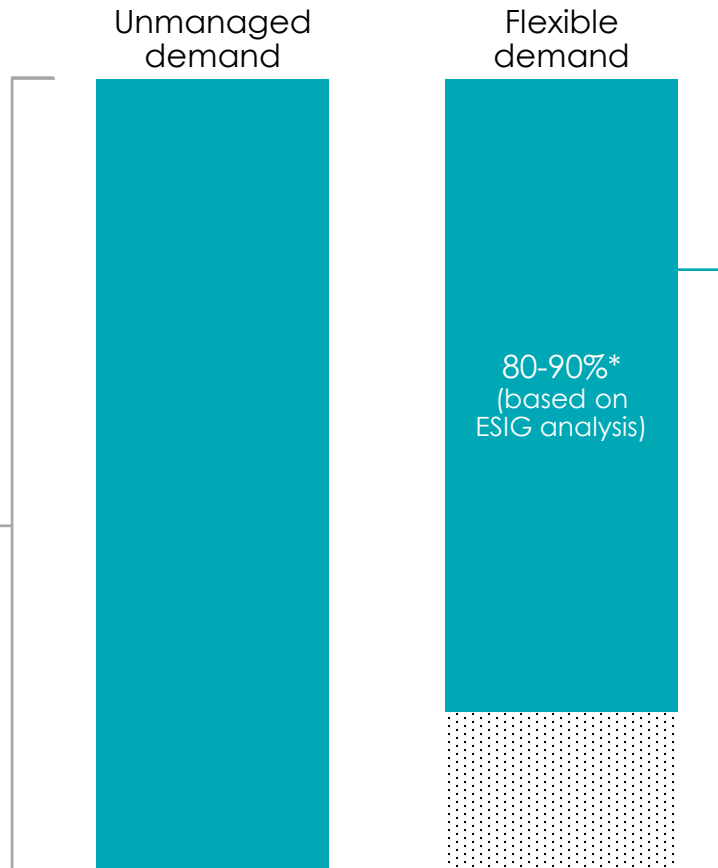
Global industry electricity demand, 2050

TWh



Global hydrogen theoretical DSF potential, 2050

TWh



**Electrolyzers:** The core technology for producing hydrogen via electrolysis, offering high flexibility to ramp up or down based on electricity availability

**Hydrogen Storage:** Allows for the decoupling of hydrogen production from immediate electricity demand, enabling large-scale load shifting

**Power-to-X:** Technologies that convert surplus electricity into hydrogen (Power-to-Gas), synthetic fuels, or chemicals, enabling storage and use during peak demand



Source: Own analysis, 2023 and 2050 demand data from BloombergNEF (2024), New Energy Outlook 2024 NZS; Macquarie (2020), Flexibility of Hydrogen Electrolyzers; ESIG (2024), Assessing the Flexibility of Green Hydrogen in Power System Models

# Hydrogen production faces fewer barriers to demand side flexibility, as it can easily adjust electricity use based on supply availability



## Technological and operational barriers



- Electrolysis is highly flexible, and the technology is relatively mature



## Economical feasibility



- Significant cost savings (reduce the cost by more than 30%)
- Support for R&D is growing



## Regulatory and policy requirements



- Insufficient incentives
- Standards and certification schemes



## Social & behavioural barriers



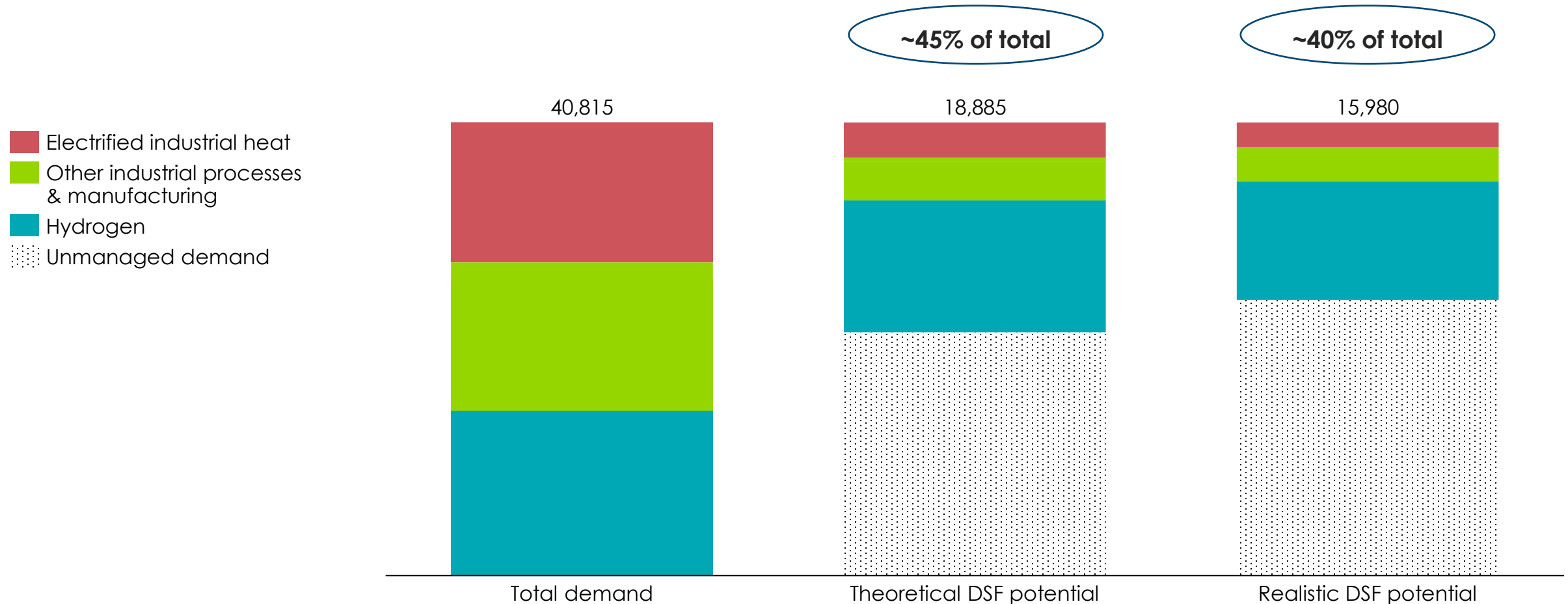
- The industry is relatively new and forward-looking, with a strong emphasis on innovation and flexibility



# Around 40% of industry electricity demand can be flexible in 2050

## Global electricity demand from industries and DSF potential, 2050

TWh



Source: Own analysis, 2050 demand data from BloombergNEF (2024), New Energy Outlook 2024 NZS

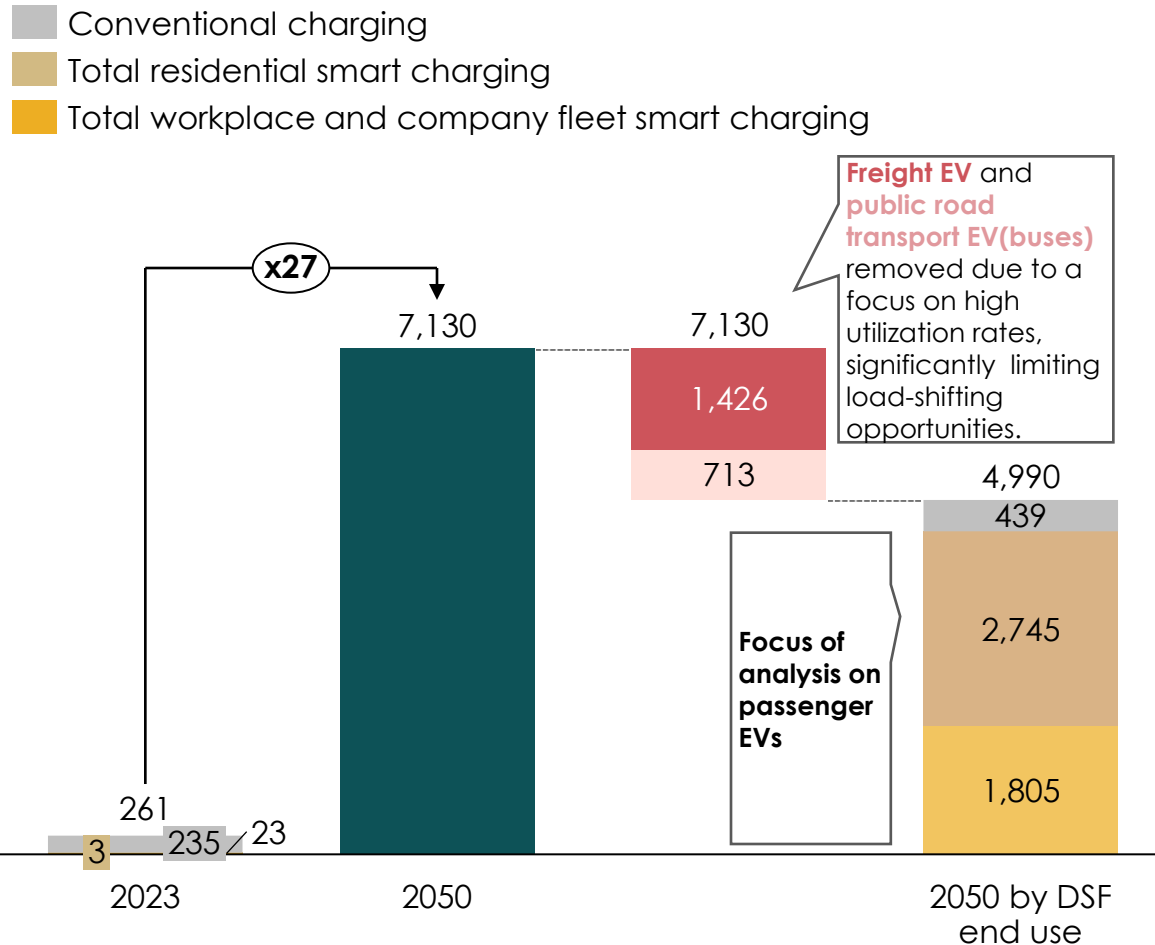
# Transport



# Assessing DSF potential across residential and workplace EV smart charging

## Global electricity demand for road EV charging, 2023 & 2050

TWh



### Conventional charging (no flexibility potential)

Charging from public charging stations that do not adapt charging times to grid peak/off-peak times

### Residential smart charging potential

Charging from private wall box charging stations at home that enable smart charging

### Workplace and company fleet smart charging potential

Charging private cars and company fleets from office or public wall box charging stations that enable smart charging

Source: Own analysis, based on data from BNEF (2024); NEO; DNV (2023), Energy Transition Outlook 2023

Note: 2050 electricity demand based on BNEF net zero scenario. Share of freight EV and road transport EV to total EV charging electricity consumption from DNV (2023)

# Classic smart charging and advanced smart charging can be applied to commercial and residential charging solutions

## Residential Smart Charging

**Charging at home**, using a wall-mounted charger: wall box

- Typically installed in garages



## Workplace and Company Fleet Smart Charging

**Charging of private and company EVs at charging stations with multiple wall boxes.**

- Office parking areas
- Company fleet depots
- Public areas like shopping centres, airports, etc

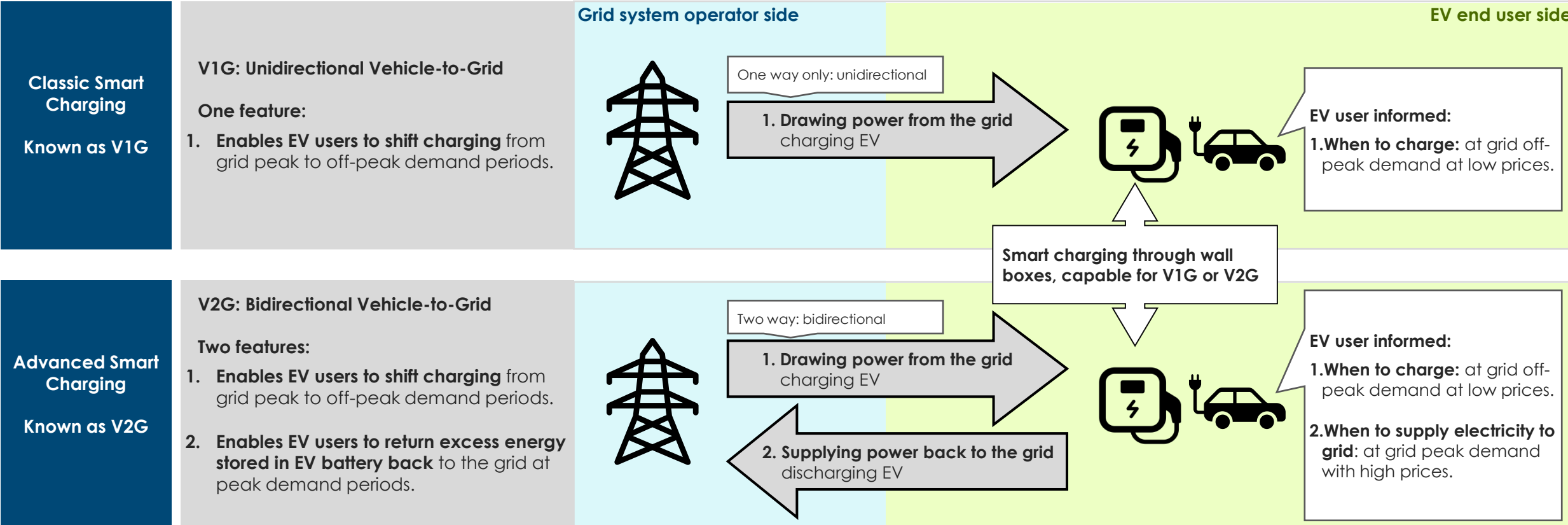


# Smart charging enables EV owners to contribute to DSF via its classic variant (V1G) for shifting load, while its advanced version (V2G) additionally allows EVs to supply power back to the grid for load shedding

### Smart Charging:

- Conventional EV charging charges EVs without data exchange between end users and grid operators (thus also called *dumb charging*).
- In contrast, smart charging can adjust the timing and rate of charging based on grid demand, electricity prices, and user needs, thereby contributing to demand-side flexibility.

### Two versions of smart charging technology exist:



# Classic smart charging (V1G) and advanced smart charging (V2G) are built on the same enabling solutions to provide demand side flexibility

		Response time	Ramping time	Response duration	Load shifting
Direct response	<b>Classic smart charging (V1G), shifting EV charging</b> <ul style="list-style-type: none"> <li>Incentivizes EV users to charge during periods of low grid demand.</li> </ul>	Few seconds	Instantly or within few seconds	~5 hours, typically during the night	✓
	<b>Advances smart charging (V2G), shifting charging + supplying power back to grid</b> <ul style="list-style-type: none"> <li>Incentivizes EV users to charge during periods of low grid demand.</li> <li>Enables EV users to feed and sell electricity back to the grid during grid peak demand.</li> </ul>	Few seconds up to a minute depending on grid signals	Within 10 seconds	~3 hours, typically in evening hours	✓
Enabling solutions	<b>On the EV end user side: Wall boxes for smart charging – enabling charging</b> <ul style="list-style-type: none"> <li>Charges EV (V1G capable wall box), V2G capable wall boxes also enable EV users to supply electricity back to the grid.</li> </ul>				
	<b>On the end user side: demand response system – enabling automated charging</b> <ul style="list-style-type: none"> <li>For V1G - <b>Notifies EV users of low electricity prices (dynamic tariff)</b> during the day (<b>Supplier Managed Charging</b>) or sets the wall box to automatically charge during pre-arranged <b>time-of-use tariff windows (User Managed Charging)</b></li> <li>For V2G - Notifies EV users of periods of high electricity prices during the day.</li> </ul>				
	<b>On the grid system operator side: load distribution management</b> <ul style="list-style-type: none"> <li>System operator <b>receives smart charging demand and power supply data</b> from wall boxes to optimize grid flexibility.</li> </ul>				



Source: California Energy Commission (2024), *Vehicle-Grid Integration Program*; ESO & Octopus Energy (2023), *Powerloop: Trialling Vehicle-to-Grid technology*; World Electric Vehicle Journal (2020), *Test and Modelling of Commercial V2G CHAdeMO Chargers to Assess the Suitability for Grid Services*  
 Note: response durations as results from ESO and Octopus Powerloop pilot findings.

# 2050: Estimate of the load-shifting potential of smart charging by 2050

Load shifting potential per passenger EV and day

Number of passenger EVs in 2050 expected to participate in smart charging

Global 2050 passenger EV fleet load shifting potential per year

Based on results from Octopus Powerloop study

Based on industry expectation

Result

Considering EV battery capacity of 40-60 kWh

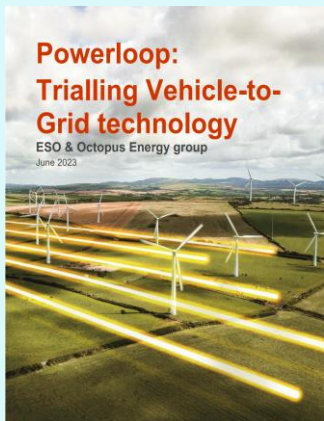
Up to 9 kWh



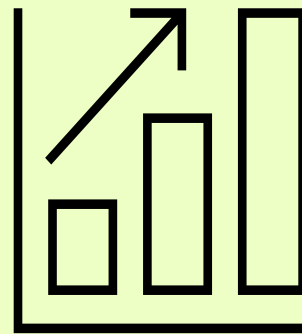
~860 million



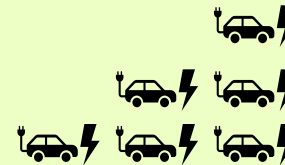
Up to 2,900 TWh



Load shifting per EV and day from real world study



Growing fleet of EVs by 2050



Global EV fleet load shifting potential

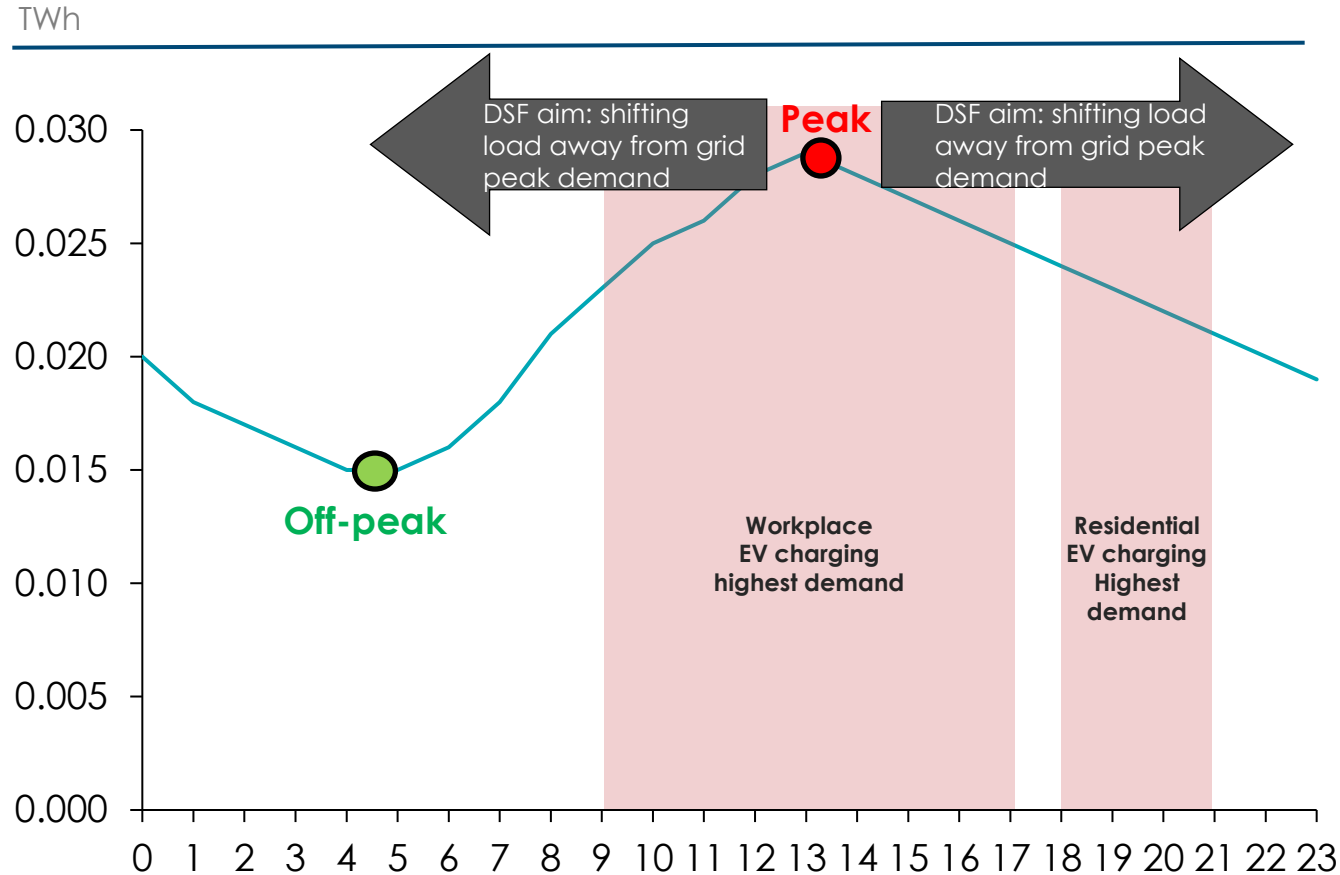


Source: BNEF (2023), *Electric Vehicle Outlook*, ESO & Octopus Energy (2023), *Powerloop: Trialling Vehicle-to-Grid technology*; IEA (2024), *Global EV outlook 2023*.  
 Note: 1,3 billion EV projected by BNEF Net Zero Scenario by 2050, of which ~¼ are passenger EV, of which 91% (=885million) are expected to participate in smart charging.

# Grid peak demand coincides with workplace EV charging peak demand



Total grid electricity consumption – hour by hour on a typical day in the UK, showing grid peak/off-peak demand, against EV charging patterns



Workplace and company fleet charging mostly during times when total grid electricity demand is the most.

Thus, residential smart charging in better starting position to contribute to effective load shifting.

To consider:

- Until 2050, grid peak/off-peaks can change.
- Peak Demand: May shift or become more pronounced due to increased electrification (e.g., EVs, heat pumps) and renewable energy adoption.
- Off-Peak Demand: Could rise with smart appliances, EV charging at night, and energy storage systems.



Source: Data from NationalGrid ESO (2024)

# Today: commercial and residential EV charging have distinct charging patterns throughout the day, with residential charging showing greater potential for shifting to grid off-peak demand times by 2050

	Today			By 2050
	EV optimal charging times during the day		Optimal charging times during grid peak or off-peak demand times	Impact of smart charging on optimal charge times
<b>Residential charging</b>	Highest charging demand	In the evening <ul style="list-style-type: none"> <li>Especially: 6 PM to 9 PM</li> </ul>	During peak times	Residential evening charging expected to lose relevance, in favour of nighttime smart charging
	Lowest charging demand	Overnight and during the day <ul style="list-style-type: none"> <li>Especially: 11 PM to 6 AM</li> </ul>	During off-peak times	<b>Residential nighttime smart charging at off-peak times can be implemented at minimum effort</b>
<b>Workplace and company fleet charging</b>	Highest charging demand	During business hours <ul style="list-style-type: none"> <li>Especially: 9 AM to 5 PM</li> </ul>	During peak times	Largest share of workplace charging expected to remain during times of peak demand
	Lowest charging demand	When businesses are closed <ul style="list-style-type: none"> <li>Especially: 12 AM to 6 AM</li> </ul>	During off-peak times	<b>Difficult to shift to off-peak demand smart charging when businesses are closed</b>

Source: ESO & Octopus Energy (2023), *Powerloop: Trialling Vehicle-to-Grid technology*; EM (2024), *The Power of Off-Peak Charging for Electric Vehicle Owners*; ACEEE (2024), *Charging ahead: how EV could drive down electricity rates*.

Note: Data for electricity demand based on BNEF NZS; load % required during peak/off-peak demand patterns based on total electricity demand and share of load used between peak/off-peak times, interpolated from data from NationalGrid ESO (2024).

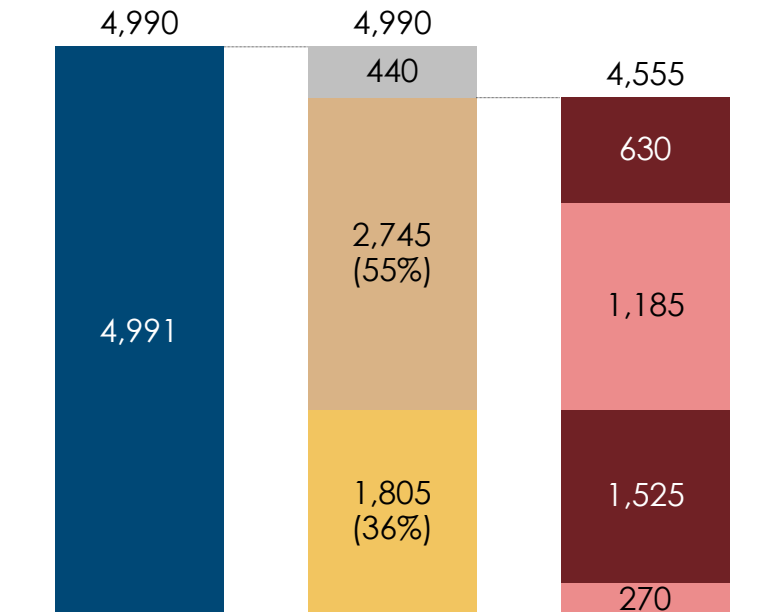


# Smart charging theoretical potential

Global EV charging electricity demand, 2050

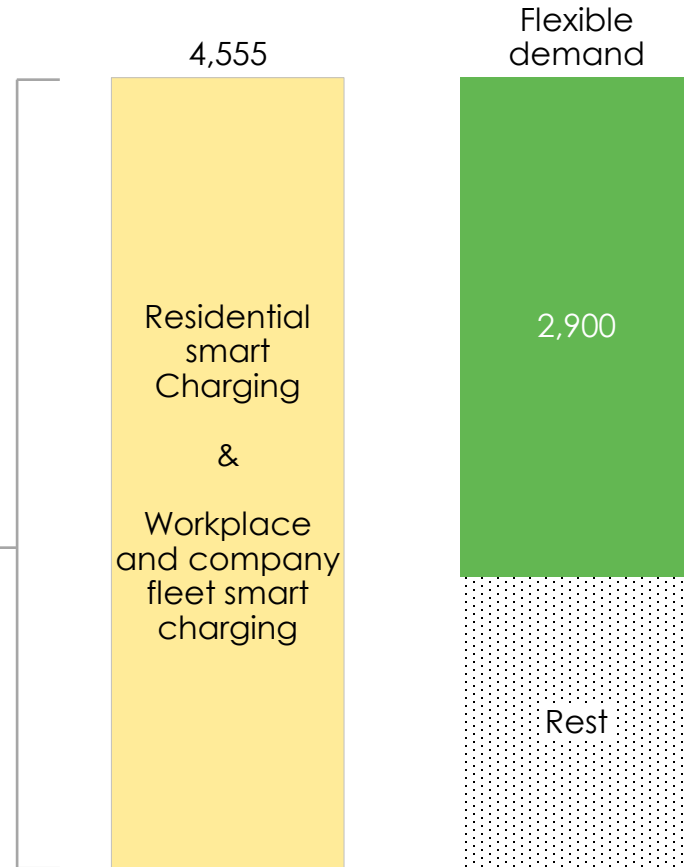
TWh

- Conventional charging (no flexibility potential)
- Residential smart charging
- Workplace and company fleet smart charging
- Smart charging during grid-peak demand
- Smart charging during off-grid-peak demand



Global EV charging DSF potential, 2050

TWh



## Load shift

Up to 60% of smart charging electricity demand could be shifted.

Load shifting from residential smart charging expected to account for the lion share of this potential.

Smart charging is designed - by principle - to minimize EV charging during peak grid demand, maximizing charging during off-peak times.



Source: Own analysis, data from BNEF (2024), NEO; European Environment Agency (2022), Annex Vehicle-grid integration; IEA (2024), Global EV Outlook 2024, World Electric Vehicle Journal (2019), Flexibility of EV demand.

Note: Data for total EV charging demand from BNEF (2024), share of conventional to smart charging from European Environment Agency (2022).

**V1G, with lower costs, suits short-term residential growth, while V2G has higher costs but offers better long-term potential, especially for workplaces. Both need regulatory support.**



### Technological and operational barriers



- V1G and V2G wall box deployment is limited by skilled labor shortages
- Esp. V2G adds substantial complexity to load distribution, both for local wall boxes and on system operator level



### Economical feasibility



- V1G can pay-back after 2 years – 2x for V2G – but V2G offers 25% more annual cost savings
- Smart charging is easier investment for workplace smart charging



### Regulatory and policy requirements



- Lack of interoperability standards
- And cybersecurity guidelines hinder the deployment of V1G and especially of V2G



### Social & behavioural barriers



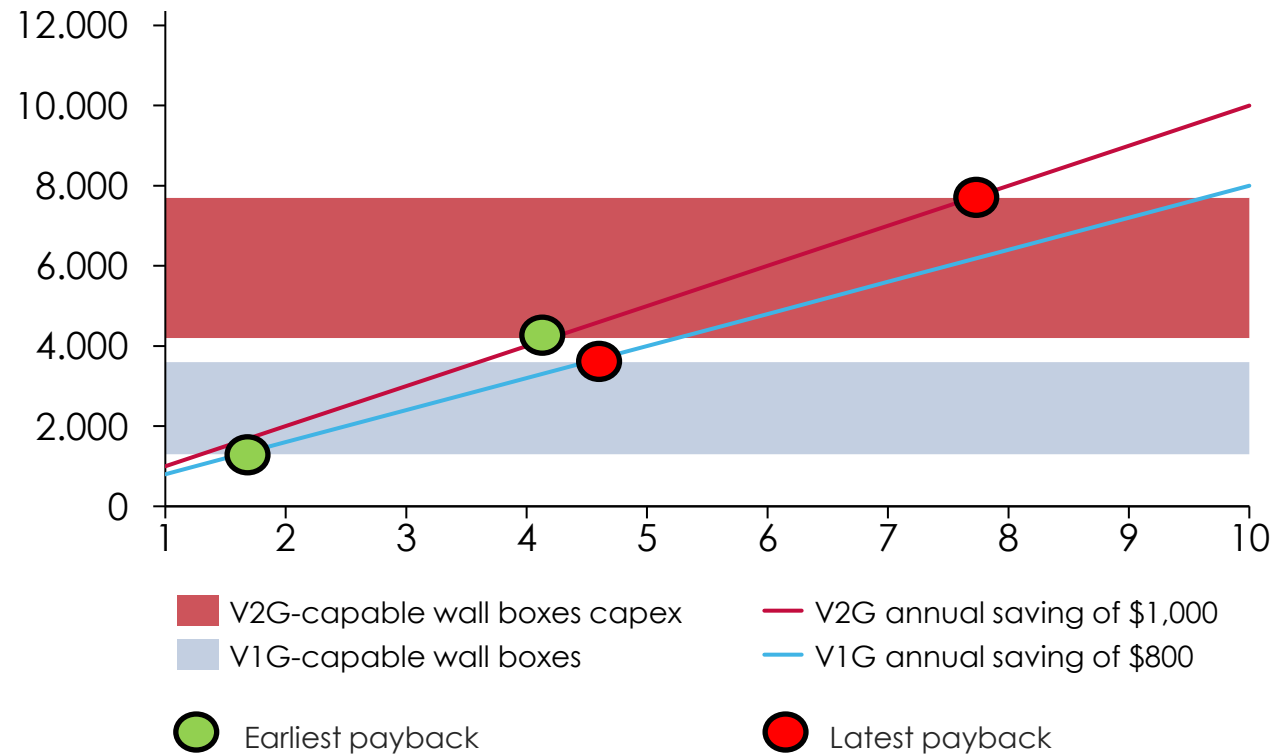
- Low awareness of V1G and V2G and its energy cost saving potential
- Lingering fear of battery degradation from V2G



# Smart charging payback periods differ, depending on vast capex range for V1G and V2G wall box investment options and therefore different periods to break even

## Payback periods: V1G/V2G wall boxes capex and annual savings

USD (y-axis); Years after wall box purchase made (x-axis)



### Cost of wall box installation, incl. installation:

- For V1G: \$1,300 – 3,600
- For V2G: \$4,000 – 7,500

### Annual savings:

- For V1G: \$800 (From charging at lower cost)
- For V2G: \$1,000 (From charging at lower cost + selling electricity back to grid)

### Result - payback period:

- For V1G expected after 2-5 years
- For V2G expected after 4-8 years

### Take-away:

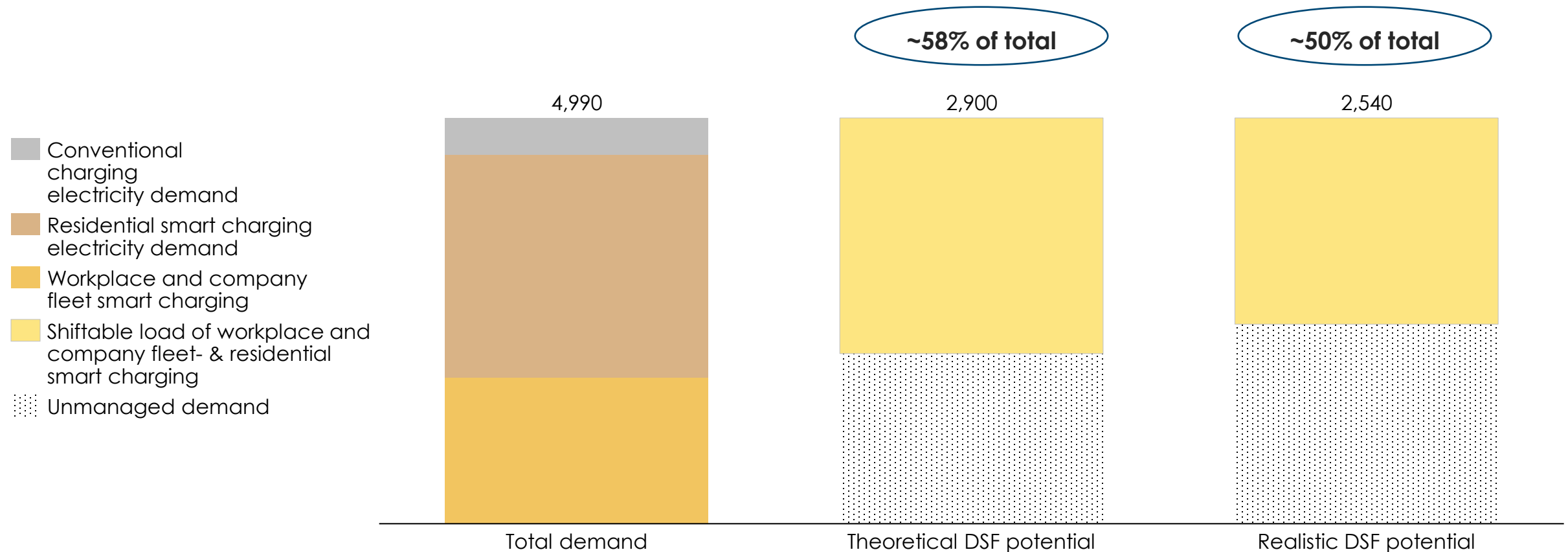
- V1G is cheaper** with a quicker payback
- The more expensive upfront **V2G offers better long-term returns**

Source: Data from ESO & Octopus Energy (2023), Powerloop: Trialling Vehicle-to-Grid technology; FIXR (2024), How much does it cost to install an electric vehicle charging station at home?

# ~50% of passenger EV electricity demand (private and company passenger EV fleets) can be flexible in 2050

Global electricity demand from passenger EV charging (private and company fleet EVs) and their DSF potential, 2050

TWh



Source: Own analysis, based on data from BNEF (2024); NEO

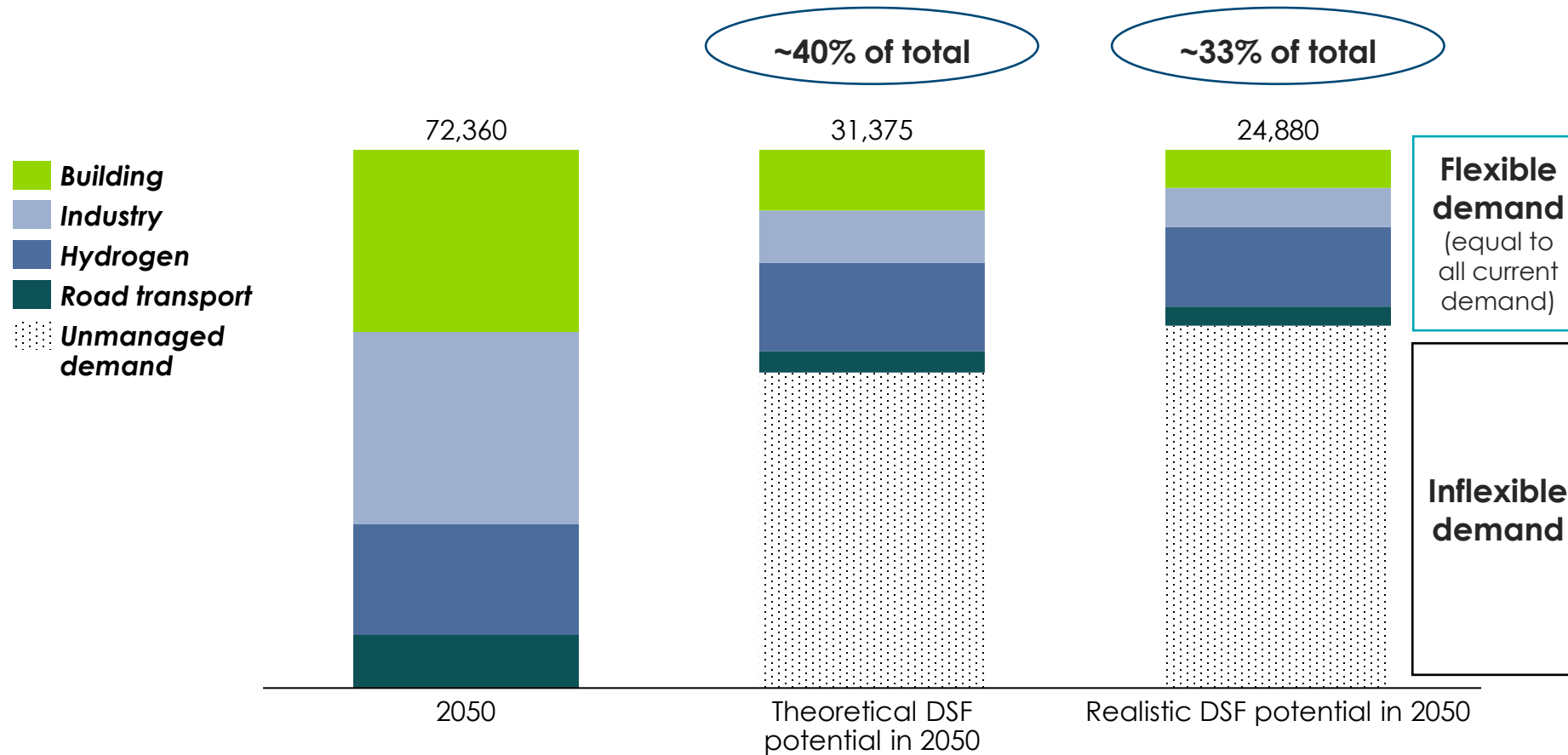
# Conclusions



# ~33% of total electricity demand in 2050 could be flexible on hourly basis

## Global electricity demand and DSF potential, 2050

TWh



**Flexible demand**  
(equal to all current demand)

**Inflexible demand**

Suggests that demand side flexibility **has potential to meet important share of daily balancing challenge in a highly electrified system**; however, relies on significant barriers being overcome



Own analysis, 2050 demand data from BloombergNEF (2024), New Energy Outlook 2024 NZS

# The key enablers for driving DSF adoption is through the integration of incentives, financing, and behavioural change



## Hardware

Accelerate adoption of **smart meters** and **asset metering devices** through regulation and financing

- EU smart meters roll out



## Data exchange

Establish clear rules on **data exchange** and **interoperability standards**

- EU Smart Grids Task Force on data protection and privacy



## Pricing structures

Implement **time-of-use tariffs**, **real-time pricing**  
Wholesale **price signals** for supplier half hourly settlement

- California Public Utilities Commission (CPUC)
- EU Clean Energy for All Europeans



## Cost

**Reduce barriers to entry** via financing through **financial institutions** and **government-backed grants**

- Energy Service Companies (ESCOs)



## Market reform

Enable DSOs to expand their **flexibility procurement capabilities** and **streamline the export licensing process** for V2G tech



## Behaviour change

**Reveal the value of DSF** to consumers through transparent billing, mobile apps, and personalized reports



## Other

Leverage other policy as incentives, such as **building codes**, **EPCs**

- Hong Kong reward point program



# Workshops

Grid build challenge

Briefing note published in September 2024

March 26th

Key technologies to balance the system : *dispatchable generation, energy storage, heat storage*

June 18th

★ Key technologies to balance the system : *demand side flexibility*

Oct 9th

Sizing balancing needs across key regions & role of interconnectors








Oct 24th

Key enablers

Early 2025

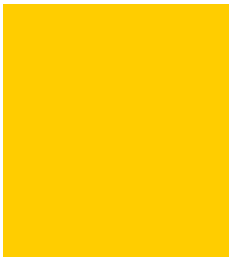
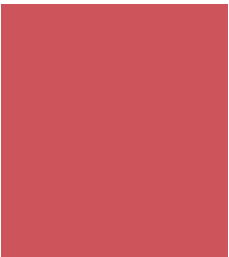








# The key enablers for driving DSF adoption is through the integration of incentives, financing, and behavioural change

Capabilities	High-potential policy enablers	Examples
 <b>Hardware</b>	<ul style="list-style-type: none"> <li>Accelerate adoption of <b>smart meters</b> and <b>asset metering devices</b> through regulation and financing</li> </ul>	<ul style="list-style-type: none"> <li>Rollout of smart meters is already regulated by EU law</li> </ul>
 <b>Data exchange</b>	<ul style="list-style-type: none"> <li>Establish clear rules on <b>data exchange</b> and <b>interoperability standards</b></li> </ul>	<ul style="list-style-type: none"> <li>EU Smart Grids Task Force serves as guidance on data protection and privacy for data controllers and investors in smart grids</li> </ul>
 <b>Pricing structures</b>	<ul style="list-style-type: none"> <li>Implement <b>time-of-use tariffs, real-time pricing</b></li> <li>Wholesale <b>price signals</b> for supplier half hourly settlement</li> </ul>	<ul style="list-style-type: none"> <li>California Public Utilities Commission (CPUC) requires utilities to <b>ToU rates</b> for V1G and V2G</li> <li>The EU Clean Energy for All Europeans package promotes <b>dynamic tariffs</b> by setting frameworks for energy suppliers</li> </ul>
 <b>Cost</b>	<ul style="list-style-type: none"> <li><b>Reduce barriers to entry</b> via financing through <b>financial institutions and government-backed grants</b> <ul style="list-style-type: none"> <li>Upskilling <b>retail banks</b> to understand and appreciate DSF</li> <li><b>Development banks</b> are crucial for reducing risk of projects</li> <li>Blended finance</li> <li>ESCOs – Energy Service Companies</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>Energy Service Companies (ESCOs) operate in many countries around the world, using <b>performance-based contracts to guarantee energy savings</b> <ul style="list-style-type: none"> <li>Guaranteed savings model: U.S., Germany</li> <li>Shared savings model: China, Chile</li> </ul> </li> </ul>
 <b>Market reform</b>	<ul style="list-style-type: none"> <li>Enable DSOs to expand their flexibility procurement capabilities and streamline the export licensing process for V2G tech</li> </ul>	
 <b>Behaviour change</b>	<ul style="list-style-type: none"> <li>Clearly reveal the value of DSF to consumers through transparent billing, mobile apps, and personalized reports, including for those without all electrified loads</li> </ul>	<ul style="list-style-type: none"> <li>Hong Kong consumers are incentivised to lower load during events by <b>earning reward points</b>. They can redeem these points for supermarket coupons, food coupons, smart appliances, and more</li> </ul>
 <b>Other</b>	<ul style="list-style-type: none"> <li>Leverage other policy as incentives, such as building codes, EPCs</li> </ul>	



## Workplace V1G shows strong short-term potential, with V2G poised for long-term growth, but both V1G and V2G face higher barriers in residential smart charging to unlock its actual potential for DSF

Barrier Group	Rating		Details
	Residential	Workplace	
① Which technological and operational barriers exist?			<ul style="list-style-type: none"> <li>V1G and V2G wall box <b>deployment is limited by skilled labor shortages.</b></li> <li><b>Compatibility challenges exist between end-user load management and wall box designs</b>, with V2G's bigger complexity creating greater issues, especially at commercial stations with multiple charging points.</li> <li><b>V2G adds substantial complexity to system operator load distribution management</b>, making its integration more difficult.</li> <li><b>Overall, unlocking smart charging's DSF potential poses a challenge, particularly for V2G and in workplace setups.</b></li> </ul>
② Are these solutions economically possible?			<ul style="list-style-type: none"> <li><b>V1G is in general cheaper</b> with a quicker payback, though having higher upfront cost, <b>V2G offers better long-term return.</b></li> <li><b>Overall, smart charging can be accessible for end users, but it is an easier investment for workplace- than private EV users.</b></li> </ul>
③ Are there regulatory and policy requirements that must be met?			<ul style="list-style-type: none"> <li><b>Lack of interoperability standards and cybersecurity guidelines</b> hinder the deployment of V1G and V2G.</li> <li><b>Overall, more regulatory support is essential to unlock smart charging's DSF potential, for both V1G and V2G.</b></li> </ul>
④ Are there social & behavioural barriers?			<ul style="list-style-type: none"> <li><b>Low awareness of V1G and V2G and its energy cost saving potential</b>, combined with lingering fear of battery degradation from V2G, <b>pose significant barriers to smart charging adoption.</b></li> <li><b>Overall, barriers are lower for workplace and company fleet smart charging setups, which can benefit from higher smart charging asset utilization throughout the day.</b></li> </ul>

